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FINANCIAL TIMES

No. 27,255 Tuesday April 26 1977 **12p

AVIA

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NEWS SUMMARY

GENERAL

Tyndale six are sacked

Six North London teachers who went on strike at William Tyndale School, Islington, because parents protested at indiscipline and poor teaching, have been sacked without notice after an inner London Education Authority disciplinary hearing.

The six, who include Mr. Terry Ellis, Tyndale's former headmaster, said that they would appeal against the decision and called for a mass stoppage of London teachers.

They are expected to press their demand at next week's meeting of the North London Teachers' Association and may take their case to an industrial tribunal. Page 11

BUSINESS

Wall St. off 12.47; gold falls \$1 3/4

WALL STREET fell for the third day running—closing at 914.60, down 12.47. Market sentiment was affected by concern about U.S. energy policy and possible credit-tightening.

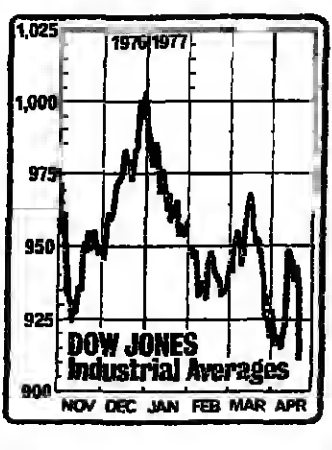
STERLING edged up 2 points to close at \$1.7192, while its trade-weighted index was unchanged at 61.7. Dollar's trade-weighted depreciation widened in 1.05 (0.99) per cent.

GOLD fell \$1.75 to \$148.275.

U.S. TREASURY Bill raised rates at the weekly auction; three-year 4.518 (4.49), six-year 4.538 (4.708) per cent.

U.S. ADMINISTRATION has revised its economic forecasts and now expects higher inflation and slightly lower real growth this year. Page 4

TWO WEST GERMAN banks, Dresdner Bank and Westdeutsche Landesbank, have extended a DM2.5bn credit to the Soviet Union to finance purchases of West German chemical plants. Page 6



Ulster's crime fuels terror

Evidence of widespread fraud and extortion in Northern Ireland, particularly in the building industry, has come to light. There are clear indications that the proceeds of rackets are fuelling the activities of the Provisional Irish Republican Army on one side, and Loyalist private armies such as the illegal Ulster Volunteer Force on the other. Back Pages 7 and 20

Berlin on agenda

Berlin will be among the topics discussed when President Carter and Mr. James Callaghan attend a conference of four Heads of Government at Downing Street next month. The other participants will be President Giscard d'Estaing of France and Chancellor Schmidt of West Germany.

Airlines to pay

British Airways was ordered to pay £450 after admitting four offences under the Transit of Animals Act involving the handling of two other birds dead in a packing case. Saudi Arabian Airlines was fined £600 with 250 costs for breaking the anti-rabies law when it failed to notice that a 15-year-old Saudi prince had brought two whippets to London in a cardboard box.

Confidence vote

Mr. John Ennals, director of the Government sponsored Immigrants Advisory Service and older brother of the Social Services Secretary, has been given a vote of confidence by the group's executive council after an independent inquiry by Mr. Tom Critchley, a former senior Home Office official.

Guerrillas' threat

El Salvador urban guerrillas, who kidnapped Sr. Mauricio Borzone Pohl, the Foreign Minister, seven days ago, said that he would be executed to-morrow if demands for the release of political prisoners was not met.

Walworth plan

The Labour Party is asking trade union leaders to contribute the main part of a £1.8m. fund to enable the party headquarters to move from Transport House to the Walworth Road in S.E. London.

Briefly...

Mr. Tom Litterick, the Left-wing Labour MP who is recovering from a heart attack, has suffered a relapse, according to a woman friend.

Sir William Russell Flint water-colours achieved record auction prices at Phillips yesterday. A price of £8,200 for Dance of the Thousand Fountains. Sale room, Page 2

Ethiopia has ordered the three Western correspondents based in Addis Ababa to leave the country within 48 hours. Page 3

Downton Tanning of Wiltshire shares the Angling Foundation awards for achievements in the fight against water pollution with BP, British Steel, Courtaulds and Ford Motors.

Mr. Edward Heath was stranded in Madrid after a strike by Iberia Airlines ground personnel led to the cancellation of all its national and international flights.

Shell raises petrol prices

SHELL has put up wholesale prices by 3.1p a gallon for Evesday petrol and 2.1p for other grades. After VAT is added, most motorists face an extra charge of 2.1p a gallon, while the dwindling number who use five-star will probably have to pay an extra 3.1p. Other oil companies are seeking permission to put up prices.

HITACHI is likely to be permitted to make TV sets in north-east England if it agrees to certain conditions. One issue still to be settled is whether Hitachi will agree to use a British-made picture tube in the sets. Back Page

BRITISH CALEDONIAN has applied for permission to operate new services to the Continent, with flights linking Gatwick with Copenhagen and Düsseldorf and linking Glasgow and Newcastle with Paris. Page 11

HEATHROW strikers will hold another meeting to-morrow to hear the result of further talks on their dispute with British Airways. The men voted yesterday to keep the dispute running into its fourth week. Page 12

COMPANIES

RYZ has been granted exemption by the Treasury from all U.K. dividend controls and will increase its 1976 dividend by nearly 50 per cent. Back Page

JOHN LAING earned a record pre-tax profit of £16.25m. (£11.59m.) in 1976. Page 24 and Lex

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

Funding 5pc '76-80	£224	+ 1
Camelia Intvs.	224	+ 12
De Vere Hotels	136	+ 5 1/2
Dutton-Forsyth	32	+ 4
Fairbairn Lawson	45	+ 6
Farnell Elect.	128	+ 13
Gill and Duffus	220	+ 3
Group Lotus	151	+ 47
Hay's Wharf	82	+ 4
Lee Cooper	53	+ 9 1/2
Laird Group	33	+ 4
Lilley (P.C.)	47	+ 4
Marsall Candlish	283	+ 6
Morris (Herbert)	178	+ 17
Rayroll Parsons	125	+ 7
Rowton Hotels	125	+ 7

Shopworkers back TUC package for pay restraint

By DAVID CHURCHILL, LABOUR STAFF IN SCARBOROUGH

The Government's bid to win the support of big trade union conferences for another year of pay policy started well yesterday, when the 400,000-member shopworkers' union endorsed the social contract and the principle of continued wage restraint.

Delegates to the Union of Shop, Distributive and Allied Workers' annual conference in Scarborough, the first big manual union conference of the year, voted by over 2 to 1 to accept a new pay policy when the present agreement expires on July 31.

The result was not unexpected from this traditionally moderate union. But the strength of Left-wing delegates' opposition to a new agreement was a warning of rank-and-file concern over high unemployment and rising prices.

Significant too was the speech from Lord Allen, USDAW general secretary and chairman of the TUC economic committee.

He spelt out the eight-point package being put forward by the TUC economic committee for "creating the right economic and social climate for agreement on a Phase Three pay policy."

The package covered:

- A permanent system of selective price controls, as a necessary corollary to any form of wage controls.
- Abolition of all or most income tax incurred by low-paid workers.
- Re-introduction of subsidies on basic foods.

• Reform of the EEC's Common Agricultural Policy to avoid surpluses and high prices.

• Further investment funds of £1bn. a year for the National Enterprise Board.

• Temporary and selective import controls.

• No declaration of redundancies without Department of Employment approval.

• Control of sterling "speculation" in the City.

Lord Allen said that the TUC's package was not "a collection of pipe-dreams."

"It is a hard-headed, practical, comprehensive plan to get the economy moving forward. I take heart from what the Chancellor said on Sunday that we have not heard his final word on some of these issues."

The TUC will certainly expect a more adequate reply and either some amendments to the Finance Bill or, if necessary, an autumn budget.

The appeal to the conference on Sunday by Mr. Denis Healey, Chancellor, for union support to save the Labour Government was headed by delegates.

On a card vote, the conference accepted the executive's economic document supporting a new pay policy by 208,742 votes to 93,523.

Next week's debate on a resolution against a new deal, and calling for a 15 per cent. rise in earnings, was rejected by a smaller margin—186,654 to 107,257.

A third resolution, carried overwhelmingly by a show of hands, demanded a "return to productivity bargaining, the re-introduction of sensible differentials and shift premiums" as part of a new pay deal.

During yesterday's debate, Lord Allen made an impassioned plea to delegates to put their "loyalty and trust" in the TUC and Government. Otherwise, they would face the harsh consequences of a wages-free-for-all.

Next week the social contract and the future of voluntary wage control will come under much stronger fire, from the national committee of the Amalgamated Union of Engineering Workers.

This body makes policy for the AUEW's engineering section and because of its size, for the whole 1.4m-member amalgamated union.

Banks cut loans cost

By MICHAEL BLANDIN

THE cost of bank loans was cut again yesterday as the big banks announced a drop in their base lending rates from 9 1/2 to 9 per cent.

The change was accompanied by a 1/2 per cent. cut to 4 1/2 per cent. in the rates paid by banks on seven-day branch deposits.

The recent downward trend in rates makes it almost certain that building societies will consider another cut in the mortgage rate, after the reduction from 12 1/2 to 11 1/2 per cent., which takes effect at the beginning of next month.

The mortgage rate could be cut by at least another 1/2 per cent., but the societies are expected to wait until June or July before making a final decision.

Their inflow of funds has begun to recover substantially, with net investment expected to exceed £300m. this month.

But they say that they need to make up some of the backlog after the low inflows of recent months in order to ensure that they are able to meet lending targets.

Gales hold up bid to cap Ekofisk well

By WILLIAM DULLFORCE STAVANGER, April 25.

THE FIRST attempt to choke the oil flow from the Ekofisk blow-out well was abandoned this afternoon after the wind built up to gale force.

Phillips Petroleum, the operator of the Bravo platform, hopes to have another try at capping the well to-morrow when the wind is forecast to decrease a little.

Oil is still gushing from the well at the rate of 3,000 to 4,000 tons a day—roughly the amount carried in a fleet of 150 to 200 large road tankers. By comparison, when the Torrey Canyon sank ten years ago she spilled 11,000 tons of heavy crude oil.

Phillips reported early to-day that the oil slick from the damaged well was spreading. With the wind in the south-west, it was feared that it might move towards the Norwegian coast about 100 miles away.

In the morning it had assumed a banana shape 25 miles long, miles broad near the blow-out and tapering to one mile.

Shares of Norse Hydro, the Norwegian company, dropped to close at £36.

BP, not directly involved, closed with a loss of 22p at 912p.

although there are seven ships equipped for spraying chemicals standing by in the area.

He discounted suggestions that the oil slick presented a greater danger to Scotland or to Denmark than to Norway. Through-out yesterday the slick moved slightly southwards, spreading in the east.

With southwesterly winds forecast, the most likely direction of the slick would be towards the Norwegian coast.

Mr. Odvar Nordli, the Prime Minister, said last night that his Government was determined to investigate thoroughly the reasons for the blow-out. After a Cabinet meeting to-day, he announced the appointment of an investigating committee and is expected to make a statement in Parliament to-morrow.

Norwegian officials underline that legal responsibility for the blow-out rests with Phillips.

Parliament Page 12
Ekofisk round-up Page 8

Three Credit Suisse men held for 'investigation'

By JOHN WICKS ZURICH, April 25.

THREE SENIOR OFFICERS of Credit Suisse's branch in Chiasso, in the Italian part of Switzerland, were arrested to-day and placed in "investigative custody."

The arrests have been made in connection with the substantial losses incurred as a result of what Credit Suisse—one of Switzerland's big three banks—alleged to be "the criminal practices of the management of the Chiasso branch."

Credit Suisse stated that it was still unable to put a precise figure on the extent of its losses, which would depend on the value of assets held by Texon-Finanzanstalt, a Liechtenstein-based holding company named in the statement as the one to which clients' fiduciary accounts with the Chiasso branch were channelled. Credit Suisse has not revised its initial loss estimate of Sw.Frs.550m. (£37.3m.).

The funds lent to Texon, says Credit Suisse, were subsequently used to purchase stakes in third companies.

Credit Suisse shares slumped on the Zurich stock exchange after the issue of the statement. Bearer shares fell by Sw.Frs.300 to Sw.Frs.2,350, and registered shares by Sw.Frs.30 to Sw.Frs.425.

The price of its Eurobond convertible fell in line with the share price from 95 to 91 at the close yesterday.

The three men arrested are Ernst Kuhmreiter, general manager of the Chiasso branch, and Claudio Lafranchi and Meinrad Perler, both managers.

The Public Prosecutor said to-night that he had arrested the men on suspicion of mismanagement and falsifying documents.

Texon-Finanzanstalt has a fully paid-up capital of Sw.Frs.500,000, which is very high for a holding establishment of the "anstalt" type.

Its Board members are Signor Alfredo Noseda, of the Chiasso branch, and Signor Luigi Vignati, of the Vaduz branch. The Vaduz lawyers Herr Franz Gstoehl and Herr Harry Gstoehl are also Board members of the Liechtenstein Winefood group, a affiliate of the Liechtenstein Wine and Food Company, of Mauren. Herr Franz Gstoehl is Winefood's representative in Liechtenstein.

The Gstoehl law firm in Vaduz to-day declined to comment on the Credit Suisse statement, and Sign. Noseda in Chiasso was out available for comment.

The Liechtenstein registrar of companies said to-day that Dr. Hugo von der Crone is being registered as a new Board member of Texon. Dr. von der Crone is the legal adviser to Credit Suisse, which to-day confirmed his joining the Texon Board to look after the bank's interest.

Texon's assets, which are now

Shares hit

By WILLIAM DULLFORCE STAVANGER, April 25.

THE blow-out affected nil shares yesterday. Worst hit was Petrofina, the Belgian combine with a stake in the Ekofisk consortium. Its shares ended the day £12.50 worse off at £101.50.

Shares of Norse Hydro, the Norwegian company, dropped to close at £36.

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although there are seven ships equipped for spraying chemicals standing by in the area.

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Parliament Page 12
Ekofisk round-up Page 8

Delayed

By WILLIAM DULLFORCE STAVANGER, April 25.

Weather conditions, with waves 10 to 16 feet high, were too rough to use the heavy booms and new skimmer equipment arrived on the scene this afternoon. Their departure from Stavanger had been delayed by loading difficulties.

It is hoped that a start can be made to-morrow on clearing the oil. By then, about 10,000 to 14,000 tonnes will have escaped.

Preparations for the capping operation were well advanced when the decision to withdraw was taken. The support barge, Choctaw, had anchored alongside the Bravo platform by mid-day and was preparing to transfer the Red Adair team and its equipment to the platform.

When the wind force reached 32 knots (near gale) it was considered too hazardous to proceed with the operation. The Choctaw weighed anchor and moved away to stand by for a fresh effort to-morrow.

Norwegian meteorologists forecast that the wind speed will have reduced to 20 knots by 7 a.m. to-morrow. It could moderate further during the day.

The fall-back plan to drill a relief well has also been delayed by the change in weather. The Orion jack-up rig from which the well will be drilled is still in Dutch waters to-night. It cannot be towed to the Ekofisk site until the weather improves.

At mid-day to-day, Phillips and

Bitter wrangling over butter subsidy at EEC farm talks

By ROBIN REEVES LUXEMBOURG, April 25.

COMMON MARKET agriculture Ministers were making heavy weather in Luxembourg this evening as they began the last stage of their 1977-78 EEC farm price negotiations. These were broken off last month after Britain's insistence on a massive butter subsidy to offset the higher cost of other food items in the shopping-basket.

The remaining issue is the precise amount of the special EEC consumer subsidy on U.K. butter prices which Mr. John Silkin, the U.K. Minister of Agriculture, wants in return for agreeing to higher farm and food prices and a re-evaluation of the green pound.

Other EEC Ministers showed no inclination, however, to give in lightly to a revised British demand.

The hostility generated by Mr. Silkin's tough negotiating tactics still lingered in the Council. This particularly showed itself when Mr. Pino Gundelach, the Brussels Commissioner for Agriculture, proposed seeing Ministers individually to discuss an improvement in the butter subsidy offer.

Several Ministers protested that they saw "little reason to discuss anything in excess of the Commission's March 21 final offer of 8p a pound (30 units of account per 100 kilos).

The British Government has revised its demand to a 10p a pound subsidy (36u.a. per 100 kilos) in exchange for agreeing to a 2.5 per cent. green pound devaluation. This would reduce the monetary compensatory subsidies on U.K. food imports by 4 percentage points to 32.3 per cent.

By offsetting an increase in the butter intervention level, the subsidy would keep retail butter prices more or less steady for the rest of the year. It would not be enough, though, to offset a 6p a pound rise next

January 1 as a result of the last stage of transition to full EEC prices.

The French delegation strongly opposed a U.K. butter subsidy large enough to reduce prices, even though this would be for only three months.

In spite of the bad-tempered, last-minute hickering, the signs were that an EEC farm prices' package would be completed either late this evening or to-morrow morning.

Fit industry, Page 33.

NOW London to Cape Town non-stop.

Saturdays at 20.15, is SAA's flight to Cape Town. It's the only non-stop to Cape Town. Flying the route are the new Special Performance 747 jumbos unique to the run. SAA now flies eight times a week out of Heathrow including the fastest flight to Johannesburg. All connect with flights to 11 destinations on SAA's exclusive domestic network.

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LOMBARD

Cash limits under Phase Three

BY PETER RIDDELL

ONE of the main reasons for the undoubted success of the cash limits system of control over public spending in the last year has been that the large pay component has been fairly predictable given the widespread acceptance of phases one and two. But what will happen after this July under phase three, if there is one? This issue has been highlighted by the report on the new system from the Public Accounts Committee of the Commons.

The existence of cash limits makes it much more difficult for the Government to fudge the issue. Conflict is, perhaps, less likely to arise in the area of centrally voted expenditure covered by cash limits since civil service units have seldom been at the forefront of pay pressure. However, this leaves local authorities where the cash limit applies to the rate of support grant, and nationalised industries, where the control covers financial needs. So there may be the familiar choice for, say, the Coal Board or British Rail of putting up prices or taking more from users. The cash limit, and could therefore upset the efficiency of the financial control that cash limits seek to establish.

Not breached

So far, this has not proved to be a problem. This is in spite of the fact that the cash limits are drawn up for the financial year beginning in April before the pay policy starting in August is agreed, or even known in outline. However, civil servants have settlement dates between April and the end of July, and therefore come under the terms of the phase of the pay policy ruling when the limits are fixed.

It has been assumed so far that these pay limits are not breached. Hence the cash limits can normally be fixed for the financial year ahead with a reasonable degree of assurance that the pay bill will not be exceeded. Outside central Government, the main public sector settlements, including the cash limits in these manual and hospital workers, do not come into effect until well into the second half of the financial year, and so have a small effect on the final outcome.

This has applied so far, and should do so again in the current financial year. There could be some pressures towards the end of the financial year through any acceleration in earnings then should not significantly undermine the overall cash limits for 1977-78 unless the 12 month gap between settlements is relaxed. The problems are, however, likely to be greater this time next year since the rate of earnings increase may be much less predictable, even given this

settlement pattern. The Government will anyway have to take a view on what is a desirable level of pay increases in fixing the limits, and this may be very different from what is happening under phase three.

The Committee report discusses these problems fully and recommends that the Treasury should be ready by the use of appropriate adjustments, to maintain the effectiveness of cash limits if earnings should become unpredictable. The recently extended Treasury financial information system and the profiles of departmental spending make it possible in theory to adjust limits during the year.

Take stock

It would obviously be wrong to change the limits to finance wage settlements regardless of the previous pay assumptions. However, earnings account for all or most of some individual cash limit. So pay increases beyond the level assumed would lead to staff cuts.

While some flexibility is probably necessary, it is all too easy to envisage a more general relaxation of cash limits in these circumstances. Indeed, the original April 1976 Cash Limits White Paper included the partial escape clause that "if the rate of inflation were to turn out substantially higher or lower than that which has been allowed for, the Government would have to take stock of the position in the light of all the circumstances of the time."

The Treasury has stuck to the original limits with welcome firmness so far. In future, the Government will have to make clear whether or without a phase three view of the desirable level of public sector pay increases, which it will enforce, and the implications for employment if they are breached.

RACING BY DOMINIC WIGAN

Oats to beat Malinowski

MALINOWSKI, who has had just one run since his clear-cut victory over Oats in the Lad Craven Stakes at Newmarket more than a year ago, will be many backers' choice when he returns to the fray with Lester Piggott on board for this afternoon's Jockey Club Stakes on the Rowley Mile course.

Although it is possible to excuse Malinowski's 740 defeat in the Curragh Gladness Stakes early this month on the grounds of his long lay-off, due mainly to the virus which plagued Cashel last season, I am still not prepared to side with the Sir Ivor cock until he proves that he is back to somewhere near his best.

In a form Peter Walwyn reports a good deal of improvement, did all that was asked of him when defeating second-rate opposition at Doncaster on the second day of the season and I

SALEROOM BY ANTONY THORNCROFT

Flint watercolours set record

THE HIGHEST prices for watercolours by Sir William Russell Flint were paid at Phillips yesterday when £2,200 was bid for a pair of Spanish dancers, called Dance of a Thousand Floures. Another picture, The Sentimentalist, sold for £7,500, while other typical Flint watercolours sold for £4,800, £3,500, and £2,900.

Frost and Reed bought all the works, and also acquired a Montague Dawson of Cowes, with Price Philip in Cowslip, for £3,700. The London salerooms were busy yesterday with routine auctions. Sotheby's held three. The highest prices were at a

sale of Hebrew Books, which totalled £36,585. The top price was the £6,000 paid for the Torah of Mainz, published in Constantinople in 1508, and very rare. London dealers were active at a sale of Chelsea "Toys," English Enamels, and "Gaiety pictures," which totalled £23,733. Could pay £1,500 for a Bilston cased set of caddies, made around 1770; Mrs. Tilley bought a large Birmingham basket of 1785 for £850; and Graus gave £700 for a Bilston caddy case of 1770. The same sum secured a set of two Bilston tea caddies and a canister. Just to show how relatively inexpensive the majority of lots



Christie's is sure of a good start to its first series of sales in the U.S., which start in the converted ballroom at Delmonico's Hotel in New York on May 16. In the first two days it will sell some fine Impressionist paintings, including works by Cezanne, Manet, Pissarro, Renoir, Degas, and Baudouin. Christie's expects a turnover of over \$10m in its first month. Sotheby Parke Bernet has so far had the edge in the Impressionist art market.

FILM AND VIDEO BY JOHN CHITTOC

The safety horror show

FILM PREVIEWS in London with fire where, for once, the viewer is not conscious of fire. The critics a glut of man and safety advisers stand in training and safety—the two subjects that dominate the contemporary sponsored film. It colour photographs of real burn cases and corpses, and the Video Arts about how to deal with the danger with which the Secretary and Her Boss) or how to really understand the special language of accountants (The Balance Sheet Barrier). Rank, the pioneers of home-grown management films, were also here offering Arthur Lowe in Oh What a Lovely Report—an encouragement to more effective report writing, and Neve McIntosh in an Answer—a training film for buyers instead of sellers for a change.

Other previews, however, were reminding critics of the rise and rise of the safety film—now threatening to displace the management and sales training film as a trend-setter. Perhaps we have reached a point in industrial development where the benefit of having an efficient employee is of less significance than having a living one. Appointment with Fire is a reminder that the problem is not just an industrial or civilian one. This new film made for the Services Kinematograph Corporation and the British Army on the Rhine is one of a large number that the armed services have sponsored over the years to preserve the health and safety of personnel. This particular film is far more convincing than most—re-creating four actual accidents of the festival the two combined

categories have risen from 32 per cent in 1967 to a peak of 33 per cent in 1972, and then dropped back to 18 per cent this year. Nonetheless, those attending this year's festival can look forward to a great deal of entertainment in the course of training benefit received. The category, which is screened on Tuesday, includes some delightful films of sugar to help the eye go down—such as Arts Meetings, Bloody Mess, and the Myer's Bed Film, Sleep On It, which is a spoof on all industrial films.

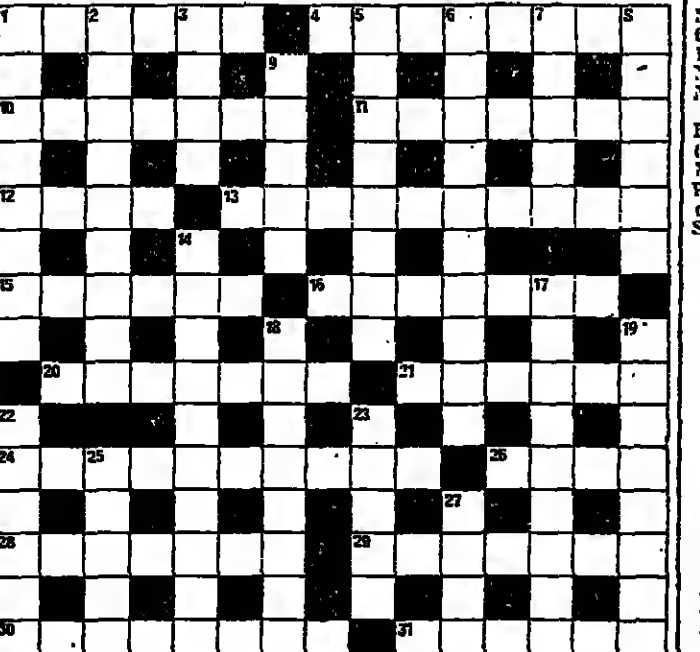
Many of the training safety films now being produced are of commercial value. In some cases, the profit is not small. One such is the case of the Princess Margaret, which has produced enough copies to yield a profit. In some cases, the profit is not small. One such is the case of the Princess Margaret, which has produced enough copies to yield a profit. In some cases, the profit is not small. One such is the case of the Princess Margaret, which has produced enough copies to yield a profit.

TV/Radio

Indicates programme in black and white. BBC 1: 6.40-7.55 a.m. Open University (UHF only). 9.28-11.38 For Schools. 12.45 p.m. News. 1.45 p.m. Mary Munro and Nidge. 2.00 p.m. You and Me. 2.14-3.00 For Schools. 3.20 p.m. P. Cym. 3.52 Regional News (except London). 3.53 Play School. 4.30 Dastardly and Mutt.

12.10 p.m. Rainbow. 12.30 p.m. Woman's Life. 1.00 News. 1.20 p.m. Today's Post. 1.30 Report. 2.00 p.m. Good Afternoon. 2.25 Racing. 3.50 Emmerdale Farm. 4.20 p.m. Around. 4.45 Mappie. 5.15 Mr. and Mrs. 5.45 News. 6.00 p.m. To-day. 6.33 Crossroads. 7.00 SportsScene. 7.20 The Bionic Woman. 8.20 p.m. Rising Day. 9.00 p.m. ITV Playhouse: "Blind Love". 10.15 News. 10.43 Just One More War. 11.25 Dan Armstrong. 11.55 p.m. Daming. (See reads one of his poems.)

F.T. CROSSWORD PUZZLE No. 3,364



ACROSS: 1 Druak with sailors going to a hall (6). 4 In favour of channels for goods (6). 10 French wine served with eastern fish is sour (7). 11 Return to write music for a planet (7). 12 Caught with wife in bed (4). 13 Growing up and using a small amount of perfume (10). 15 They are accepting an alternative explanation (6). 16 Integral item to a railway (7). 20 Waylaid road robbed the arrogant (5-2). 21 Stay in company with the right clique (6). 24 Tell friend without ceremony (10). 26 Smoke, being right in the spirit (4). 28 Yé-té-té on the golf course (7). 29 I enter to join up as a private (7). DOWN: 1 Recommend a Scottish barrister (8). 3 Emotion drove people into it (9). 3 Right on time and in the -voign (4). 5 A row over fish is amusing (8). 6 Testimony from some French places (10).

SCOTTISH: 12.55 p.m. Scottish News Headlines. 1.30 p.m. Scottish News. 2.00 p.m. Scottish News. 2.30 p.m. Scottish News. 3.00 p.m. Scottish News. 3.30 p.m. Scottish News. 4.00 p.m. Scottish News. 4.30 p.m. Scottish News. 5.00 p.m. Scottish News. 5.30 p.m. Scottish News. 6.00 p.m. Scottish News. 6.30 p.m. Scottish News. 7.00 p.m. Scottish News. 7.30 p.m. Scottish News. 8.00 p.m. Scottish News. 8.30 p.m. Scottish News. 9.00 p.m. Scottish News. 9.30 p.m. Scottish News. 10.00 p.m. Scottish News. 10.30 p.m. Scottish News. 11.00 p.m. Scottish News. 11.30 p.m. Scottish News. 12.00 p.m. Scottish News.

SOUTHERN: 1.20 p.m. Southern News and Weather. 1.30 p.m. Southern News. 2.00 p.m. Southern News. 2.30 p.m. Southern News. 3.00 p.m. Southern News. 3.30 p.m. Southern News. 4.00 p.m. Southern News. 4.30 p.m. Southern News. 5.00 p.m. Southern News. 5.30 p.m. Southern News. 6.00 p.m. Southern News. 6.30 p.m. Southern News. 7.00 p.m. Southern News. 7.30 p.m. Southern News. 8.00 p.m. Southern News. 8.30 p.m. Southern News. 9.00 p.m. Southern News. 9.30 p.m. Southern News. 10.00 p.m. Southern News. 10.30 p.m. Southern News. 11.00 p.m. Southern News. 11.30 p.m. Southern News. 12.00 p.m. Southern News.

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BBC Radio London: 6.30 a.m. News. 7.00 a.m. News. 7.30 a.m. News. 8.00 a.m. News. 8.30 a.m. News. 9.00 a.m. News. 9.30 a.m. News. 10.00 a.m. News. 10.30 a.m. News. 11.00 a.m. News. 11.30 a.m. News. 12.00 p.m. News. 12.30 p.m. News. 1.00 p.m. News. 1.30 p.m. News. 2.00 p.m. News. 2.30 p.m. News. 3.00 p.m. News. 3.30 p.m. News. 4.00 p.m. News. 4.30 p.m. News. 5.00 p.m. News. 5.30 p.m. News. 6.00 p.m. News. 6.30 p.m. News. 7.00 p.m. News. 7.30 p.m. News. 8.00 p.m. News. 8.30 p.m. News. 9.00 p.m. News. 9.30 p.m. News. 10.00 p.m. News. 10.30 p.m. News. 11.00 p.m. News. 11.30 p.m. News. 12.00 p.m. News.

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RADIO 4: 6.30 a.m. News. 7.00 a.m. News. 7.30 a.m. News. 8.00 a.m. News. 8.30 a.m. News. 9.00 a.m. News. 9.30 a.m. News. 10.00 a.m. News. 10.30 a.m. News. 11.00 a.m. News. 11.30 a.m. News. 12.00 p.m. News. 12.30 p.m. News. 1.00 p.m. News. 1.30 p.m. News. 2.00 p.m. News. 2.30 p.m. News. 3.00 p.m. News. 3.30 p.m. News. 4.00 p.m. News. 4.30 p.m. News. 5.00 p.m. News. 5.30 p.m. News. 6.00 p.m. News. 6.30 p.m. News. 7.00 p.m. News. 7.30 p.m. News. 8.00 p.m. News. 8.30 p.m. News. 9.00 p.m. News. 9.30 p.m. News. 10.00 p.m. News. 10.30 p.m. News. 11.00 p.m. News. 11.30 p.m. News. 12.00 p.m. News.

RADIO 5: 6.30 a.m. News. 7.00 a.m. News. 7.30 a.m. News. 8.00 a.m. News. 8.30 a.m. News. 9.00 a.m. News. 9.30 a.m. News. 10.00 a.m. News. 10.30 a.m. News. 11.00 a.m. News. 11.30 a.m. News. 12.00 p.m. News. 12.30 p.m. News. 1.00 p.m. News. 1.30 p.m. News. 2.00 p.m. News. 2.30 p.m. News. 3.00 p.m. News. 3.30 p.m. News. 4.00 p.m. News. 4.30 p.m. News. 5.00 p.m. News. 5.30 p.m. News. 6.00 p.m. News. 6.30 p.m. News. 7.00 p.m. News. 7.30 p.m. News. 8.00 p.m. News. 8.30 p.m. News. 9.00 p.m. News. 9.30 p.m. News. 10.00 p.m. News. 10.30 p.m. News. 11.00 p.m. News. 11.30 p.m. News. 12.00 p.m. News.

Coutts & Co. advertisement for debentures. Text: 'Coutts & Co. announce that their Base Rate for lending will be reduced from 9 1/2% to 9% per annum for balances in their books on and after 26th April, 1977 and until further notice.' Includes a logo for Coutts & Co.

HAAS OVERSEAS CAPITAL N.V. advertisement. Text: '8 1/2% Guaranteed Debentures Due 1986'. Includes a logo for Haas Overseas Capital N.V.

ROHM AND HAAS COMPANY advertisement for debentures. Text: 'DEBENTURES OF \$1,000 EACH'. Includes a logo for Rohm and Haas Company.

Vertical text on the right edge of the page, including 'hal', 'taken by English', 'PENSIONS!', 'Time is running out', 'make sure your audience doesn't', 'Need to consult employees', 'management about contracting', 'in or out? Or some other pensioners', 'A PCL slide-tape', 'presentation makes a dull subject', 'interesting. There's a whole series', 'to choose from. PCL was set up', 'British Petroleum and a leading', 'firm of consulting activities to', 'provide expert help on pensions', 'communications. Full details from', 'Tony Barnett on 01-628 9593.', 'Pensions Communications Limited', 'British House, Moor Lane,', 'Edin EC2Y 9R1', 'There are there, of L', 'that is not the same', 'They are represe', 'of items but small', 'things from', 'major', 'of extra studies', 'a self-portrait by', 'a small landscape', 'by Rowlandson, and a', 'few thinner works here', 'than usual', 'ambitious paintings', 'aged?', 'Control Systems', '1976 MERZBO', 'wetti'

OVERSEAS NEWS

WESTERN PRESS EXPELLED

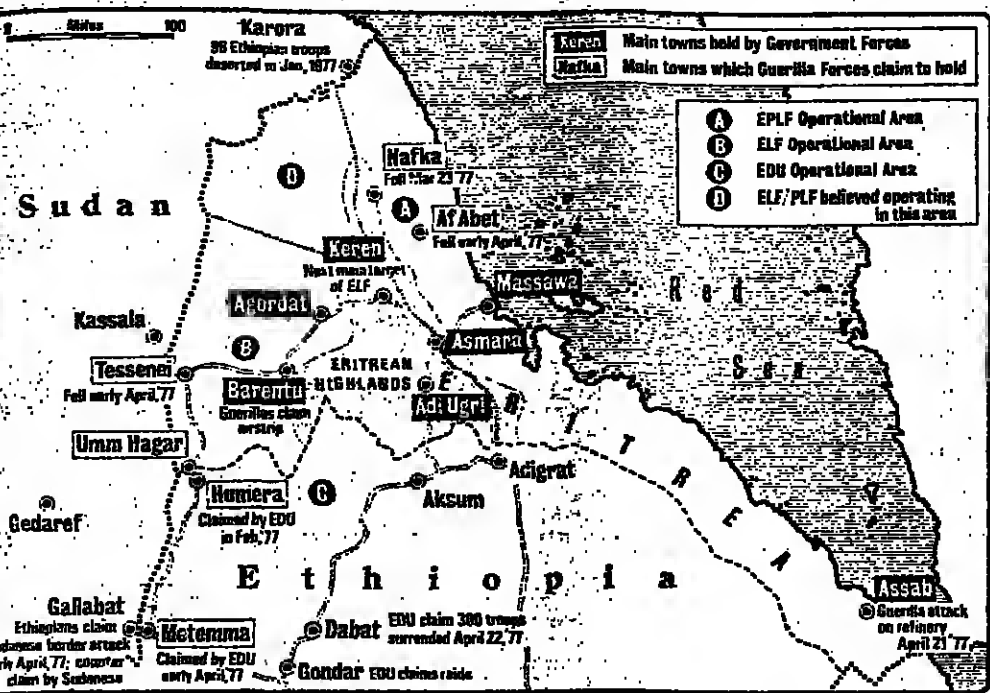
Ethiopia closes consulates

BY OUR FOREIGN STAFF

ADDIS ABABA yesterday ordered three western correspondents based in Addis Ababa to leave the country within 48 hours. The three journalists—two from the Washington Post and Agency France-Press—were accused of "distorting news about Ethiopia and relying on propaganda" from opposition groups.

The closure of the military missions and the shut-down of the consulates have been seen by observers as confirmation that Ethiopia is swinging away from its western alignment, symbolised by the 25-year defence agreement with the U.S. President Carter

in February that arms supplies to Ethiopia as grants would be halted, owing to alleged human rights violations. The defence agreement was due to end next year. It is now expected that Ethiopian ties with Eastern Europe will be consolidated.



War in Eritrea reaching climax

BY JAMES BUXTON

THE CLOSURE of Western consulates in Asmara is an indication that the war for the secession of Eritrea is building up to a climax. Guerrilla forces are strengthening their grip on the countryside in the province and in the past few months have taken a succession of towns. The rebels are stepping up their attacks on the remaining Ethiopian strongholds and the possibility of victory is mounting.

PLF) a splinter group led by the former EPLF leader Osman Saleb. Believed to operate in sparsely populated north-west Eritrea, but may have units in Asmara area. Highest estimates 2,000, lowest about 700. Fighting qualities unknown. Believed to receive support from Iraq and possibly Libya.

Syrians mop up Palestinians in Beirut

By Ihsan Hijazi

BEIRUT, April 25. HUNDREDS of Syrian troops of the Arab peace-keeping force to-day continued their mopping up operation against Palestinian extremists and Lebanese left-wing militants in two quarters of Moslem-dominated west Beirut.

The magnitude of the operation, described as the largest since the troops came here to end the civil war six months ago, has caused profound anxiety among the Palestinians. Mr. Yassir Arafat, in his capacity as commander-in-chief of Palestinian forces put his men on alert.

The dragnet was originally launched to avenge the killing of the two Syrian soldiers, but has been expanded into an all-out operation against two groups known to be backed by Iraq, which is ruled by a regime strongly opposed to Syria.

MOROCCAN INTERVENTION IN ZAIRE The Sahara connection

BY ANTHONY McDERMOTT

MOROCCO'S INTERVENTION in Zaire is the third time in the past four years that King Hassan has undertaken a calculated gamble with his troops on foreign territory. The first was the despatch of troops to the Golan Heights in March 1973, several months before war broke out. This fortunate stroke of timing did much to end Morocco's isolation in the Arab world and it cornered accusations by the more radical States of softness towards Israel. It gained the King popularity at home.

In his mind there is a direct link between resistance in Sahara and the fighting in Zaire's Shaba province. In a version of a newspaper interview broadcast on Rabat Radio recently he took this further. Marxists, he said, were using plots against Mauritania as a means of attacking ultimately Morocco, and against Sudan as a way to take over Egypt.

endorsed the Moroccan intervention. But it is very doubtful that as support for Zaire will improve Morocco's relations with the OAU. It is likely to aggravate the divisions in the organisation's ranks. On February 25 at the Lame OAU ministerial meeting Morocco decided to suspend its participation because of the presence at the opening ceremony of Polisario representatives, and because of an OAU report which accused Morocco of involvement in a curious mercenary invasion of Benin the previous month.

Casualties

The much-televised Green March into Sahara of November 1975 gave the Moroccan people a feeling that they were contributing to the success of the armed forces in regaining the "sacred homeland". The issue was emotive enough to end King Hassan's political isolation at home and to bring the support of the opposition. It helped consolidate a period of political stability which had followed two almost successful military coups in 1971 and 1972, and a guerrilla uprising in the Atlas mountains in 1973.

The success of the Saharan exercise has clearly begun to exert its influence on Moroccan public opinion. Under the auspices of Moroccan and Mauritanian troops and to tie them down sufficiently to bring the war occasionally in to those countries themselves. The continued fighting in

Enhanced

On March 4, King Hassan appointed four members of opposition parties as Cabinet members for the first time since 1962. So far, the opposition, through the Press, has made no comment at all about the African adventure, and this silence almost certainly indicates disapproval. But if the military operation turns out a success, then King Hassan can boast of Morocco's enhanced international standing, the debt owed by the West, and allow the military to enjoy some glory after the grind against the guerrillas in Sahara.

Accusation on oil sales to Rhodesia

By Martin Dickson

THERE IS a "strong" but not proven case for suggesting that the South African subsidiaries of Shell and BP have deliberately participated in the establishment of a complicated system of documentation to disguise oil sales to Rhodesia, the Anti-Apartheid Movement (AAM) claimed yesterday in a submission to the British Foreign Office.

The allegation marks a distinct hardening of the movement's claims that the two companies have been involved in the circumvention of sanctions against Rhodesia. Until now, the AAM had argued that, while there was little doubt that oil from Shell and BP was reaching Rhodesia, it was not clear whether the companies' South African subsidiaries had been actively involved in this trade.



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Protests at Soweto rent rises

BY QUENTIN PEEL

JOHANNESBURG, April 25.

PLANS ARE being drawn up for mass protests against rent rises of up to 40 per cent, being imposed on black house-holders in Soweto, the main black township outside Johannesburg, where riots last year provoked similar disturbances across South Africa in black townships.

Mathys Wilsnack, said to-day triggered the township riots, has reportedly advised the WRAB to reconsider the rent increase between 30 and 40 per cent. "while time still allows it." A statement issued by the students appealed to the board not to repeat the mistake made by certain officials of Bantu education in handling the language issue last year.

Ministers sacked in Zambia

BY QUENTIN PEEL

LUSAKA, April 25.

PRESIDENT KENNETH KAUNDA of Zambia has dismissed two Government Ministers for engaging in the activities of a banned opposition party, the State House announced to-day. The announcement also said that another Minister had been sacked and two more had resigned for health reasons.

The new minister of Mines and Industry is army commander Gen. Kingsley Chinkanda. President Kaunda also said he might soon make changes in the hierarchy of the ruling United National Independence Party. Reuter

ON OTHER PAGES International Company News Credit Suisse losses Quebec loan 28/29 Farming and Raw Materials Soya price peak expected 33

val of Germany... ards in doubt...

Second Concorde noise report more favourable

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

LONG-AWAITED report on the noise made by the Concorde during its first year of scheduled passenger operation is considerably more favourable to the aircraft than the week's report from the Noise Advisory Committee, which covered only the first 10 months of flight.

Subsonic noise

Concorde, like most aircraft, is noisier on take-off than on landing. Concorde is at its noisiest on departure and the aircraft boundary fence and the official noise monitoring sites, which have been substantially noisier than subsonic aircraft here.

Discount scheme for Ladbroke's investors

By Keith Lewis

OLDERS OF 200 shares or more in Ladbroke's, the gambling and leisure group, are now entitled to discounts on a wide range of the group's services.

Transport policy 'in ruins'

By IAN HARGREAVES, TRANSPORT CORRESPONDENT

MR WILLIAM RODGERS, the Transport Secretary, was told last night that his forthcoming White Paper could do little to alter the fact that transport policy lay in ruins as a result of the Budget's increased taxation on goods vehicles.

Extradition ruling 'wrong'

By [Name]

THE Singapore Government was bewildered by the speed at which its extradition proceedings against Mr. Jim Slater, the financier, were dealt with at London's Bow Street court.

DESIGN COUNCIL AWARDS Recognition for 17 companies

FINANCIAL TIMES REPORTER

SEVENTEEN BRITISH manufacturing companies, producing a range of products from lightweight scaffolding to sophisticated computers, are included in the 1977 Design Council awards, announced today.

Councils plan talks with Ministers on borrowing code

FINANCIAL TIMES REPORTER

THE LOCAL AUTHORITY associations are to have talks with a Treasury Minister within the next week or ten days on proposals for a new voluntary code of practice for local councils' long-term borrowings.

Food industry profits show some recovery

By [Name]

THE level of profitability in the food industry has recovered since 1975 but is running only at about two-thirds of that in 1973, according to a study published yesterday at the conference.

Tories may reject Preston docks plea

By Roy Rogers

On the other hand the cost of keeping the docks operating, on the lowest traffic forecasts would be in the region of £1.25m. over a 10-year period.

Re-hear plea

By [Name]

THE Singapore Government is asking the Queen's Bench Divisional court for leave to apply for an order quashing Mr. Barracrough's refusal, on January 26, to order Mr. Slater's extradition under the 1967 Fugitive Offenders Act on charges arising out of the affairs of Haw Par Brothers International.

Continentals Bank of Chicago tailors its services to meet your requirements.

Continental Bank is in the United Kingdom for many reasons. One of them is to provide your business with a financial source prepared to adapt itself to your present and future needs, short and medium term.

Oil industry 'may find 14 more fields in North Sea'

BY RAY DAFTER, ENERGY CORRESPONDENT

THE OFFSHORE oil industry has a good chance of finding another 14 fields in the U.K. sector of the North Sea, according to new estimates of Britain's oil reserves.

Tesco may drop trading stamps

BY ELINOR GOODMAN IN BRIGHTON

EXPECTATIONS that Tesco may be about to drop Green Shield trading stamps from some of its supermarkets have been heightened.

Highly charged electricity

By [Name]

ELECTRICITY charges in Alderney are to be increased on Monday by 15 per cent, to 5.15p a unit, taking it to a new record level.

SEAL ROOM... SONY GROUP... Experts find...

Vertical text on the right edge of the page.

Routine monitoring check led to North Sea blow-out

BY RAY DAFTER, ENERGY CORRESPONDENT

THE UNSUCCESSFUL attempt to retrieve monitoring equipment which became stuck in well 14 of Ekofisk's Bravo production system led to Friday's blow-out in the North Sea. What started as routine logging and maintenance operation has become a fight to control the rogue well.

Last night oil was still gushing at the rate of 3,000 to 4,000 tons a day—roughly the amount carried in 150 to 200 large road tankers—as oil industry trouble shooters waited for a lull in the weather to begin the capping operation.

The accident—the first major oil blow-out in the North Sea—is the indirect result of well tests made at the end of last year. Logging equipment which was being used to record the flow of oil at various points at the bottom of the well became detached from its lowering wire—not an unusual experience for the offshore oil industry.

Mr. Anthony Wedgwood Benn, Energy Secretary, told the Commons yesterday that the question of accommodation units, standing aside from production platforms, would have to be considered. The same idea has been suggested by the Norwegian Government for the Statfjord field—the biggest in the North Sea.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on April 25, 1977. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Scheduled Territory: (o) official rate; (F) free rate; (T) tourist rate; (n.c.) non-commercial rate; (o.a.) not available; (A) approximate rate; no direct quotation available; (sg) selling rate; (hg) buying rate; (nm.) nominal; (ex/C) exchange certificate rate; (P) based on U.S. dollar parities and going sterling dollar rate; (B) bank rate; (Bm) commercial rate; (cn) convertible rate; (fn) financial rate.

Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling	Place and Local Unit	Value of £ Sterling
Algeria (Dinar)	136.48	Germany (West) (Deutsche Mark)	4.074	Paraguay (Guarani)	214.68
Algeria (Dinar)	136.48	Ghana (Cedi)	1.88	Peru (Sol)	1,000.00
Algeria (Dinar)	136.48	Guatemala (Quetzal)	1.7125	Philippines (Ph. Peso)	12.754
Algeria (Dinar)	136.48	Hong Kong (H.K. \$)	7.944	Pitcairn (Pitcairn \$)	1.7674
Algeria (Dinar)	136.48	Hungary (Forint)	100.00	Poland (Zloty)	1,000.00
Algeria (Dinar)	136.48	India (Rupee)	15.7500	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Indonesia (Rupiah)	1,000.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Iran (Rial)	10.0000	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Italy (Lira)	1,000.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Japan (Yen)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Kenya (Shilling)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Laos (Kip)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Lebanon (Lira)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Libya (Dinar)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Macao (Pataca)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Malaysia (Malay Ringgit)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Mexico (Peso)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Morocco (Dirham)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Netherlands (Guilder)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	New Zealand (N.Z. Dollar)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Nigeria (Naira)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	North Africa (C.F.A. Franc)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Norway (Krone)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Oman (Rial)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Pakistan (Rupee)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Panama (Balboa)	100.00	Portugal (Escudo)	200.00
Algeria (Dinar)	136.48	Papua N.G. (Kina)	100.00	Portugal (Escudo)	200.00

pressed air rather than electricity will be used to power other tools. The equipment has been specially designed for work in such conditions. A senior drilling executive said yesterday: "We don't keep this sort of thing because we don't normally face these risks."

Strong to gale wind forecast. The forecast for a 100-mile area around Ekofisk, issued last night, said: Wind: southerly, strong to gale, soon veering south-west and then decreasing to fresh to-morrow morning. Weather: rain at first, soon turning to showers. A further period of more general rain to-morrow afternoon. Visibility: moderate at first and late in period, otherwise mainly good.

Whether the Ekofisk well is quiet enough for control or whether the accident results in a prolonged, and more serious, pollution problem largely depends on the expertise of the Red Adair Oilwell Fire and Blow-out Company hired by Phillips. Calling for Red Adair is almost automatic in the oil industry when a well goes badly wrong. His knowledge of the way blow-outs and oil fires should be tackled has made him a millionaire, although the director of one U.S. oil company, who has reason to know, said that the Texan was much more reasonable about his fees than some journalists are apt to suggest.

Mr. Tom King, Shadow Energy spokesman, pointed out that a Government report published last year had predicted a 50-50 chance of a North Sea blow-out in the next five years. There was a need for a closer look at security procedures. The response to such incidents, he said, "rests entirely with the oil companies, who are entirely practical men, with practical experience."

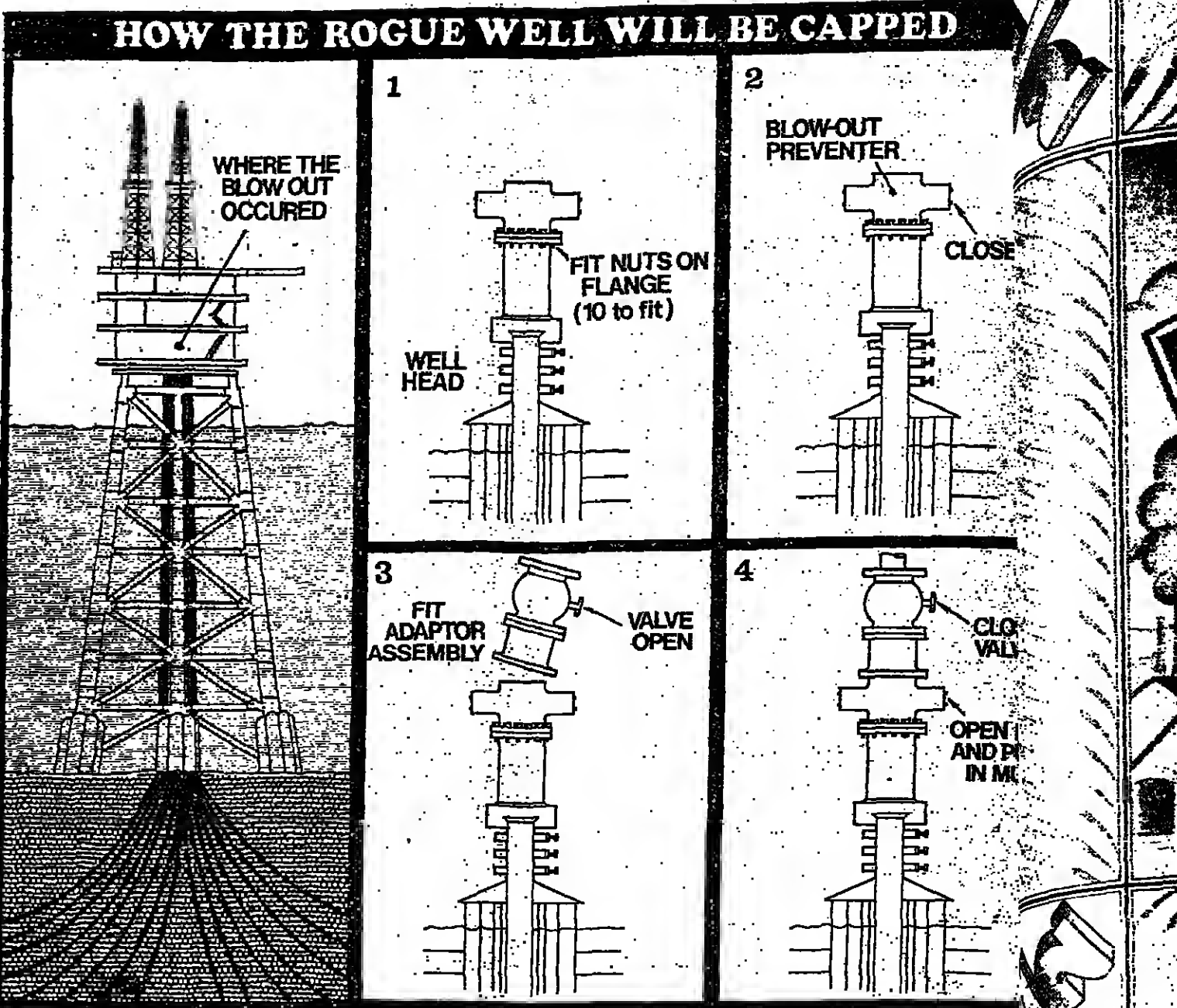
Recent criticism by Mr. Adair about the state of preparedness of North Sea operators and their ability to tackle such incidents, has not gone down well with companies in the U.K. Offshore Operators Association.

Mr. Adair was called in to control a North Sea high-oil well at the Ekofisk field in the North Sea. The year before he had been called to deal with another gas seepage on the same field—it was known as "Whistling Kettle."

From a fisheries standpoint, the blow-out came at the least unfavourable time, according to Mr. Ole Jakob Oestved, of the Bergen Marine Research Institute. Fishing activity in the area at the moment is limited, consisting mainly of a few Danish and Norwegian boats trawling for sand-eel. The mackerel which normally come in the North Sea in spawn have not arrived and, if the rogue slick drifts away by mid-May, the year's crop should be safe.

marine life, but offshore oil activities the world over tend to be concentrated just where they can do the most damage. The richest fishing banks, where half the world's fish was caught, accounted for only 1 per cent of seabed area. It was on these banks that oil drilling is taking place.

Mr. Joban Toft, chairman of the Norwegian Fishermen's Association, said it was frightening that equipment was not able to contain slicks when waves were only 2 metres high or wind only moderate.



The well-capping operation facing the team of troubleshooters. The men will have to work in a shower of gushing and fire prevention water spray.

Insurance bill can be held down if well is capped in a few days

BY TERRY WILKINSON, CITY STAFF

THE LONDON insurance market is likely to be responsible for about 11 per cent of the total claims arising from the blow-out. Given that the major item—insurance companies—while about 4 per cent of the risk is believed to have been placed in France and Norway.

package, including consequential losses. Two companies, Elf of France and Norsk Hydro of Norway, have gone through the London market—Lloyd's and British insurance companies—while about 4 per cent of the risk is believed to have been placed in France and Norway.

yesterday the ultimate cost of the blow-out or to what re-insurance, whereby underwriters such as O.I.L. placed in London. A leading insurance broker estimated that if the blow were to be capped in four to six days, the cost of the blow-out would be about £100m. If the process went on for more than six days, the cost would rise to £200m.

Market. O.I.L. was formed in 1971 because the world insurance markets proved unhelpful when platform and pollution insurance was sought by the oil companies, partly because of the size of risk involved and partly because of recent bad experience, particularly with the Torrey Canyon disaster.

French gas supplies remain unaffected. THE BLOW-OUT will not affect French gas supplies even if production is stopped for several months, sources at Gaz de France (GDF), the French utility, said yesterday.

Scientific. "O.I.L. charges premiums on an undiscipline basis," complained one broker. "They just raise the level of premiums' claims as they come in."

Biologists urge care on use of dispersants. THE ecological consequences of the blow-out are incalculable unless the attempt to cap the gushing pipeline succeeds and the oil flow is stopped within the next few days, according to Norwegian marine biologists.

Natural dispersal. A fisheries scientist at the Ministry said natural dispersal of the oil would take place in the latter case, but in the former case, the dispersal of the oil would be hindered.

Denmark wants united fight against pollution. THE BRAVO blow-out was discussed in Copenhagen yesterday by Mr. Knut Frydenlund, Norway's Foreign Minister, and Mr. K. B. Andersen, Danish Minister in Denmark on a two-day official visit.



Different water. If rain, eggs and larvae will die. They float only about 15 cm below the surface. Fish eggs and larvae are not the only forms of marine life vulnerable to surface slicks: plankton, an important link in the food chain, also floats near the surface and can be destroyed by oil spillage.

Mackerel threat. Norwegian marine biologists were on the scene quickly after the disaster happened. A five-man team, led by Mr. Grim Bergsjø, research director of the Bergen Institute, went out at the weekend in a naval vessel. The fishermen immediately affected are those in the Rogaland area of West Norway. Their local association sent a letter to-day to the Environment Ministry complaining of the threat to next month's mackerel

fish and saying that many boats were out fishing sand-eel and a rich sand-eel bank lay close to Ekofisk. Mr. Joban Toft, chairman of the Norwegian Fishermen's Association, said it was frightening that equipment was not able to contain slicks when waves were only 2 metres high or wind only moderate.

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CORRESPONDENT

HOME NEWS

Tyndale teachers sacked on grounds of misconduct

by ANDREW TAYLOR

NORTH London school teachers who went on strike at William Tyndale school last week have been sacked on grounds of misconduct and poor teaching.

The dismissals came after an Education Committee disciplinary hearing accepted charges of inefficiency, misconduct and mismanagement against the six teachers, including former headmaster William Tyndale.

Ferry Ellis, said they would appeal against the decision and called for a strike by other teachers in their support.

The teachers are expected to meet their demand at next week's branch meeting of the North London Teachers' Association.

Brian Haddow, who faced charges of indiscipline and misconduct, said that the six—Mr. Felton, Mrs. Dorothy Colgan, Mrs. Sheila Green and Mrs. Jackie Whitler are others—would appeal through conventional LEA procedures but would if necessary take their case to an industrial tribunal.

Mr. Haddow claimed the six were being sacked because they had gone on strike following the parents' protest of inefficiency and the arrival of inspectors at the school. He said that the tribunal had recommended that the teachers be sacked specifically on the charge of indiscipline.

The tribunal had also found Mr. Ellis and his former deputy Mr. Haddow were inefficient but recommended they should not be dismissed on these grounds.

The dispute over teaching methods at William Tyndale began in 1974, after parents started withdrawing their children from the junior school following the complaints over indiscipline and poor teaching.

A local school inspectorate report found that "children of nine or ten were unable to use a ruler, spell the simplest of words or write more than a few sentences or even form their letters or numbers."

Following a strike by Mr. Ellis and six staff, a public enquiry headed by Mr. Robin Auld, QC, blamed the headmaster as the main cause of the troubles at the school. The Auld report said that Mr. Ellis was too easily influenced by the "much more aggressive Mr. Haddow."

The teachers have been on paid leave since they were suspended when the trouble started. However, two of the original eight teachers have resigned following the inquiry.

It was estimated that Mr. Ellis would lose £8,000 a year as a result of the dismissals and Mr. Haddow £4,000.

Mr. Haddow said that he was not surprised at the result of the tribunal. "Once the LEA had spent all that money on the Auld inquiry, we were left with this tribunal which had to justify its findings," Mr. Haddow added that he had no regrets. The teachers believed that what they did was in the interests of the children.

Ezra opposes legislation on worker participation

FINANCIAL TIMES REPORTER

ATTEMPTS to impose worker participation schemes by legislation were severely criticised last night by Sir Derek Ezra, chairman of the National Coal Board.

Giving the seventh Standard Telephones and Cables annual Communication Lecture in London, Sir Derek said that the initiative and responsibility for introducing effective participation rests with management. It is for them to put forward proposals, have them discussed and seek to get a positive response.

"Any thought that partici-

tion can simply be imposed by decree is very wide of the mark."

Sir Derek also criticised the Bullock Report for paying insufficient attention to alternative proposals, being studied by industry.

"The lack of attention given by the majority of the Bullock committee to the numerous efforts to develop participation in industry, I feel, undermined the credibility of their own work."

Sir Derek, outlining the NCB's four-tier participation proposals and alternative schemes now being studied or implemented by other nationalised industries, said that individual schemes should be tailored to suit the needs of individual industries.

He said that the most meaningful schemes had been developed at plant level, and the NCB were proposing joint policy committees with union management and Government representatives operating from colliery up to national level. "Any effective participation system has got to start from the bottom and work up," said Sir Derek.

Leyland backs new Mini plan

Richard Dobson, British Leyland chairman, yesterday presented the corporation's review of its activities to the National Enterprise Board.

The review, presented by head of the £220m. plan to build the new Mini, and the retention of Leyland's position in the volume car market.

Banker safety

Compulsory laws requiring the loading of road tankers carrying dangerous loads are proposed in a consultation document from the Health and Safety Commission.

Electric cars

Further boost to develop multi-purpose electric vehicles came yesterday with the Department of Industry saying that it would provide up to £400,000 to defray the research costs of London boroughs willing to take electric vehicles in preference to conventional diesel models.

Brick output up

Brick production last month rose sharply and deliveries also increased. Provisional figures from the Department of the Environment estimate that output reached 490m, against 415m in the previous month and 491m a year earlier.

Korea tax deal

A double taxation convention between the U.K. and Korea has been signed.

Steel problem

Under-capitalisation is a more serious problem than over-managing in the British Steel Corporation's production side, a Commons select committee on nationalised industries was told yesterday.

Justice plea

The Ombudsman, first appointed ten years ago to strengthen the individual's position against bureaucracy, should be given more power, says Justice, the British section of the International Commission of Jurists.

Oil objection

Volunteers will not be adding BP's V77 oil to its approved list for cars in the U.K. but it will be approved for use in colder countries such as Sweden. The company emphasises that the objection was a general one to BP's 20W-50 oils generally used in the U.K.

British Caledonian plans more Continental routes

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN, the U.K.'s second largest international airline, is planning to expand its short-haul routes linking Gatwick with the Continent with flights to Copenhagen and Düsseldorf. It intends also to expand its routes from the provincial cities with flights from Glasgow and Newcastle to Paris.

Applications for these new routes have been made to the Civil Aviation Authority. The airline wants an unrestricted licence for the Düsseldorf flights for Copenhagen. It is seeking up to 21 flights a week in each direction and 14 flights a week in each direction between Glasgow and Newcastle and Paris.

The airline wants to add Aberdeen to its existing flights between Edinburgh, Newcastle and Copenhagen.

The company wants the licences for Paris and Düsseldorf to run for 10 years from October 1, and that to Copenhagen to run for 10 years from March 1 next.

The airline says that because of the growing significance of Gatwick additional services are needed to cater for the demands of air travellers in the south-east, while the expansion from Glasgow, Aberdeen and Newcastle would do much to stimulate industry and commerce in those areas, especially in view of the growth of North Sea oil.

North Atlantic busier

NORTH ATLANTIC air traffic last year rose by 11 per cent to more than 18.8m passengers, Michael Donne writes.

Announcing this result, the International Air Transport Association said that its member-airlines carried 83 out of every 100 passengers who flew the North Atlantic, in both scheduled and charter aircraft.

On the mid-Atlantic routes linking Europe with the Caribbean, traffic hardly grew at all, the rate being only 0.2 per cent to a total of 960,000 passengers.

On the South Atlantic routes linking Europe with South America, there was a decline, with scheduled passenger traffic down 12 per cent to 872,853, and charter passengers down 0.9 per cent to 37,049.

On the North Atlantic route, the number of seats offered rose by 4.6 per cent to 16,25m, with the result that the load factor (the percentage of seats filled) rose 3.5 points to 60.9 per cent.

The Government statement on future airport policy is expected to be made towards the end of the summer.

Mr. Stanley Clinton Davis, Aviation Minister, said yesterday that no decisions had yet been taken but the Government intended its policy to be flexible.

"This does not mean that a new airport is excluded from consideration for all time, but it does suggest an exhaustive look at the contribution that existing airports can make."

Labour pledge on housing and jobs for young

BY STUART ALEXANDER

A HOUSING "charter for the young" was unveiled by Sir Reg Goodwin, Labour leader of the Greater London Council, yesterday. A twin attack on providing housing and jobs for young people in the central area will be the cornerstone of a Labour's GLC policy after the May 5 election, he said.

The letting of flats and houses to youngsters living and working in London would be vastly expanded, he said. About 13,000 lettings were planned in the next four years for this group and an additional 400 houses would be provided for industrial workers returning to London.

Mr. Tony Judge, chairman of the GLC's housing management committee, said that the acceleration of lettings in "hard-to-let" blocks would be accomplished by allocating 12,000 houses, some of them new, for sale on a 50/50 equity sharing basis and mortgage loans would be expanded.

£25m. railbus plan 'negative'

BY IAN HARGREAVES, TRANSPORT CORRESPONDENT

A WATCHDOG organisation yesterday branded British Rail's plans to substitute buses for trains on some loss-making lines as negative. The £25m. a year it might save in Government subsidy did not justify the upheaval to passengers.

The Central Transport Consultative Committee, which would have a key role in vetting the changeover if it received Government support, said the £25m. saving represented only 7 per cent of the British Rail Board's total annual passenger subsidy, which would not compensate for the "considerable passenger resistance" generated.

Up to 2,500 route miles could be taken out of the passenger network if British Rail's ideas are implemented. But in return British Rail is asking the National Bus Company to withdraw express coach services where these compete with inter-city trains.

The committee does not accept the case for the withdrawal of coaches which, it says, serve a different public.

Disadvantages of bus-rail substitution pointed to in the report include: loss of revenue to inter-city as branch feeder lines are cut; fears that the substitute buses would not in practice have an assured future; the fact that rail travellers have shown they do not consider buses a satisfactory alternative to trains and that the heavy investment in rail would be needed in designing a suitable type of bus.

The committee believes that the plan could have a damaging effect on rail freight services, which would be forced to bear their entire infrastructure costs on lines which were retained for freight-only operation.

The committee adds that it is not opposed to experiments with bus-rail substitution, but suggests that the railways board would be better employed in more aggressive marketing, extending cheap fare schemes, opening up low-speed light railways and even, where new population centres justify it, re-opening rail services closed in the 1960s.

Mr. William Rodgers, Transport Secretary, will meet representatives of the board and rail unions to-day to listen to their case for more investment in railways. He will be told that without more cash, services will become slower, less safe and that eventually some will have to be withdrawn. The plea comes four weeks before the expected publication of the Transport White Paper.

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Until the end of August your Fiat dealer will help you personalise your 132 with the accessories of your choice. To the value of £150. Completely free of charge. Admittedly the 132 GLS and the 132 ES are already very well equipped. But this rather generous offer does mean you can personalise your car still further to suit your own requirements. It has of course all the power, comfort and strength expected of a luxury saloon, but it also possesses something else. And that is a quite exceptional driveability. This is a result of the 132's combination of advanced features: twin overhead camshaft engine, five speed gear box, four wheel servo assisted disc brakes and ergonomic seat design. It all goes to make the 132's adjustable steering wheel a rare pleasure to sit behind. Until 31st August another remarkable feature of the 132 is the special low interest on Fiat Finance's personal loan scheme which at 7% is a good deal cheaper than you'll find elsewhere. Contact your nearest Fiat dealer and he'll be happy to drop round to your home or your office with a 132 for you to test drive.

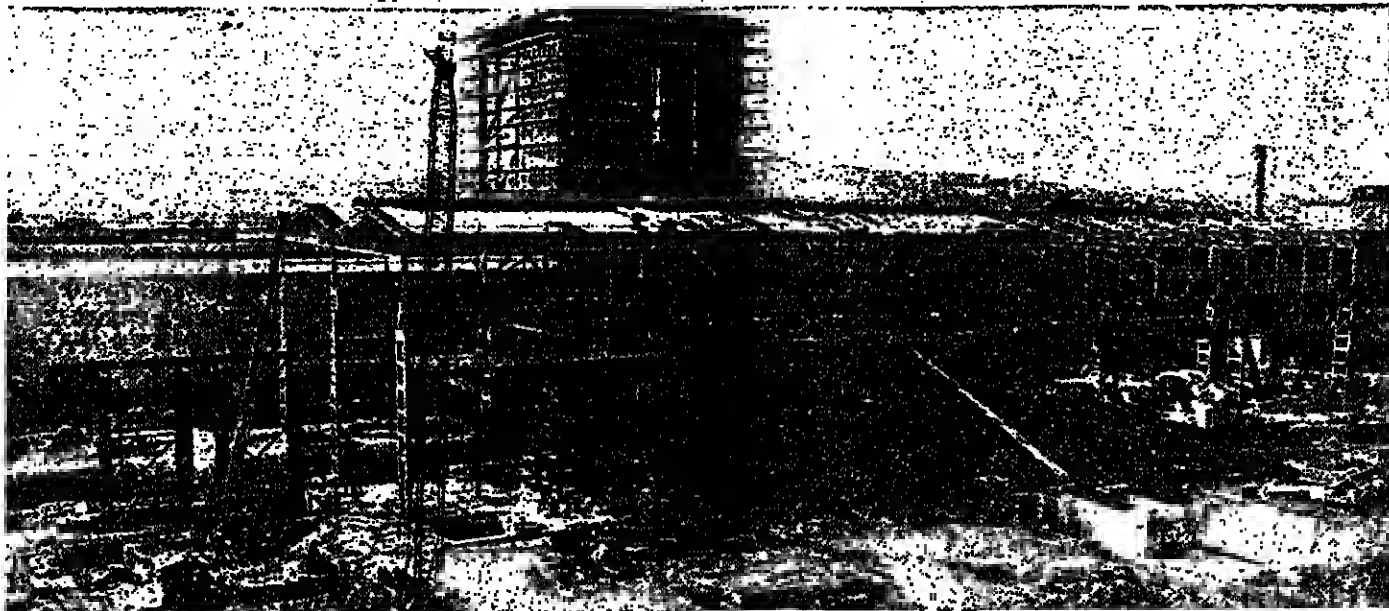
FIAT 132 ES

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The 1600 GLS starts at £3098. The 1800 ES from £3575, shown above, is available with manual or automatic transmission. (Car tax, inertia-reel seat belts and VAT included. Number plates and delivery charges extra. *7% per annum flat is equivalent to a true rate of interest of 12.7% per annum for a 2 year agreement. (Loans are subject to applicant's credit-worthiness.) Offer closes August 31st 1977 and is subject to availability. Prices correct at time of going to press.

Stainless Steel at Shepcote

With the opening of new facilities at Shepcote, Sheffield, the British Steel Corporation has doubled its stainless steel plate capacity. This Survey looks in detail at the £130m. project, which, when complete, will put Britain back among the world's major manufacturers of stainless.



New cold rolling processing lines for stainless steel coil being built at Shepcote.

Back in the world league

By Roy Hodson

STAINLESS STEEL may not actually have been invented in Sheffield, but it was a local steelman, Harry Brearley, who first recognised the commercial possibilities in what he called "rustless steel". In 1912 he saw the advantages of the types of low carbon, high chromium content steels he was experimenting with for making cutlery and other uses.

Brearley gave Sheffield a head start in the new technology of stainless steel which it was later to lose to fierce foreign competition. Only now, with the State-owned British Steel Corporation's £130m. investment in some of the biggest stainless steel production facilities in the world at its Shepcote site, Sheffield, is an attempt being made to put Britain back among the top four stainless steel nations of the world.

British Steel committed itself to the development four years ago. In doing so it realised that the investment would inevitably be launched upon a sea of uncertainties, not least

of which would be the state of the world market for stainless steel. As the new Shepcote stainless steel plant is brought into production, piece by piece during the next few years it will have to justify itself both by driving out imports from the home market and by winning new markets overseas.

Derek Bray, the director of BSC Stainless and his commercial manager, Gordon Hill, both emphasise the sales battle ahead for British Steel if the Corporation is properly to deploy an increase of more than 100 per cent in its total stainless steel-making capacity between the mid-1970s and the early 1980s. At Shepcote and the other BSC Stainless plant at Panteg, South Wales, production is being raised from 100,000 tonnes a year to probably about 220,000 tonnes a year by 1981. At current prices that production will represent an annual turnover of some £220m. a year in stainless steel—approaching one-tenth of British Steel's total turnover.

There will be many sales adventures ahead to penetrate world markets with all the forms of stainless steel that British Steel will be making with its new Panteg and Shepcote plants, and to keep busy the large-scale production facilities.

For the moment efforts in sales and market strategy can be concentrated upon making a success of the first of the new major developments at Shepcote. That is the £5m. investment in steel plates up to 3 metres wide plant at Shepcote for finishing stainless steel plate for use in the fabrication of many modern

capital items including nuclear power vessels, nuclear fuel reprocessing, chemicals plant, food processing plant, breweries and large specialist containers for use throughout industry.

The new finishing plant can handle bigger, heavier and wider stainless steel plates than British Steel has been able to provide until now. At a stroke that capability will enable the Corporation to claw back a considerable quantity of business which has been going to foreign suppliers.

Already the new finishing line is turning out stainless steel plates up to 3 metres wide and up to 11 tonnes in weight. A single plate of maxi-

mum size is worth about £11,000. Increasingly the plant fabricators favour using such massive and costly plates to minimise the amount of welding and handling they have to do during the construction of vessels on site.

Only a small proportion of the Shepcote production will be in the form of 3 metre plate. But it is the ability to offer that extreme size together with smaller widths and weights which is driving the BSC to capture large orders. Customers for plate like to obtain all their requirements from a single supplier for a particular job in order to avoid duplicating specifications requirements. Thus the ability to supply wide plate is

an important factor in securing business. British Steel has been exporting less than 40 per cent of its stainless steel plate output in recent years. That percentage will have to rise dramatically within the next year to match sales with the extra production from Shepcote. The target is to export 45 per cent of plate production during the next 12 months while plate output from the Sheffield site climbs steadily from the old level of 30,000 tonnes a year to the new target of 55,000 tonnes a year. By 1980 the British Steel target is to be exporting nearly half of all the stainless steel plate it makes.

The generation of new export

business will, it is planned, restore the British position as one of the major suppliers of stainless steel at the expense of some other producers with less advanced production facilities, such as the Swedish makers. Britain has dropped back from being the second biggest producer of stainless steel flat products in the 1950s to eighth place now. The intention is to restore Britain to a position comparable with that of the biggest producers, the United States, Japan, West Germany, and France.

Meanwhile, in the home market for stainless steel plate British Steel is relying upon two factors to help growth. There is every reason to think

that the new Shepcote facilities will enable it to regain business at present going to imports. Second, a continuing steady growth is forecast for the use of stainless steel in heavy capital goods applications.

The Government is shortly expected to support a new forward ordering programme for the power generation industry which will assure a market for stainless steel plate used in nuclear power stations. British Steel is also hungry for the rich prize of supplying thousands of tonnes of plate for British Nuclear Fuel's projected nuclear fuel plant processing facilities. The recent dictum of President Carter against the reprocessing of nuclear fuel has worried BSC Stainless. The building of the BNF £1bn. Windscale reprocessing plant is essential to BSC if the higher output of stainless steel plate during the next few years is to be marketed according to BSC plans.

Derek Bray stressed the importance of the BNF business. "Our plate finishing development was designed with this business in mind. Once we are established in the field there will be tremendous further opportunities to increase exports." The Windscale reprocessing plant would require very large quantities of stainless steel plate compared with the usual trading levels of the business. During construction of the plant BSC could expect to be supplying it with between 4,000 and 5,000 tonnes of stainless plate a year.

In short, the Windscale project, if it goes ahead, will

account for about 10 per cent of the Shepcote plate output for several years.

The inauguration of the new plate finishing facilities at Shepcote are at the forefront of attention at the moment because they will immediately remove a production bottleneck and enable the aggressive selling of stainless steel plate to be carried on right across the home and export markets.

But the underlying strength of the Shepcote stainless steel development is to be seen in the complete complex of new plant that is being built for stainless steel production on the 100-acre site. There is a new 130-tonne electric arc furnace under construction in a new melting shop—with room for a second similar furnace if demand should warrant the investment in the 1980s. Two new cold rolling mills are being built, with provision for a third. The melting shop will have a continuous casting machine—using that technique for stainless steel production on a big scale for the first time in Britain.

BSC Stainless was reborn under the recent Corporation management reorganisation into a profit centre in its own right. As such it is a self-contained unit to make and market stainless steel. The new organisational structure coincides with the biggest investment in stainless steel production plant ever seen in Britain. The test of the new unit will be its ability to seek out new orders while running in the new plant to make steel efficiently and, by comparison with its international rivals, cheaply.

Shepcote 2

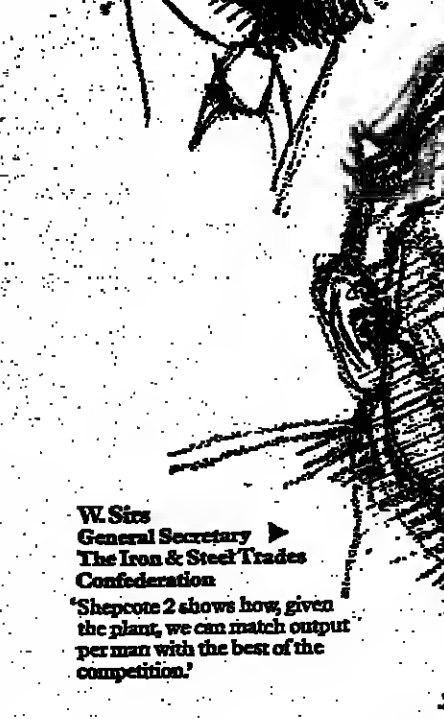
A GIANT STEP FORWARD FOR BSC STAINLESS PLATE



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Deputy Chairman
Imperial Chemical
Industries Limited
"The availability of competitively priced, high quality steels, delivered on time, is essential for ICI's massive investment programme."



G. Hill
Commercial Manager
BSC Stainless
"The revival of Britain's stainless steel industry was planned 4 years ago. From today we have the capability to drive our plate imports and expand our exports."



W. Sims
General Secretary
The Iron & Steel Trades
Confederation
"Shepcote 2 shows how, given the plant, we can match output per man with the best of the competition."



Sir Charles Villiers, MC
Chairman
British Steel Corporation
"Britain invested stainless with the first phase of this new investment of £130 million we regain our position as the world's leading maker of stainless plate."



D.B. Bray
Director
BSC Stainless
"Our aim from the first day will be a customer service second to none."



C. Allday
Managing Director
British Nuclear Fuels
Limited
"BNFL relies on the assured quality of BSC stainless steel for our major nuclear fuel plant expansion programme."



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Chairman
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"The quality, delivery and competitive prices this development makes possible will be very valuable to all engineering exporters."



W. Smart
Group Chief Executive
Whesoo Limited
"The Process Plant Industry needs steel—ever more of it stainless. Shepcote 2 provides stronger foundations for expansion of the UK industry."

YES—SHEPCOTE 2 MATTERS
The first phase of Shepcote 2—our £130 million investment scheme—is the huge new plate plant we've put down alongside our existing facilities. Now operational on our 100 acre Sheffield site, this plant doubles our capacity for producing stainless steel plate for the world's chemical, food,

nuclear and pharmaceutical industries. Shepcote 2 is an investment in the most modern technology, manned to 'best world practice'. Our customers will benefit because it makes us more efficient and competitive and gives us a wider range of products to sell. It is the basis of our strategy to strengthen our position as world leaders in the market for high-integrity

plate. To obtain a 75% share of the British market at the expense of imports. To make Britain a net exporter of stainless. And to secure jobs in Sheffield. Above all it provides BSC Stainless and our customers with the best possible foundation for expansion out of the 1970s into the wider world of the 1980s.



The plant project

THE \$28m investment in stainless steel plate finishing facilities is one of the three elements in the development of Shepcote as a major tonnage production site for stainless. The other two elements are the new melting plant and the cold rolling mills now being built.

But the completion now of the plate finishing facilities as the first part of the total investment has been carefully planned to cut out bottlenecks in stainless steel production and enable BSC Stainless to widen its horizons in the market place quickly and relatively cheaply.

The new plate finishing facilities are contained in a 300-metre long building provided with an overhead walkway from which the progress of the plates, weighing up to 11 tonnes each, can be followed.

The original plate finishing facilities for plates less than 3 metres in width were commissioned by Firth Vickers Stainless Steel in 1964. The new works has been built alongside the existing rolling and finishing plant.

The impact upon BSC Stainless production of the new plate finishing has been immediate and far-reaching because, apart from balancing existing rolling

capacity, it is providing facilities for finishing plates up to 3 metres in width compared with the former working limit of 2 metres. Plates of 3 metres can be heat treated, descaled and inspected on a continuous production line. The maximum plate length is 16 metres and the maximum thickness 100mm.

Attention

The plant was commissioned in December last year on time and within the budget. As one of the aims of the Shepcote development is to achieve manufacturing levels to international standards, considerable attention has been given to the layout of the plant and to working conditions. The general impression is of a clean and bright factory involved in precision engineering rather than the traditional concept of a steelworks.

The building itself has been clad with BSC's own colour coat sheeting. It is fully insulated to conserve heat. A high level of artificial lighting is used. The crane drivers for the five electric overhead cranes can handle steel throughout the working area, and the building is so laid out that they have practically uninterrupted vision of everything that is going on the finishing floor.

The big plates of more than 2 metres width are rolled at the BSC Dalzell Works, at Motherwell, from slabs made at Sheffield. The mill has been so designed that both the longitudinal and the transverse edges of the plate can be cut simultaneously. The cutting is done over a water tank which collects fumes and waste material. During cutting the plasma is surrounded by a water jacket to reduce the noise and brightness. BSC Stainless say that the method of cutting produces a clean finished edge on any thickness of plate and it is a finish particularly suitable for fabrication work.

After cutting by the plasma machine the plates are turned on edge and moved on round the plant in that position so that work and inspection can be carried out on both surfaces.

Pickle

They pass through a shot blasting machine supplied by Spencer and Halstead, which has 12 impellers to cover both sides of the full plate width. An automatic dust collector is used.

The acid pickle wash and dry section has been built to a BSC specification which incorporates experience gained from the existing 2 metre plant at Shepcote. The plate passes through a row of acid sprays. Then they

are washed with cold and hot rinses. Hot air is used for drying.

The big plates are supported by side rollers and guide bars as they pass through the descaling section to ensure that they will not be put to any form of strain leading to distortion.

Roller tables are used to take the plates down the production line after drying and they are loaded into stock by overhead crane.

The next process—and the all important one for stainless steel plates costing more than £1,000 a tonne—is the inspection and dressing to produce a fine finish and remove small defects. There are two inspection and grinding lines in parallel at the Shepcote 3 metre plant. All the equipment was supplied by Wood Jenks and Co.

Plates are taken from stock in softened and descaled form and are fed into the lines to pass down standing vertically.

The final process is the removal of finished plates from stock and cutting to the sizes required by customers. For the final cutting a plasma cutting machine is used again. It has additional equipment in the form of a numerical controller which enables it to cut almost any shape. A library of 40 different shapes is held on tape. The operator feeds the shape dimensions into a control console and the machine does the rest. New shapes will be added as customer requirements are made known to BSC Stainless.

The whole of the Shepcote finishing facilities project has been engineered by BSC Stainless project staff working closely with Corporation experts in production, maintenance and productivity. Many of the employees have come from the plate finishing plant at Stocksbridge, which has been phased out. They have undergone training programmes at the works as come on stream. A complete amenities and office block has been built for the plate finishing plants to coincide with the introduction of the new 3 metre plant.

Finishing

The operators use hand grinders to remove surface defects and pass the plates on to



A ladle of molten metal immediately after tapping.

Stockholding

CONTINUED FROM PREVIOUS PAGE

icular, for maintenance work during adequate supplies to customers. The stockholders are also in a good position to advise customers on technical matters concerned with stainless steel. They all have access to the BSC Stainless technical liaison and metallurgical services at the Swinden House laboratories, Rotherham.

The inner circle of six stockholders assist in maintaining an orderly British stainless steel market by holding strategic stocks of approximately 5,000 tonnes of plate and 12,000 tonnes of sheet and strip up and down the country ready to be drawn by industry as needed. These stocks are valued at not less than £18m. at any point in time.

Finally, stockholders inter-trade among themselves in stainless steel in order to supply customers with items outside their regular product ranges. They have the facility to oil the wheels of stainless steel marketing in way that the actual producer could never match alone, in the manner most effective for keeping down costs and en-

Innovation

These mills have been designed to produce the stainless steel required for the new plant. The process of continuous casting has been used to produce stainless steel slabs. The slabs are then rolled to the required thickness. The new plant has been built alongside the existing rolling and finishing plant. The impact upon BSC Stainless production of the new plate finishing has been immediate and far-reaching because, apart from balancing existing rolling

capacity, it is providing facilities for finishing plates up to 3 metres in width compared with the former working limit of 2 metres. Plates of 3 metres can be heat treated, descaled and inspected on a continuous production line. The maximum plate length is 16 metres and the maximum thickness 100mm.

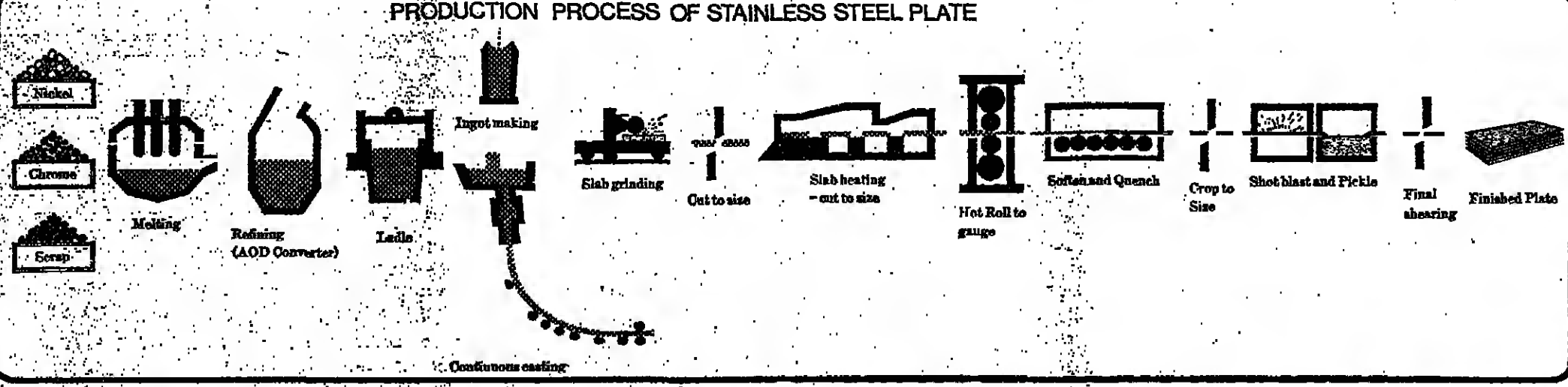
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Roller tables are used to take the plates down the production line after drying and they are loaded into stock by overhead crane.



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Second, the doubling of our production capacity will obviously help you give you an excellent delivery service in terms of lead times and reliability. For example, on wide plate, we have reduced our process route for 3 metre wide plate from eight

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For any further information about the products and services available from BSC Stainless for Britain and overseas, please write to:

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STAINLESS STEEL AT SHEPCOTE V

Few labour troubles

THE CLOSURE of an obsolete stainless plate mill by the British Steel Corporation in 1972, and the subsequent closure of all finishing facilities and transfer of production to a new three-metre plant 14 miles away, could have been charged with local political content in south Yorkshire.

The fact that both took place without a single day's production lost through industrial relations problems is a tribute to the painstaking planning that went into the operation, and to local relationships between the corporation and the main steel union, the Iron and Steel Trades Confederation.

Unlike the position in some steel areas, the labour relations record throughout South Yorkshire is good, possibly due to some extent to the years of steel tradition now inherent in the area. Nevertheless, it is still bedevilled with purely parochial sensitivities, some a by-product of pre-nationalisation activity, others due to the stubborn insularity which marks so many Northern industrial communities.

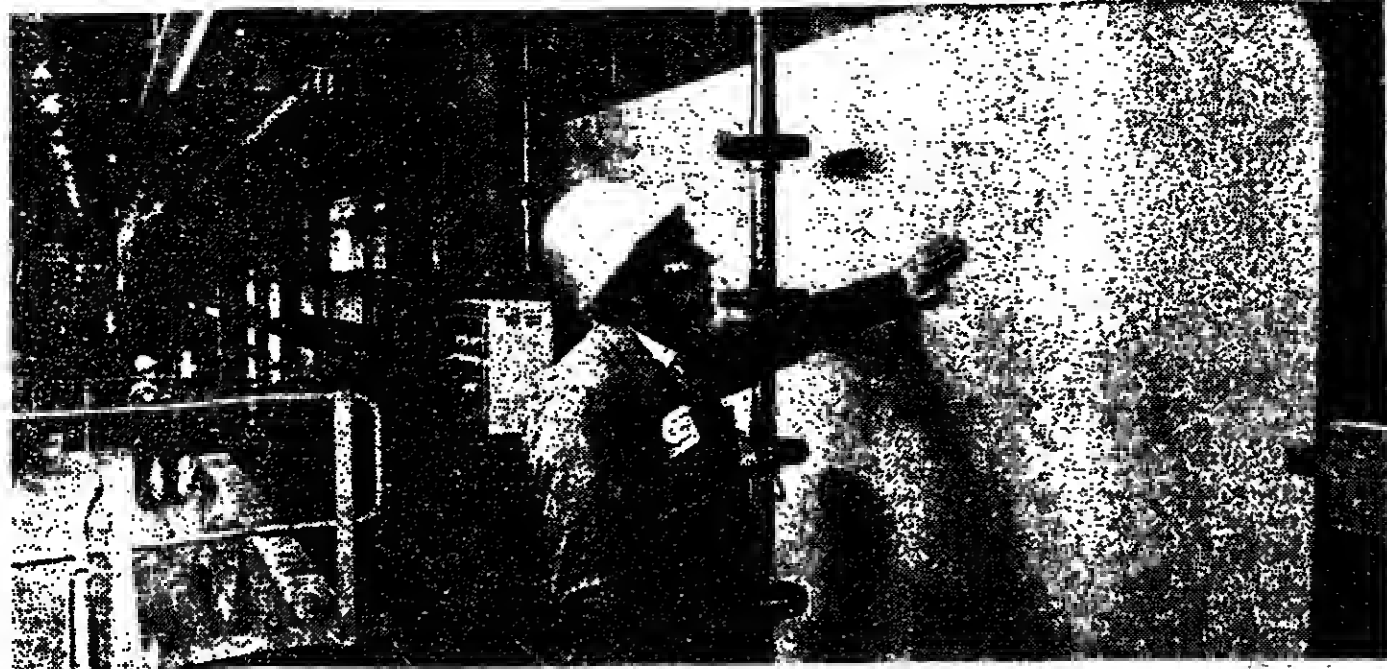
The obsolete plate mill was at Stocksbridge, a traditional home of stainless steel, and a valley town in the Pennine foothills which can only offer the local steel plant as a reason for existence. More reminiscent, perhaps, of a valley town in South Wales.

Closure

Experience indicated that a closure here would have to be handled on a softly-softly basis, and consultations finally to close the department began in 1975, when the 115 employees knew the life of their plant was limited. Even at this stage, it was clearly indicated that jobs would be available at the new plate mill, and a joint trade union/management panel set about detailed counselling with every Stocksbridge mill employee discussing plans for future employment.

To London commuters, a job move of 14 miles is of little consequence. In South Yorkshire, where village and town infaillible persist in fierce fashion it is a major move. Traditionally, one lives in the shadow of the works. Commuting to and from work is not the dominant pattern of life.

So it proved in this case. To a fairly significant chunk of the



Inspection of stainless steel plate in the Shepcote finishing plant.

Stocksbridge workforce, moving to the new mill was unthinkable. Many chose to stay in Stocksbridge, and accepted redeployment to other sections of the BSC works there. But the corporation did persuade some men to move. Many of these lived almost as close to the new mill as they did to the old. Others quickly summed up the scope and prospect of a world standard development. In the end, 22 of the 115 original Stocksbridge employees transferred to the new Shepcote Lane mill: a success rate that is quite respectable by local standards.

Parallel to this run-down programme, a build-up to production at the new mill was operating. Manning levels were obviously important, and in addition to work study information a joint union/management group examined a plant model to glean the maximum information for manning negotiations.

Considerable attention was also paid to shop floor advice and assistance even in the design stage of the new mill, a technique which has already provided handsome bonuses for BSC in South Yorkshire at the world-beating Thrybergh bar mill. A cross-section of operatives were asked at a very early stage to comment on and criticise design features of the mill developments. In particular, they were asked for ideas on the

layout of control panels. Any that seemed worthwhile were immediately implemented—with suitable recognition to the source.

Training programmes were already under way, involving not just manual workers and their immediate supervisors, but also management in order to familiarise them with future techniques and systems. Some retraining was also necessary for men moving from an obsolete mill to a brand new development, but this was not a major factor as the basic skills of plate production give a sound basis on which to work.

Eventual agreed manning levels are considered low by world standards, and the emphasis has been placed on feasibility and operator initiative which can encourage job satisfaction. This can in itself bring long-term rewards in the battle for higher productivity.

Meanwhile, the patience and care with which BSC handled the closure of the old Stocksbridge mill was also paying off. The exercise was completed, again without labour unrest and without compulsory redundancies, workers who chose not to move to Shepcote Lane were either placed in suitable jobs in the remainder of the Stocksbridge works or allowed early retirement terms if sought. A transfer rate of around 20 per

cent may not seem high, but hearing in mind local attitudes and the amount of skills made available to the new mill, BSC and union officials are more than satisfied with the fruits of the operation.

Now the Shepcote Lane mill is in production, a new phase of the operation is beginning, the job of creating an identity for the mill, which will bring works loyalty in its wake.

Opening

This week sees the formal opening of the mill, when Press, television and numerous VIPs will set their first official look at BSC stainless plate developments. Following them round on the tour of the mill, a day later, will be the wives and families of workers, from senior manager level downwards. In the provision of amenities, BSC have gone out of their way to provide the best possible changing and eating facilities. Using, of course, the maximum amount of stainless steel, both a reminder of where some of the output goes and as a permanent advertisement to visitors.

In national terms, the whole

exercise was hardly noticeable. Yet it offered BSC and the ISTC a considerable local challenge, involving a whole range of real and imagined factors.

Personnel manager Mr. Peter Thompson illustrates the success of the operation by pointing to both manning and production levels during the changeover.

In April, 1976, the Stocksbridge mill, and existing stainless plate facilities at Shepcote Lane were producing 450 tonnes of plate per week with a combined total of 360 employees of whom 59 were craftsmen. Today, with Stocksbridge closed, the enlarged and modernised Shepcote Lane mill is producing 500 tonnes of plate per week with 318 workers, of whom 44 are craftsmen. By late summer, output will be much nearer the potential of 1,000 tonnes per week, but the labour force will have risen by just 12 operatives and eight craftsmen.

Production will have more than doubled, but total employment will have dropped by 22. Local the exercise may have been, but the implications to both unions and management throughout the steel industry are not inconsiderable.

Roger West

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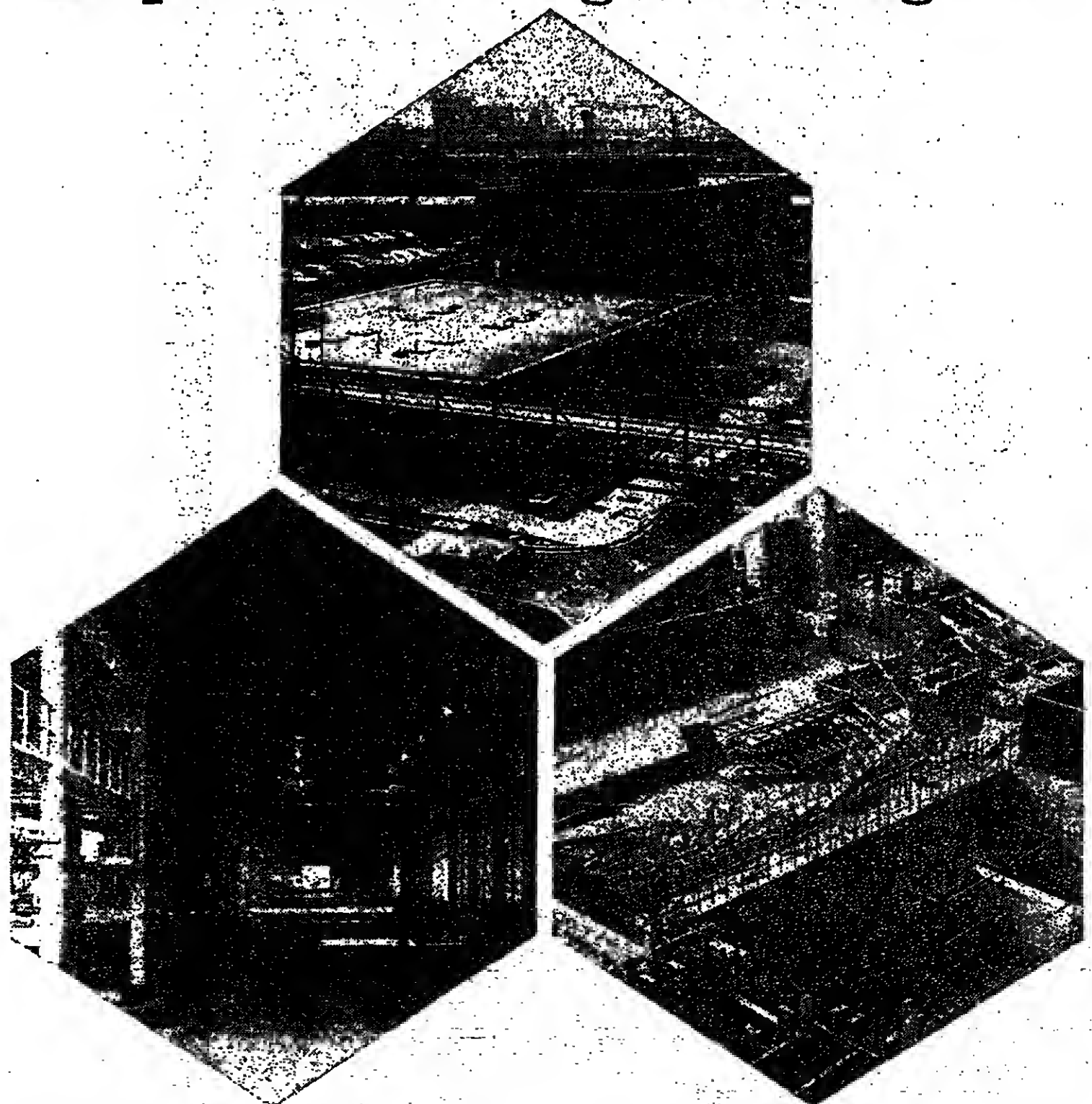
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Marketing

CONTINUED FROM PREVIOUS PAGE

home markets from the stainless products of those countries by relying upon pricing, delivery and quality alone. All three producers have built up good reputations with a number of British customers who will be reluctant to sever the connections.

BSC Stainless expects to make a marketing investment for the future by financially backing new export sales into those countries' home markets. The technique is one of protecting your home market by making "retaliatory exports" into your competitors' markets. Such a practice would be no more aggressive than the selling techniques at present considered standard and reasonable in steel trading round the world. But the fact that Britain will be doing it for the first time with the obvious intention of finding a market for a lot of new stainless steel capacity is sure to cause an outcry. After all the European Community is at present concerned with the Davignon plan to help the Com-

munity steel industry by trimming surplus capacity.

BSC Stainless will have to tread carefully in its foreign adventures to avoid charges of dumping its extra production of stainless. Several countries would be quick to pounce, given the evidence, following recent British Government anti-dumping action against some Spanish and Japanese steels.

But the British steel industry also has a special case for developing its stainless steel production. The industry's trading position declined badly from being a leading world supplier to eighth place in the world league during the post-war years. The reasons for that decline included a slow growth in British consumption of stainless steel compared with most other producing countries, failure by the British steel-makers to exploit their opportunities, failure to invest in new equipment and failure to supply the home stockholders who turned to imports. In short, the home industry had

considerable fallings as far as stainless steel was concerned.

BSC has argued in the Community—and the view has been accepted—that the new capacity now being built represents remedial action to win back the industry's lost home sales rather than any aggressive action by BSC to clean up in world markets.

As far as the stainless steel plate market is concerned the figures are not in dispute. Stainless steel plate imports into Britain have been as high as 30 per cent. The new finishing facilities now on stream at Shepcote will, BSC expects, enable that figure to be reduced to 25 per cent. The Corporation does not have aspirations to shut out imports entirely in that sector of the market. But the new capacity in plate will also mean that by 1980-81 BSC will have to be exporting nearly 50 per cent of its plate production. It is that prospect which hurts the international trade.

R.H.

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STAINLESS STEEL AT SHEPCOTE VI

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CONVEYORS AND MATERIALS HANDLING EQUIPMENT.

BSC STAINLESS was one of the new profit centres which emerged from the 1976 reorganisation within the British Steel Corporation. But the overall shape of the centre was really devised four years earlier when BSC took control of the Shepcote Lane mills in Sheffield, formerly controlled jointly with the private sector Firth Brown group.

Even before the formal launch of the profit centre, the stainless works were already operating to a large extent as a semi-autonomous unit within the BSC Special Steels Division. The agreement with Firth Brown was traumatic for Sheffield as it provoked the crisis over the future of the BSC River Don works. But once this was resolved, the Corporation had its own prize; virtually complete control of Britain's stainless steel flat products. A couple of private sector producers still nibble at the edges of this empire, but for practical purposes, BSC Stainless nowadays is stainless sheet and plate in the U.K.

Apart from the hardware, BSC could concentrate the considerable manpower skills of two former rivals in the stainless market, its own former Samuel Fox works at Stocksbridge, still remembered for the brilliant Silver Fox marketing campaign in the early days of stainless, and the Firth Vickers mills, where a rival campaign had built up the Stabrite trademark to considerable proportions.

Bringing the two together gave the Corporation a natural springboard, especially when they could be linked with the

increase in capacity. For the first time in a major BSC development, a whole marketing programme was built-in. If large tonnages of stainless steel were to become available, then work had to start years in advance in encouraging and even creating a market for such steel.

Stainless steel is a relatively new product. It was in 1921 that Harry Brearley first saw the possibilities of the new material for making knives. Its uses have long outstripped cutlery. Now, its corrosion resistant qualities have made it a vital material for advanced work right across the industrial spectrum.

These developments have had to come from industry as a whole, but BSC and its predecessors have always provided a technical back-up and advice service far more sophisticated than that offered, or even necessary, for more mundane steels. The new development concentrates this back-up support and extends it even further.

Nevertheless, such functions can still be organised within BSC Stainless. The experts the customer and user want are identifiable faces within a compact group, not cyphers somewhere in a corner of a rambling empire.

The commercial manager, Mr. Gordon Hill, is both satisfied and encouraged at the way the profit centre concept has worked for BSC Stainless, particularly in this vital field of customer contact in day to day operations. Obviously, there are still fields in which they have to co-ordinate activities with other BSC groups and divisions. "The

familiarisation has been

valuable. "But the important thing to consider in all this is the reorganisation affects customers. This is an aspect for us. It is so easy to a parallel between the way we now work, and the way a private company works. When a private huyer comes to see us, can point immediately to man in charge of production, personnel or engineering, one room he can meet all people he may need," said Hill.

The fact that BSC Stainless was gradually veering towards this independent style of operation even before the reorganisation has brought another benefit. For the customer there is not abrupt change when a new system came in. No departments, just a smooth continuation. "We said to our customers that they ought not to notice the difference. I'm glad to say they did not."

For all the smoothness, ease of operation, there is a complacency at BSC Stainless. They know they have a hard road ahead, now the new plant is coming on stream. Despite an average growth rate of 8 per cent, a year, stainless steel production in Britain has failed to keep pace with that of the rest of the world. In 1975, Britain was the second biggest producer of stainless steel in the world.

By 1961, we had fallen fifth place in the world league as Sweden, France, Germany and Japan leapt ahead. By 1972, Britain had slipped back still further, to eighth place, with Italy and Canada overtaking.

BSC has admitted that investment in stainless steel was too little, and too late. Clearly something had to be done, and the answer was the present development scheme. Now, the Corporation has to prove it can produce the steel and sell it. And, if the market is not developing fast enough, create demand.

Emphasis

From the start, the emphasis within BSC Stainless has been on bulk production; the concentration of steelmaking, mills and finishing at the Tinsley Park/Shepcote Lane site, with its motorway connections and rail links, supported by Panteg as a back-up unit. The self-contained concept may be rather blurred by having such a support unit 200 miles away, but to BSC planners, and to customers, the idea of reserve eggs in a totally detached basket is one with its own appeal.

The launch of the new plate facilities in Sheffield is the first step forward in the ambitious plan for growth which, by 1981, will have more than doubled the BSC stainless steel capacity, and restored the position of the Corporation as a major world producer of stainless steel.

Boost from chemicals

THERE IS little doubt that an upturn is already under way in many parts of Britain's process plant industry. A survey of the chemical industry has already revealed a 17 per cent increase in investment intentions in 1977.

This figure is in volume terms. In current money terms it represents a 33 per cent increase on the level attained in 1976, which itself indicated a moderate, but sustained rise in real terms over the previous three years.

Actual expenditure in 1977 is estimated at £900m. and this is expected to increase further in 1978 and 1979 in both volume and current money terms. A level of £1.27bn. is predicted for 1979.

Over the next three years, total fixed capital expenditure is likely to be £3.3bn., and when allowance is made for additional working capital requirements, the total funds needed by the chemical industry to finance its expansion over the next three years, to the end of 1979, will amount to around £5.1bn.

So the importance of this market to the British Steel Corporation cannot be overemphasised. Already, the process plant industries as a group take perhaps 85 per cent of Britain's stainless steel.

But in recent years, BSC output of stainless plate has been restricted, and obviously, foreign manufacturers did not let the opportunity pass.

Over the last decade or so, U.K. produced stainless steel plate has seen its market share decline slowly. Not to the extent that the home stainless sheet industry has suffered, certainly, but still a decline to a low point of around 50 per cent of the market in the early 70s.

The figure has improved since, but with new plate production facilities now on stream, the Corporation has mounted an aggressive, and well backed campaign to substantially increase plate sales, perhaps taking more than 80 per cent of the U.K. market over the next few years.

The range of equipment in process plant which consumes stainless plate is wide, and includes perhaps by equipment like heat exchangers, tanks, and, inevitably, pipes, tubes and fittings. But identifying the market is one thing. Attacking it, at the right point, is another.

In effect, it is a three-pronged attack, with the steel producers

and stockholders at one end, with the end users, such as the chemical producers, at the other.

The important section is the middle tier. In the chemical industry, orders for new plant are placed with contractors, who in turn put these out to plant fabricators.

Contractors, usually companies with international reputations, design the plant and specify the materials. They then seek tenders from fabricators, who buy the steel. BSC are not neglecting the contractors themselves, although the fabricators are obviously the main sales target.

Considerable effort is being made to see that BSC have a grade of stainless plate which the contractors can specify, even to the extent of stamping the design drawings BSC Stainless. This is, of course, the ideal. In practice, BSC may have to deal with a range of fabricators, all seeking a plant contract. At this stage, there can be no preferences; all the contractors get the same quote from BSC. This ensures that it is the efficiency of the winning fabricator which is the important factor.

As more tonnage of stainless plate becomes available, BSC is looking further afield, using the information now from contractors to tackle fabricators well outside the normal U.K. network.

Food and drink processing industries have been enjoying a relative boom over the past couple of years, and this is expected to continue for perhaps another two years before the cycle exhausts itself.

Chemicals have virtually been in a slump for some time, but BSC personnel have already noted tangible signs of real interest above all the investment noise. There is now every indication that the sharp increase in enquiries, both from the U.K. and the Continent over the past three months signify an imminent take-off for the plant industry.

In world league steel to-day, a company has to learn to live with cycles. Competitiveness is now the keyword. If you build up sales, it is at the expense of another producer. And, of course, new markets are appearing, particularly in the Eastern bloc.

These, which BSC have had to virtually withdraw from in recent years, do not follow Western cycles. No matter how skilful a marketing plan is evolved, it cannot cope with an abrupt answer from, say, the Chinese authorities, which simply states: "Our fabricators are not buying."

As a world commodity, stainless steel plate should be viewed in world terms. Although to BSC, having an extra 20,000 tonnes of plate to sell is a major marketing opportunity, in terms of world production it is not going to create a tidal wave. After all, the Chinese buy 6,000 tonnes in a single order.

Simple

"But for the rest, we work as any profit centre does in any industry. Our director reports to the managing director of Sheffield Division, and we have our equivalent of a local board meeting every month. Four times a year we meet with the managing director. "We are very pleased with the way it is working. In many ways it is the simple things—putting the experts in one place and letting them get on with it."

Mr. Hill does not see major problems in having a small section of the centre in South Wales, with the possible exception of the time spent travelling between the two. "But the fact that you have two plants, both producing cold-rolled stainless is a benefit. There is this thing called competition, and they are not exactly slouchers in South Wales and the two sites do strike sparks off each other, and learn something."

An obvious example of this is the way that Panteg de-bugged and developed the use of a continuous casting machine in stainless steel production, something which now forms an important part of the new Sheffield development. It will be the first such machine in South Yorkshire, but the availability of the Panteg unit for training and

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The Management Page

Two industrialists add their voices to the current debate on the implications of the Morpeth Report on inflation accounting.

Need for early action rather than theories

By BARNEY K. MORLEY

ANDLANDS and the footings. However, the debate is not about what it is we are trying to build with current accounting. Conceptually, the requirement is simple—a system to account for the effects of inflation. The fact that the simple concept gives way to the complex alternative now being debated reflects differing views on the requirements and views of the shareholders, management, investors, brokers, employees and other interested parties. All have their part to play in determining the cost accounting (CCA) system for the international company and I shall deal with this situation, if soon possible, in a separate article. It is obvious that it is impossible to produce one system to meet all requirements. The only practical solution is to ensure that all relevant information is available in order that the differing requirements can be met. Real beneficial evolution of CCA will only come from experience through implementation, rather than theoretical debate which means leaving where we have agreed. The controversial items can be resolved over time.

Deficiency

There is, however, one area where a common requirement might exist. It relates to the basic deficiency of historic cost accounting, under which profits are calculated without taking full recognition of the going concern criterion. There can be no meaning to a profit figure which fails to take account of the cost required to remain in business. Unlike CCA, historic cost accounting fails to do this and it must be a fundamental requirement of any inflation accounting system. Just as there cannot be any one system to handle inflation accounting, so there are some other fallacies worth mentioning. Reference is often made to the fact that CCA will replace

the foundation of an economic ally stable society.

One final fallacy is that CCA is just another accounting standard. The accountants' tree has spread numerous branches in recent years, through the publication of standards. CCA is, however, not a branch. It is a root system which has to be grafted on to the existing roots to prevent the tree from dying and it is on this specific point that I would like to consider the implications for the international company.

Implications

Whether you are a U.K. registered international company with subsidiaries overseas or a U.K. subsidiary of a foreign parent company, the implications of CCA for both the parent and the subsidiary companies are of major significance. While I would strongly advocate the implementation of CCA, the advantages to be derived from its implementation will be lost and replaced by widespread confusion unless consistent basic standards are developed for all major industrial countries. This necessitates international co-ordination and responsibility.

Basically, an international subsidiary or parent company maintains its accounts to achieve two objectives. Namely, to provide relevant information in order effectively to control the business, and to meet the statutory requirements of the country in which the company is registered. Currently a number of countries, and groups of countries, are actively reviewing or implementing changes to their statutory reporting requirements. Significant among these are the U.S., the U.K. and the BEC. At first sight, the developments may look similar. For example, the Securities Exchange Commission (SEC) requirement in the U.S. specifies replacement cost accounting which sounds very similar to our own CCA.

Conceptually, of course, it is the same, but a quick review will soon highlight some significant differences. For example, the SEC requirement specifies that the figures do not need to be audited, that best estimates or ranges are acceptable, and that the information is required only as notes to the accounts.

This is the complete opposite to the CCA proposal in the U.K. To date, the London Stock Exchange has stated that it will not require foreign companies whose shares are quoted on the Exchange to comply with the CCA standard. Thus, in years to come you would have major quoted companies publishing their results on completely different bases. I cannot believe that this would be tolerated for long.

It is not illogical that in time the management accounting requirements used to control the company's business tend to be influenced by the statutory reporting requirements, if only because it is on this latter basis that the shareholders are able to assess the fortunes of their companies. All of this leads towards considerable potential confusion, involving unproductive workload. Will the international company have to maintain multiple sets of books? Will the U.K. subsidiary of an American parent company have to maintain a set of books to meet the local U.K. statutory requirements, another set to meet the consolidated requirements of the parent company, yet another set to meet its international management accounting requirements, and a further set to meet the EEC statutory requirements?

There are further similar implications culminating in the extreme situation whereby a parent company might have to choose between withdrawing its share quotation on an overseas market and maintaining yet another set of books in order to comply with the local requirements of that overseas share market. While the latter extreme is improbable, the other situations are very real possibilities and not enough is being done to prevent them happening.

This raises the question of who is responsible for co-ordinating a common international approach to inflation accounting. Certainly, industry itself should seek to influence developments through its parent companies, its subsidiaries and its trade associations. This, however, is not enough. Bearing in mind that inflation accounting development goes to the very roots of the accountants' tree, it is unlikely the professional accounting bodies will wish to abdicate this responsibility. If they do, their tree will wither. In summary, I congratulate Sandilands and Morpeth and all concerned in their proposals, which represent a major step forward. Inflation accounting will evolve. Let us be sure that we have consistent international participation yielding real benefits rather than fragmented evolution yielding confusion.

Mr. Morley is chief accountant, IEM United Kingdom Ltd.

Problems of contracts and work in progress

By W. OPPENHEIMER

THE introduction of a generally acceptable system of inflation accounting is urgently needed and the Morpeth Report's ED.18 is a valuable contribution to the solution of the problem. However, for companies engaged on medium and long-term contracts, the proposed treatment of contract work-in-progress is unsatisfactory.

In ED.18, work-in-progress has been classified as a monetary item, instead of being treated as a special item which has its own characteristics. In consequence, a number of unsatisfactory results arise. In the first place, contracting companies will not be required to maintain at current value what in many cases is their largest asset. In the case of Westland Aircraft, gross work-in-progress in the last published balance sheet equalled 140 per cent of net operating assets, and work-in-progress net of progress payments was 53 per cent of net operating assets.

Secondly, contracting companies frequently produce similar goods both for contracts and for stock. For instance, Westland produces many identical components for helicopters and spares contracts and also, at its own risk, as spares for stock. The latter are then ordered by customers at varying dates, frequently before manufacture is complete. ED.18 demands that components manufactured as a batch at the same time are costed differently, depending on the dates when contracts are received. This makes neither accounting nor economic sense.

Reasonable

The Government is in favour of inflation accounting, and it is therefore reasonable to assume that it will accept current cost accounting as defined in the accounting standard for costing purposes. Suppliers of goods subject to the price code are already permitted to cover some inflation costs in their price—make-up, and may well be permitted to use CCA for all costing purposes in due course. Yet if non-competitive Government contracts, which are not allowed to cover inflation costs in their price make-up, are costed at historic cost, such cost will not include anything to cover inflation of labour, material and overheads during the life of the contract. This means that contractors again will be in a serious disadvantage.

If, as expected, taxation will in due course be based on current cost profits but will not be payable on holding gains, then it would be unfair as well as very damaging for companies having a large volume of contract work-in-progress to be taxed on a higher basis than other industrial companies. Finally it should be pointed

out that the financial results of companies with significant contract work-in-progress will not provide a basis for proper comparison with the rest of industry.

The problems created by contract work-in-progress arise from the fact that many contracts last for long periods—most of them more than one year and many for several years. One of the alternative ways of dealing with these problems would be for all costs incurred on contract work-in-progress during such periods to be restated at the cost current at the date of delivery. If this were done holding gains would become very large and operating profits would be either minimal or non-existent. Such a result would only be correct if no progress payments were made by the customer, which is rarely the case.

Yet if progress payments were deducted from the relevant costs, a true profit would emerge. No holding gains would be needed to make inflation-proof the customer's payments, nor should he be expected to inflation-proof the contractor's costs. He has already reimbursed. It therefore seems logical that contract work-in-progress should be treated like all other stock, save that progress payments due specifically on account of contracts should be deducted from the relevant expenditure and only the net costs be the subject of a cost of sales adjustment and revaluation.

It is generally accepted that current cost accounting must be part of a company's day-to-day management information system. If not, it is in danger of being regarded as theoretical by the non-accountant members of the management team and will create a division between the accountants and their colleagues. To explain to engineers that the goods they make are monetary items is difficult enough but to convince them that a batch of identical parts made the same way at the same

time will cost significantly different sums is an impossibility, and it is impossible because it is not true.

On the other hand a requirement to inflation-proof the net investment in work-in-progress—that part financed by the company—will be readily understood and accepted by all concerned. This is because a cost of sales adjustment applied to these costs will truly reflect that part of the current costs which the company itself must bear.

Difficulty

The difficulty of agreeing a satisfactory treatment of contract work-in-progress has been caused by the rigid division of monetary items, which in turn has been brought about by an unsatisfactory meaning attached to the word "profit." This could be remedied by a requirement that companies should inflation-proof their equity. Companies should allocate to revaluation reserve sufficient money to maintain at current values the percentage of their net operating assets which is financed by the shareholders.

To do this, it is necessary to calculate what is needed to maintain at current value all the company's operating assets. For fixed assets and stocks this can be done in accordance with ED.18, but contract work-in-progress net of progress payments should be treated like other stocks.

Debtors, creditors and cash should be shown in the balance sheet at face value, but for the purpose of calculating what is needed to maintain the company's equity, it is necessary to calculate the changes in value of these monetary items which are necessitated by inflation (or deflation). If inflation causes sales and purchases to rise in monetary terms, then a company will have to allow for increases in debtors and creditors, and if it is necessary to maintain cash balances for

trading purposes, the same applies to that asset.

The necessary sums required for debtors and creditors can readily be calculated by applying to the face value of these items indices specific to the transactions which give rise to these assets and liabilities. It is not proposed that these adjustments in respect of debtors, creditors and cash be reflected in the balance sheet; they are merely used to determine the sums needed to maintain the equity.

The following calculation illustrates the point: if holding gains needed to maintain all operating assets amount to £8m., and if equity represents 70 per cent of operating assets, then 70 per cent of £8m. is needed to maintain equity, which equals £5.6m. If holding gains as per ED.18 are deducted at £5m., a £600,000 shortfall of holding gains to be charged against operating profit is left.

In the example, £5.6m. is needed to maintain the equity, the double entry being a credit to revaluation reserve. If the directors wish to debit or credit different sums to revaluation reserve, this should be done below the line and they should be required to explain the difference and give their reasons for it. For instance, they may wish to allow for changes caused by anticipated increases or reductions of the volume of the company's business. It is important that any such different treatment is sufficiently factual to enable auditors to accept it.

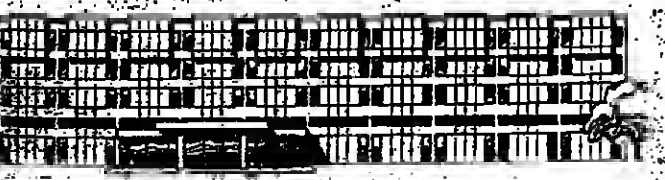
The proposals made here are designed to require managers to maintain the real value of the equity and demonstrate their ability to do so; to ensure that accounts show a true operating profit; to provide a basis for considering the right gearing for a business and to avoid the use of vague terms such as "the substance of a business" which cannot be defined.

They are also meant to eliminate the need to compare balance sheet values with the current value of money, as based on the retail price index. This comparison is of little relevance to shareholders who wish to compare the price paid for shares with their present value. Finally, the suggestions outlined should enable accounts to be audited by reducing the directors' discretion about transfers to or from appropriation account.

Mr. Oppenheimer is vice-chairman of Westland Aircraft.

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Ulster's nightmare of organised crime

BY GILES MERRITT

LIKE Coronation Street in any town anywhere, Ulster's working class areas are nothing special, barring spectacular wear-and-tear. But underneath these areas are becoming a nightmare of organised crime. The corner shop is going bankrupt because it pays its profits to protection racketeers. The children belong to the Young Fianna of the IRA or aspire to the UDA, and cut their teeth on stripping derelict buildings and shop-lifting. Their teenage seniors gravitate without much choice to the paramilitary gangs, which enforce the new anarchy.

The pub pays protection, too, as do the squatters in those few habitable houses abandoned by occupants of the wrong political or religious view. If there is a petrol-filling station, it is the hub of complex car rackets. In some streets, usually Republican, the pub is an illegal drinking club or "shebeen" selling hi-jacked goods at standard prices. Lawlessness in Northern Ireland now extends much deeper than obvious terrorism and sectarian assassinations. The violence has bred a myriad of illegal rackets and, in their turn, these have spawned frauds and fiddles that ordinary citizens are forced to resort to—often in self-protection against a system of law-and-order or morality that is breaking down.

Businesses are increasingly affected. In some cases, industry reluctantly becomes party to criminal activity, by paying protection or reaching an "accommodation." In others, as in the case of a leading British construction company, they give up and leave. The breakdown of the Province's social fabric receives little attention. Set against incipient civil war and political chaos it is a long-term problem. Last week the Belfast Telegraph newspaper ran a front page headline: "When the public cashes in on terror" to describe dishonesties that are hitting jewellers' shops. Valuables in for repair and destroyed in bombings are the subject of inflated claims—an example was a rolled gold cameo worth 25p claimed at £100. Reprehensible, but one of the least significant or important of the swindles that now run into millions of pounds every year.

Ulster has no Fraud Squad, a fact of which members of the Director of Public Prosecutions' staff are strongly critical. Scotland Yard experts were imported to probe two recent alleged housing scandals—one involving the Provisional movement's building co-operative, the other concerning Belfast City councilors' interests in tenders. Nor does the Royal Ulster Constabulary have the time or manpower, let alone the trained specialists, to delve into the non-violent crimes that it knows range from extortion to fraudulent compensation claims, and from the "contract" robberies to organised rackets that fund the war chests of the Provisional and Official IRAs on the one hand, and the Ulster Defence Association and the outlawed Ulster Volunteer Force on the other.

Commercial crime is run Mafia-style by these private specialists, to delve into the £100 to put a cab on the road until the would-be protectors and £10 weekly thereafter. The RUC has a dossier on the episode, although there seems little chance that the builder's moral victory will extend to prosecutions. The police and officials inside the housing executive believe that extortion is so wide-spread as to be common practice. It is a significant element in the speed with which Ulster house prices have in four years

risen from low down in the UK up the system that now pays out over £1m. a week. Tenorists need not apply, for a dwelling can cost one third more to build in Belfast than in Birmingham. George Wimpey had until three years ago a sizeable house building business in Northern Ireland, but was forced to withdraw. The company never announced that its 1974 decision was based on protection racket problems, but last week intimated that it had no other reason for going. Other big British companies have problems, too. They tend to be the source of stolen liquor, beer and tobacco for the shebeens. Bass Charrington, with its Andersonstown main brewery, has suffered, heavily from bi-jackings and carries the cost of lost beer. Hi-jacking is a standard risk, but the RUC would welcome batch labelling so it can identify looted bottles. Mr. Michael Mates, a Tory MP who is collecting evidence on organised crime in Ulster with a view to raising the matter in the House, comments: "It is clear that the income deriving to the Provisional IRA from illegal drinking clubs is of such considerable proportions that such other funds as those from North America are relatively insignificant."



The Moyard Flats, West Belfast, restored by the Andersonstown Co-operative. The Director of Public Prosecutions in Belfast has decided not to institute fraud charges against the co-operative.

The building industry is at the centre of Ulster's most pernicious frauds and malpractices. On the protection racket side, payments to the representatives of paramilitary organisations run at around £400 a week for a medium-sized building site to remain trouble-free. There is also a technique in which paramilitaries suggest they or their nominees be signed on to a builder's payroll on the clear understanding they report only weekly for wages. A Belfast building concern which is working on a housing executive contract for a residential complex was recently approached by UVF and UDA interests with a similar "suggestion." In an all-too-rare defiance, the builder courageously refused, and withdrew from the site for a month

up the system that now pays out over £1m. a week. Tenorists need not apply, for a dwelling can cost one third more to build in Belfast than in Birmingham. George Wimpey had until three years ago a sizeable house building business in Northern Ireland, but was forced to withdraw. The company never announced that its 1974 decision was based on protection racket problems, but last week intimated that it had no other reason for going. Other big British companies have problems, too. They tend to be the source of stolen liquor, beer and tobacco for the shebeens. Bass Charrington, with its Andersonstown main brewery, has suffered, heavily from bi-jackings and carries the cost of lost beer. Hi-jacking is a standard risk, but the RUC would welcome batch labelling so it can identify looted bottles. Mr. Michael Mates, a Tory MP who is collecting evidence on organised crime in Ulster with a view to raising the matter in the House, comments: "It is clear that the income deriving to the Provisional IRA from illegal drinking clubs is of such considerable proportions that such other funds as those from North America are relatively insignificant."

Following the trend

THOUGH ONE of them considered the possibility of cutting by a full 1 per cent, the Big Four banks in the event all cut their base rates yesterday by the same figure of 3 per cent. This will mean that small and medium depositors earn slightly less on their money and that borrowers on overdraft pay slightly less, but the move was as expected a reaction to the latest fall in Treasury bill rate and Minimum Lending Rate that it caused little excitement. In fact, as the senior general manager of Barclays recently pointed out, the ebbing pattern of bank deposits has reduced the importance of base rate as an indicator.

Current accounts have gradually been falling as a proportion of the total, with the public becoming more interest-rate conscious, while the rising cost of servicing these accounts has made them a considerably less cheap source of funds than before. Small, ordinary deposits are relatively stable, but provide little more than half of all ordinary interest-bearing deposits; for the remainder, the banks are dependent on wholesale deposits, which are relatively mobile and highly sensitive to the movement of short-term interest rates. This is one reason—the political difficulty of raising charges is another—why the gap between deposit rate and base rate is so very much larger than it was in the past.

Base rates Since on the one hand, therefore, the relationship between base rates and ordinary (let alone wholesale) deposit rates is no longer rigid and since, on the other, the relationship between base rates and the overdraft rates actually charged to different categories of borrower has been growing steadily more flexible, the actual significance of a movement in base rates is hard to gauge and will differ from one occasion to another. It is not, indeed, irrelevant to ask whether the very idea of base rates is much more than a survival from an earlier era of credit control and whether the banks would not do better to move to a different

formula which represents more accurately the competitive facts of the present system. It must be remembered, however, that competition between the banks themselves is effectively suspended for the time being by the operation of the "corset" on the permissible growth of their interest-bearing eligible liabilities. This corset was imposed temporarily as a means of helping to get the growth of the money supply forcibly under control. The authorities have been so successful in controlling its growth, however, that the corset is inoperative as well as ineffective. If that in itself were not enough reason for abolishing it, the desirability of restoring competition between the banks should tip the balance. And the sooner they are competing, the sooner they are likely both to move their base rates by differing amounts and to move away from the concept altogether.

Hot money They must still, of course, compete strongly for deposits with non-bank institutions like building societies. The flow of funds into the latter has recovered strongly this month—it now seems clear that it was affected earlier by a last-minute rush for an attractive issue of Savings Certificates—and the size of the gap between the deposit rates now offered by building societies and the banks makes it inherently likely that the former will be cut again before long. On the other hand, a change of rates is a longer-term and more administratively cumbersome exercise for the building societies than for the banks. It is true that Minimum Lending Rate came down again last week, despite general talk of a levelling-out, and that another cut of 1/2 per cent, this week is not out of the question. But given the amount of but foreign money that is probably pressed in this country at a quickly as soon as events gave any reason for losing confidence in sterling, the scope for further reductions may be limited.

Need to lengthen town hall debt

THE LATEST aspect of the way in which local councils finance their operations to have aroused official concern is the growing extent to which they have been relying upon loans of relatively short duration to pay for their capital spending. The last occasion on which this particular issue arose was in the early 1960s when the authorities decided to introduce a statutory limit on local councils' use of temporary borrowing which, by convention, is regarded as loans taken out for periods of less than one year. Since then this form of borrowing has been restricted to 20 per cent of a council's total outstanding debt or, if higher, 1 1/2 times its previous year's capital expenditure. The regulations, however, allow loans taken out for longer periods which are due to mature within a year to continue to be counted as long-term debt. Local councils were also left free to exercise their own judgment as to the periods over which they borrowed longer term money.

Re-financings Normally, loans are cheaper the shorter their initial maturity. So, not unnaturally, local authorities have tended to take advantage of the freedom conferred on them by the present rule book to borrow relatively short at a time of high and rapidly changing interest rates. But the scale on which they have been doing so has now become very considerable. Since the early 1970s the average initial maturity of their new long-term borrowings has been almost halved to 3.4 years. This has led to a substantial increase in the proportion of total outstanding local authority debt, including temporary borrowings, which has less than a year to go before it needs to be re-financed. According to the Layfield committee on local government finance, the proportion of total debt with a residual maturity of less than a year rose from 28 per cent in 1968 to 45 per cent in 1975 and the ratio is probably no lower to-day.

MEN AND MATTERS

Laughs from Wall Street Some American commentators have in recent years tended to spend a few days glancing round London before fleeing back to the home of capitalism to report our decline into a new Socialist dark age. Alan Abelson, one of the best-known financial writers in the U.S., has the reputation of a sturdy right-winger—but in London yesterday he pronounced himself "very bullish" about Britain's future. After delivering a mostly humorous lunchtime dissertation, Abelson said: "I just suspect you're going to have an extraordinarily good time over the next three or four years." Beyond that ranked as long term, and off limits to any respectable crystal ball gazer. Abelson is managing editor of Barron's, the weekly which regularly features on its front page his "Up and Down Wall Street" column, penned in a fluent and witty style befitting a journalist who received an MA in creative writing from the University of Iowa. His audience yesterday was an assortment of City fund managers and people interested in the commercial end of the news business. He had the investment people grinning happily as he spoke rudely about economists and the interventionist tendencies of Government. He was flanked by William Kerby, chairman of Dow Jones, which owns Barron's and a string of other publishing interests including the Wall Street Journal. Quite properly, Kerby reported that free enterprise, Abelson's publication was "very profitable."

But Abelson's audience, or at least the investment people, not distinctly raptive when he talked about the business of equities. He sounded distinctly unkind when he said the small

investor would be wise to make a foray into the market seeing that institutional investors reckoned it was a good time to stay away. He was on jolliter ground with his old reporting reminiscences, complete with threats from the Mafia and the receiving of a deer-skin with three large bullet holes from a not-so-friendly reader. His best story was one about Equity Funding, the conglomerate which turned out, as Abelson said, to be "herald of either equity or funding." The company grew "dramatically by manufacturing bogus insurance policies. He described the day when he and his staff put together a major article on the company's real condition, but they could not find anyone from Equity Funding to issue what they expected to be a ritual denial. Abelson sat down and wrote out what he thought the company would want to say on the lines of a "flat denial." Finally, a nervous public relations man was unearthed and asked if that sentiment was right. Well, he replied, we deny it all, "but not flatly."

Royal Dutch popularity A public opinion poll recently commissioned by the Dutch magazine Panorama reveals that the popularity of both Queen Juliana and the monarchy as an institution has emerged unscathed from the scandal which blew up last year over the involvement of the Queen's husband Prince Bernhard in the Lockheed affair. Queen Juliana ascended to the throne in September 1948 and celebrates her 68th birthday on Saturday, both factors which have contributed to growing speculation over the timing of

hard time getting accepted by the Dutch originally. Ironically the question of relations with the Third World was also one of the topics of last week-end's meeting of the Bilderberg conference at Turunay. Prince Bernhard helped to get the Bilderberg idea moving and was the conference president until his resignation last year. His was one of many distinguished absences at this year's secret talk-in.



"The Three Rs seem to have been replaced by the Three As—arson, aggression and absenteeism!"

Third time winners.

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT. 1973 1974 1977

Petrocarbon, chemical engineering contractors servicing the oil, gas, chemical, cryogenics and telecommunications industries has almost trebled its export earnings in three years. The company consistently exports to West and East Europe, North and South America, and all major industrial countries.

PETROCARBON DEVELOPMENTS LTD.
Petrocarbon House, Shorston Road, Manchester M22 4TB
Tel: 061-995 7621 Telex: 658762
P.O. Box 58249, Houston, Texas, Zip Code 77058 U.S.A.
Telephone: (713) 3335110

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as the bombed hotel that
valued at £280,000 when
chain it belonged to had
been sold for £400,000, the
and the DPP's office are
only with their suspic
These are scarcely ally
the knowledge that
instance, the value of
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has since been investig
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Delay in the settleme
compensation is nite
as a reason for a
times of high inflatio
in the trade it sh
"anticipating." One
based assessor, who
works in Ulster, say
can take three or fou
Low-level lawless
causing growing concern
the housing executive's 180
dwellings, 35,000 are occu
by tenants seriously in ar
and 6,000 by squatters, the
ter being about 12 times
GLC rate. The executive's
income, apart from a £4
Government subsidy last
to finance its £120m. ann
building and repair costs,
£30m. from rents) is ov
£8m. in arrears, mostly in
core areas where recovery
physically impossible. Ute
total public debt for utili
and services is over £20m.
Robberies last year total
£16.5m., against £11.6m.
1975, and petty crime
raises few eyebrows. When
gang of boys from Belfast's
"big bang" Inst. The Roy
Academy Institution, who
caught shop-lifting, the sch
authorities reportedly prefer
to ignore the incident. Brit
soldiers, too, occasionally s
to temptation. This mon
11 former bomb disposal ex
were convicted of thefts wh
to give them
Broadly speaking, the pro
lem is that Ulster has th
"normal" policing. Yet if
is to be a sound social bas
any future political situat
the build on, the humdrum
security operations of the R
must be restored. The cost
the effort are prohibitive an
given all the other immedi
priorities the Government
the present catch-as-catch
approach will probably pers
But with each new anti-so
generation the problem co
pounds. The sad conclusio
that even if the violence
stops to-morrow, North
Ireland will be a crimina
jungle for years to come.

هكذا من لاول

A growing case for defenestration

THE ONLY way to cure Britain of its ills is revolution. Now I realise that it is not customary for columns of this nature, in journals like the Financial Times, to advocate revolution, particularly when one bears in mind that most revolutions involve violence and bloodshed on a scale that does not usually justify the end. But when you think about it, there can be no genuine change in the course that our national affairs are taking without at least the kind of passion that leads to revolution; if there is no call for bloodshed (which there is not) there is a necessary minimum of violence. For that reason, a necessary minimum of institutions, the fundamental change, and yes, the rough justice that goes by the name of revolution, this conclusion which I shall attempt to justify in a moment—is depressing enough; what is far worse is to understand its corollary, that the only way to get to the end of the road is to go through it.

question, "will the English ever revolt?" together with the fact that the country will continue to be ruled by a Conservative Government, come Phase III or Phase IV of the Government.

Sensible It is all too easy to picture. It is all too easy to picture. It is all too easy to picture. It is all too easy to picture.

to moulder, come Phase III or Phase IV of the Government. It is all too easy to picture. It is all too easy to picture. It is all too easy to picture.

proposals for reform for breaking the straitjacket of the Civil Service. It is all too easy to picture. It is all too easy to picture. It is all too easy to picture.

to get in its place an ideologically keyed-up Conservative Government. It is all too easy to picture. It is all too easy to picture. It is all too easy to picture.

settled through voluntarily binding arbitration. The New Zealand system (where the arbitrator finds in favour of one or the other party's final position, without splitting the award) should be used to encourage realism in bargaining.

Value added motivation Sir—Your correspondent, Mr. Hansard (April 21) accuses me of making extravagant claims in my advocacy for the use of value-added-based productivity measures for plant and company wide wage incentive reward schemes.

Preference dividends Sir—The recurrent absurdities which result from the Revenue's reinstatement of its original formula after the Sims-Darby decision are well illustrated by the recent case of the Chancellor's conditional reduction of basic rate tax from 35 per cent to 33 per cent.

A right to double-tax Sir—Section 3 of the 1977 Finance Bill gives the Revenue an unlimited right to withdraw the profits of subsidiary companies from the corporation tax which they have earned and to tax them again when they are finally disposed of.

Restraint on strikes Sir—Relaxation of pay restraint and return to free forms of collective bargaining is inevitable under Phase Three. The introduction could lead to industrial unrest on a scale comparable to the worst years of the recent past.

Wages and inflation From Mr. G. Lisle. Sir—I am writing as one of the estimated 50 per cent of workers in this country who recognise the need for pay restraint to be incorporated in a Phase 3 pay policy.

Contracting-in option? From Mr. R. Sloan. Sir—We regard a neutral stance as regards whether or not companies should contract out of the new earnings-related element of the state pension scheme.

Development controls From Mr. H. Cole. Sir—In your grocery distribution supplement (April 22) both Elinor Goodman and Quentin Goodman appear to misinterpret the Development Control Policy Note No. 13 and its draft revision.

Explain profits clearly From Mr. C. Carr. Sir—As Mr. L. Stafford (April 22) points out, the sometimes over-sensational phrasing used in describing company gross profits when compared to the previous year can be misleading.

Letters to the Editor other than survival—in do anything about productivity. But we have, as management, to get excited about productivity, to get enthusiastic about productivity, to get more in the benefits of productivity.

Wages and inflation From Mr. G. Lisle. Sir—I am writing as one of the estimated 50 per cent of workers in this country who recognise the need for pay restraint to be incorporated in a Phase 3 pay policy.

Government, which will no doubt make 30 months of its own errors before it turns it comes to its senses. The history of the past 13 years may not be repeated in quite that form, but who can say that something similar is not the most likely outcome?

Defence One is driven to this depressing conclusion by consideration of most aspects of our national life, but it is when considering the Civil Service that the need for revolution becomes especially clear. For that reason, a necessary minimum of institutions, the fundamental change, and yes, the rough justice that goes by the name of revolution, this conclusion which I shall attempt to justify in a moment—is depressing enough; what is far worse is to understand its corollary, that the only way to get to the end of the road is to go through it.

Questions The thing that seems to have upset them is that some of the brightest and most capable people in the Civil Service are being asked to leave.

MANAGING THE CIVIL SERVICE Numbers "in post" in the Civil Service Department

	1969	1971	1972	1973	1974	1975	1976	1977
Civil Service Commission Personnel and Staff								
Manpower	70	80	80	90	100	110	120	130
Management Services	120	200	100	110	120	130	140	150
Central Computer Agency	20	20	20	20	20	20	20	20
Central Support Agency	20	20	20	20	20	20	20	20
Others	20	20	20	20	20	20	20	20
Sub-total	130	220	220	230	240	250	260	270
Civil Service Commission	130	220	220	230	240	250	260	270
Central Computer Agency	20	20	20	20	20	20	20	20
Central Support Agency	20	20	20	20	20	20	20	20
Others	20	20	20	20	20	20	20	20
Grand Total	190	320	320	330	340	350	360	370

Self-interest The right question would have been: Had some of the cooks been put on to preparing the department's books? For it is only when you inspect the details that these reasonable men, who are not dishonest, produce the reply that, given the state of the department in the table, leave the existing organisation on one side, because it is anyway supposed to earn its own keep, that the department between April of its first full year of operations, 1969, and the level it says it will be down to by next April is just on 80 per cent.

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explicitly rapid to outsiders not blinded by reason, even when the "cut" between April, 1976, and April, 1977, detailed by last year's cost review, is taken into account. Let us take this apparently small and its extremely up-heavy bureaucracy, has presided over a revolution first, there might be some merit in a Bureau of the Budget. As matters stand, the answer in the second year, 1976, and April, 1977, detailed by last year's cost review, is taken into account. Let us take this apparently small and its extremely up-heavy bureaucracy, has presided over a revolution first, there might be some merit in a Bureau of the Budget.

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To-day's Events

GENERAL
April provisional figures for unemployment and unfilled vacancies.
Meeting of Wilson Committee on financial institutions.
Mr. William Rodgers, Transport Secretary, meets railways joint consultative committee and Mr. Peter Parker, British Rail chairman, to discuss investment in railways.
Jaguar internal drivers' dispute—top stewards meeting management.
Publication of Department of Energy annual report—The 1977 Energy Book.

Second day of Prime Minister's visit to British forces in Germany.
Mrs. Margaret Thatcher, Conservative leader, on "Nationwide" BBC 1.
Mrs. Shirley Williams, Education Secretary, speaks at Grimsby by-election meeting.
EEC Agriculture Ministers' meeting ends in Luxembourg.
PARLIAMENTARY BUSINESS
House of Commons: Debate on mobility of the disabled, Motion on Local Loans (Increase of Limits) Order. Opposed private business.
House of Lords: Marriage (Sexual Offences) Bill, Commons amendments. New Town Stratford Bill, committee. Road Traffic Seat Belts in Schools, Royal House of Commons. U.N. Law of the Sea conference. COMPANY RESULTS
Sears Holdings (full year). Tozer Kemsley and Milbourn (Holdings) (full year). COMPANY MEETINGS
Broadstone Investment Trust, 120, Cheapside, E.C. 4. 12. Investing in Silicones, Royal House of Commons. King William Street, E.C. 10. 45. Joseph Spake, 12.15. Sungei Krian Rubber, 10.15. Mincing Lane, E.C. 3. 12.30. Vantage, Manchester, 12.35.

WEIR

It is encouraging that the results were achieved in circumstances which were unfavourable for most of the operating companies. The overall pattern is in line with our long-term strategy and shows continued improvement in steel foundries and engineering. It is still too early to see the significant desalination plant profits which we expect in future years. New orders booked in 1976 amounted to £152 million and the Group entered 1977 with an order book of £151 million. Desalination plant represented a large part of both figures.

PRINCIPAL ACTIVITIES
For Weir Pumps Ltd. competition abroad was severe, but there were some notable export successes and exports accounted for a record proportion of new orders. In the face of severe problems for the whole industry our steel foundries produced an excellent performance, showing an improvement in profit of 37%, largely by increasing their market share and by energetic efforts in promoting export business. Their success vindicated the policy of investing heavily in our steel foundries facilities, and their improvement in the market conditions abroad we should have been unable to compete effectively had we not made this investment. In desalination the highlight of the year was the award to Weir Westgarth Ltd. of a contract for a project in Saudi Arabia worth £40 million for four plants each producing 5 million gallons of fresh water per day. Activity in desalination continues at an exceptionally high level.

PROSPECTS
Increased export business should give us the opportunity to make at least a modest advance in profits during 1977. Because of the timing of contract completions it is almost certain that performance in the second half of the year will be better than in the first half. As to the longer term, the next few years should bring increasing profits from our desalination business, while the Group's earnings in general should benefit from our heavy and continuing investment programme.

	1976	1975
Profit before interest and tax	10639	9427
Interest	3136	3222
Profit before tax	7503	6205
Tax	3292	2018
Profit after tax	4211	4187
Profit attributable to minority interests	378	352
Profit before extraordinary items	3833	3835
Extraordinary items	788	112
Profit attributable to Weir Group	4622	3947
Dividends — 4.3p per share (1974: 3.85p)	1172	908
Earnings per share	16.1p	18.6p
Shareholders' Capital and Reserves	31221	25320

Weir Group — pumps, power plant auxiliaries, valves, steel castings, metal pattern equipment, hydraulic and pneumatic tools, aircraft equipment, water desalination plant. Group companies employing 11,000, in the United Kingdom, Canada, Australia, South Africa, France, Germany, Italy, Spain and Holland.

Copies of the Report and Accounts may be obtained from the Secretary, The Weir Group Ltd., Calcraig, Glasgow G44 4EX.

WEIR
THE WEIR GROUP LTD.

COMPANY NEWS + COMMENT

Wm. Baird beats forecast with peak £4.8m.

INCLUDING Thomas Marshall Investments for nine months, turnover of William Baird and Co. improved from £55.05m. to £81.72m. during 1976 and pre-tax profit was a record £4.83m. compared with the depressed £1.77m. in 1975.

This was somewhat better than the expectations held at half-way by the directors. The profit was up from £0.69m. to £1.53m.

They say now that the restructuring of the group, which was started in the closing months of 1975, was carried a major stage forward in 1976. Some early benefits of this are reflected in the results. Continued improvement in sales and profits during the first quarter of 1977 encourages the belief that the year as a whole will bring further progress.

INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Associated Biscuit	24	7	Macfarlane Group	22	4
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Brooks Watson	24	5	Pontins	22	4
B.S.G. Intl.	22	7	Sennah Rubber	24	4
Christies Intl.	22	3	Silhouette (London)	24	8
Farnell Electronics	22	7	Simon Engineering	24	4
Greenbank Indstr.	24	4	Tube Investments	26	3
Hawthorn	24	6	Tyzack (W. A.)	22	5
Ladbroke Group	26	3	United Guarantee	24	6
Laing (John)	24	7	Weir Group	26	1
London Brick	24	4	Winding-up orders	22	5
Lon. & Manchester Asso.	24	8	Win Industries	22	2

Stated earnings per £1 share for 1976 are 22.1p (9.7p) - the net dividend is 5.7105p for a total of 8.3105p, against 7.555p, equal to 12.7854p gross (11.6231p). If the basic rate of tax is reduced to 43 per cent, the gross profit will be 8.3231p and the total 12.8231p.

Investments realised during the year, principally shares in Butterfield-Harvey, were taken into the consolidated balance-sheet at December 31, 1975 at their market value of £878,000 and were sold for £1,350,000. However, as the cost of these holdings was £1,741,000 there was a retained loss of £408,000 after crediting £1,700,000 to capital reserve.

Referring to the nine months' profit of Thomas Marshall, the directors say the results bear a five months' interest charge on the cash element of some £3.2m. In the consideration for this acquisition and a full year's dividend on the £2.5m. Baird Ordinary stock issued in the same connection.

Cash retentions within the group from the year's trading are considerably more than suggested by the consolidated profit and loss account, a substantial proportion of the tax charge being in the deferred category and unlikely ever to become payable.

off, with profits 56 per cent. better than the previous record level in 1974. The overriding factor, of course, was the nine-month contribution from Thomas Marshall (around £1m. on an annualised basis) but the original textile division must have more than doubled its profits and there was a dramatic boost from Dawson International. Textiles now account for over 70 per cent. of profits on the industrial side the 20 per cent. stake in Butterfield-Harvey has been sold and profits decommissioned, while Darchem's profits moved little. This company is likely to remain on a plateau while it builds up new markets to support sluggish power station engineering side. The services division, of course, has declined with the mine closure. The yield of 10.8 per cent. at 126p compares with a textile sector average of 7.8 per cent., which should stimulate the shares especially with prospects of further earnings growth.

£0.26m. rise for Winn Industries

A SECOND-HALF 1976 advance in pre-tax profit of £214,000 to £885,000 gave Winn Industries a record £1.44m. for the year against £0.88m. Profit at half-way was £432,000 against £405,000. Stated earnings are up from 4.5p to 4.7p per 20p share, and the net dividend of 1.4625p lifts the total from 2.75p to 2.5025p.

Christies Intl. up by £1.8m.

THE OPTIMISM expressed at the interim stage by the directors of Christies International, the fine art auctioneers, has been justified, with second-half 1976 profits rising from £1.24m. to £1.90m. and taking the total for the year up to a record £3.66m., composed with £1.91m.

Mr. J. A. Floyd, chairman, explains the result has accrued from increased sales throughout the world. A greater volume of business than ever before has passed through the group's London salerooms and a larger percentage of this business has emanated from abroad.

	1976	1975
Turnover	11,490	10,290
Profit before tax	1,440	1,240
Taxation	2,018	2,000
Net profit	1,641	1,040
Dividends	1,000	800
Retained	641	240

After crediting net profit on exchange of £22,000 (1976) and charges on general terms, additional pension fund contributions £259,000 (1976), and leasehold improvements £12,000 (1976), included in the above is £1,663,000. Relates to net profit on revaluation of fixed assets after adjustment for deferred tax relief.

Overseas the group has consolidated its saleroom activities and representation in those centres with the greatest potential market. The group is now launching its most ambitious project to date, a major saleroom in New York, where the first sales are planned for mid-May - this venture offers the prospect of greater overseas earnings.

The chairman says that the market in London remains as buoyant as ever and the prospects for immediate sales at home and overseas are encouraging. Earnings per 10p share for 1976 are up from 4.86p to 7.94p. The

comment

rising saleroom activity plus the higher commission rates that came into force in the third quarter of 1976 have combined to nearly double Christies' pre-tax profits. In the current year turnover is running about a fifth ahead, so a rise of 83 at 67p is not out of line. This year direct selling in New York should start to make a contribution to earnings, and the overseas base generally is still widening with non-U.K. profits last year rising to about a third of the pre-tax total. Marnings eased sharply over the two halves, but the balance-sheet has been strengthened: cash still stands close to £5m. (compared to a market capitalisation of £13.5m.) and additions have increased fixed assets from £1.6m. to £2.1m. Yield is 8.9 per cent., covered 2.7 times.

Pontins ahead so far

PRE-TAX PROFIT of holiday camp operators Pontins for the seven months to October 31, 1976, improved from £6.48m. to £8.26m., on turnover ahead from £27m. to £32.41m. The profit was struck after depreciation and other long-term interest of £223,000 against £400,000.

Bookings for the 1977 season both in the U.K. and overseas are comparable with this time last year, and the directors consider this satisfactory.

The interim dividend of 1.85p net per 10p share has already been announced. Last year's single payment was 1.5p. There was no final, as the interim absorbed the maximum permitted increase for the year. Profit for the year 1975-76 was £4.77m.

A 27 per cent. rise in profits from £22,000 (1976) and charges on general terms, additional pension fund contributions £259,000 (1976), and leasehold improvements £12,000 (1976), included in the above is £1,663,000. Relates to net profit on revaluation of fixed assets after adjustment for deferred tax relief.

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DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corresponding	Total	Total
Wm. Baird	5.71	July 5	4.96	8.31	7.56
British Invest.	2.3	June 14	2.0	4.3	3.5
Brooks Watson	1.3	—	1.04	1.82	1.04
B.S.G. Intl.	1.14	July 1	0.92	1.63	0.85
Christies Intl.	1.90	June 16	1.23	2.93	2.07
Farnell Electronics	2.44	July 1	2.22	5.53	3.48
Fundinvest	0.93	May 31	0.81	2.52	1.92
Joba Laing	2.07	—	1.63	3.44	3.13
Macfarlane Group	1.76	—	1.53	2.28	2.07
Manders (Holdings)	1.53	June 15	1.53	3.06	2.97
Sennah Rubber	2.5	—	2.0	4.5	3.5
Silhouette	2.5	—	2.25	4.75	3.20
Simon Eng.	4.55	July 1	4.15	8.70	6.32
W. A. Tyzack	0.88	June 1	0.75	1.63	1.14
Win Industries	1.46	—	1.3	2.5	2.28

Manders expands to £2.4m.

PROGRESS was maintained by Manders (Holdings) in 1976 with taxable profit expanding by £0.24m. to a record £2.4m. on sales up from £17.04m. to £20.5m. Though demand was rising by varying degrees in the first six months, the directors had warned at half-way, when profit was better at £1.08m. against £0.96m., that other costs could cause trading margins to deteriorate.

After a 94 per cent. improvement in profit before tax, the printing ink companies in the Manders group ended the year with profits 43 per cent. up. Through this division contributed over half the increase in group profits, there was some volume upturn in sales as well, both on the decorative paints and wallpapers side and on printing inks. One small disappointment was that the new contract failed to meet its £200,000 net rental target. This was because of a small delay in long-term funding with the Prudential which left the centre exposed to a rise in interest rates for longer than expected. In the current year this shortfall will not recur and, in addition, the company is looking for substantial volume increases on inks. The new generation of bottles, however, and the shares yesterday remained unchanged at 47p, where the p/e is a sober 5.7 and the yield 7.8 per cent.

Macfarlane second half recovery

A SECOND half leap in taxable profit from £204,605 to £412,592 enabled Macfarlane Group (Chairman) to increase the full-time figure for 1976 by £16,987 to £222,592 on sales of £7.60m. against £7.58m. This followed a sharp decline in the first six months, from £101,000 to £210,000, mainly attributable to the fall off in demand from the whisky industry from where the company derives about a third of its sales. In the first quarter of the current year trade has been at a higher level and this increased demand is expected to continue. The group remains in a strong financial position and the directors are confident that they will be able to take advantage of expanding opportunities as they arise. Mr. Norman Macfarlane, the chairman, tells members.

Of several acquisition possibilities considered during 1976 some are still being appraised, he says. Stated earnings per 25p share were down at 5.27p (5.5p) and a net final dividend of 1.789p lifts the total to a maximum permitted 3.439p (3.126p).

At year end short-term deposits stood at £2.5m. (£1.8m.) and bank balances at £1.5m. (£1.87m.). An analysis of sales and profit shows packaging, printing and office supplies £5.54m. and £0.93m. (£2.22m. and £0.35m.) and plastics and metalising £2.58m. and £0.23m. (£2.36m. and £0.26m.). Increased profitability was achieved in the second half by all group companies except for Macfarlane Rusings Form where the loss was reduced to £33,772. The directors expect to eliminate the deficit position by the end of 1977.

Daniel, Montgomery and Son has been involved in producing a new generation of bottles, powders and resins. The initial reaction of the whisky trade has been enthusiastic and one or two of these are seen as making contributions to current year profits, the chairman reports.

Meeting, Glasgow, on May 20 at noon.

comment

This represented a return of 45.82 per cent. on shareholders' funds.

After a 94 per cent. improvement in profit before tax, the printing ink companies in the Manders group ended the year with profits 43 per cent. up. Through this division contributed over half the increase in group profits, there was some volume upturn in sales as well, both on the decorative paints and wallpapers side and on printing inks. One small disappointment was that the new contract failed to meet its £200,000 net rental target. This was because of a small delay in long-term funding with the Prudential which left the centre exposed to a rise in interest rates for longer than expected. In the current year this shortfall will not recur and, in addition, the company is looking for substantial volume increases on inks. The new generation of bottles, however, and the shares yesterday remained unchanged at 47p, where the p/e is a sober 5.7 and the yield 7.8 per cent.

ISSUE NEWS AND COMMENT

Farnell raises £1m. by 1-for-4 rights

Farnell Electronics is proposing to raise £900,000 by way of a one-for-four rights issue at 80p per share. The company is also forecasting a rise in the dividend from 3.8218p to 6.5p for the current year. In the year to January 1, 1977, group turnover increased from £10.18m. to £14.13m. and pre-tax profits rose from £1.39m. to £1.97m. Earnings per share are up from 13.5p to 18.8p and the dividend is up from 3.4855p to 3.8218p per share.

Proceeds of the issue will be used to repay current indebtedness and to finance further expansion. The board believes this expansion should be financed by permanent capital.

Although there is no forecast of profit for the current year the board believes the company will have another successful year. This issue is underwritten by Sanderson and Co. for a commission of £19,850 out of which they will pay a sub-underwriting commission of £14,687.

Dealings are expected to start on April 27.

comment

Farnell appears to be taking advantage of a substantial jump in profits (42 per cent. pre-tax) after an unexciting performance over the year with a dividend-raising rights issue. Net borrowings are undisclosed, but the debt figure of £1m. is no worse than a year ago when the company also had

cash and deposits of £1.4m. details are disclosed on the £1.4m. rights issue at 80p per share. The company is also forecasting a rise in the dividend from 3.8218p to 6.5p for the current year. In the year to January 1, 1977, group turnover increased from £10.18m. to £14.13m. and pre-tax profits rose from £1.39m. to £1.97m. Earnings per share are up from 13.5p to 18.8p and the dividend is up from 3.4855p to 3.8218p per share.

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B.S.G. doubles to £4.7m.

AFTER being up from £1.25m. to £1.81m. at half-way, pre-tax profit of B.S.G. International was a diluted 5.30p (2.5p). Final dividend is 1.1875p, which compares with a forecast of 0.975p, the previous year's £2.33m.

Mr. H. G. Cressman, chairman, reports that material changes have been made to the group structure which have borne fruit in the past year and which the directors are confident will enhance prospects.

Interest rates in 1976 were particularly high especially in the second half - the current year has seen a significant drop in these from which B.S.G. is benefiting and the prospect of a further reduction is most encouraging, he adds.

The current year has started on an extremely satisfactory note with profits materially higher for the first quarter than for the comparable period last year. It is confident the future will be rewarding for everyone associated with B.S.G.

The second half of 1976 showed an improvement over the first half 79 per cent. on a current p/e of 10.7 on diluted earnings sounds healthy enough but the market is unlikely to lose sight of the mammoth reorganisation programme. Borrowings are still around £3m. and net shareholder funds of £11m. and a market capitalisation also around £11m.

Trading at vehicle dealerships through 1976 has been disappointing and resulted in greatly improved profits. Regrettably, supplies were continually short of vehicle which lost the company sales many thousands of cars, vans and motor cycles during a period when market place was showing healthy resurgence.

Basic earnings per 10p share for the year are 8.21p (2.42p) a diluted 5.30p (2.5p). Final dividend is 1.1875p, which compares with a forecast of 0.975p, the previous year's £2.33m.

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Tyzack (W. A.) to hold £½m.

Provided an increased rate of turnover can be sustained W. A. Tyzack and Co., maker of precision engineering components, will achieve profits in the year to July 31, 1977 similar to the £37,000 reported for 1975-76.

In the first half year ended January 31, 1977 sales have risen from £2.1m. to £2.27m. and profits emerge ahead from £17,224 to £23,215, before tax of £11,713 (£11,324).

The interim dividend is effectively raised from 0.33p to 0.36p - the total for 1975-76 was equal to 1.1405p.

Winding-up orders on 75 companies

Orders for the compulsory winding-up of 75 companies has been made by Mr. Justice Brightman in the High Court. They were:

Prunedale, Everett Shipping and Trading Company, Universal Rock Ripping Contractors, East-ridge Garage, Derek Seales Reinforcement Services, D. Blank and Company, Ringwood, Single Bamboo Restaurant, Aston Bureau (Birmingham), Brian Fisher, David Putnam Enterprises, E. H. Paterson Transport, Harry Vercauteren (Realisations), Hatherley Construction, T. Denby (Haulage), France Coach Tours, B. Jones (Bromleybury), C. W. Bullard and Carpenters, Tonesta, Rest Construction Company, Ray Hodson and Sons, Holmeccourt Builders, Hannah Jones.

Pour Homme, Growth Management and Finance (Europe), W. R. Naylor and Sons, James W. Hardy (Builders), Sime (Electronic Organs), P. G. Pledger (Sea Food), Fast Alarms, Formain, Cliffe Printers, Winder Jean and Co., Forecrane, J. Canny and Sons, Rest Construction, R. J. Manners, Carter Oak, Ian Clark European Transmission, Antioch Sales, Daleminster, Datastore, Red Line Banks, Westrobb, Daley of West Lavinton, Kinnalite Electronics, Maxwell Industrial Staff, Wybrook Builders and Developers, Claircrafts, Caramanda Fashions of Mayfair, Nobles (Warrington), Publitalia, Todd and Edwards, Percy T. Street, Tranbrook Electrical, Trufarm Posture Chairs, Enflex, Okeburn Contracts, Stuart Le Worthing Associates, Mount Vernon Warehouses, Mersey Marking, Ellacombe Leisure Services, Heller Products, Lissom Street Warehouse Company, Soundways, Ewedene, Glencombe Properties, Knapman and Bramcombe, Hall-masters.

Tyson Swimming Pools, Arnold O'Reilly, Atuana Charles, City and General Securities, Ronald King and Co., and Ceva European.

N.W. SECURITIES 65% AHEAD

An advance of 65 per cent. in taxable profit was achieved by Bank of Scotland Group subsidiary North West Securities, in 1976.

NWS GROUP 1976 Report and Accounts

Profit £6,733,000 BEFORE TAXATION

65% higher than 1975

Extracts from the Statement of the Chairman, Sir Alastair C. Blair, KCVO, TD, WS.

There has been increased turnover in most departments and this has undoubtedly been helped by the broad range of facilities we offer.

Point of Sale Finance... we have increased our turnover of high quality motor business.

Family Banks... increased demand for current account facilities leads us to believe that the development of our banking operation has been well timed.

Commercial Division... we believe the connectors we have made will serve us well when an upturn in trade is experienced.

IBOS Finance... provides leasing facilities to local authorities, nationalised industries and major commercial organisations. We are happy with the progress of this Company and believe it has an important future.

Copies of the 1976 Report and Accounts are available on application to the Secretary, North West Securities Ltd., North West House, City Road, Chester CH1 3AN.

Member of the Bank of Scotland Group

North West Securities Limited

North West House City Road Chester CH1 3AN TELEPHONE 0244 315351

Ofrex Group Limited

Report and accounts from: The Secretary, Ofrex Group Limited, Ofrex House, Stephen Street, London W1A 7EA

Extracts from Mr George Drexler's statement

Sales were up by 18% to £24,904,000, pre-tax profits up by 28% to £2,196,000 and net earnings up by 36% to £1,104,000. The increase in net earnings - at twice the rate of increase in sales - owes much to increased efficiencies and cost savings made during the year.


Overseas. Our Australian and Canadian companies continued to make satisfactory progress and our U.S. company made a small profit for the first time.

At home. All of our principal manufacturing companies made progress during 1976, the biggest single improvement being in Rexel Limited.

Prospects. The first three full trading months of 1977 have started well and almost all companies in the group have reported record sales. Given stable conditions I am confident that 1977 will further consolidate our growth both in turnover and profits.

Industrial fastening, marking, office and educational machines and supplies

Have you got what their Pension Funds are looking for?



Property investments - Commercial and Industrial are currently being sought for the pension funds of the Kent and Hampshire County Councils by our Investment Department.

If you have property that you think would be of interest, send details to Edward Luker or Robert Clarke at Richard Ellis, 64 Cornhill, London EC3V 3PS. Tel: 01-283 3090.

Richard Ellis Chartered Surveyors

100/100 100/100

Financial Times Tu

statement to shareholders: "We are now... strategies over... The results of... in the Steel T... much of the g... that we are now... a range of basic... and are likely... despite the continui... markets, the value... while profit... the seasonal rate... it is nota... earned in the se... progress in a m... in the Divisio... the Steel Tube Divisio... expenditure over rece... plants at TI Wel... manufacture at TIC... operation of these... of consistent... the continuous... owned with... new unit is now be... results... Division rec... we... business enabled... substantial sums ha... Surney Archer... productivity... Domestic Applian... low-UK demand... programmes... significant produ... demand, while... are beginning to... The Engineering Div... performance. The... progress, demand... increasing vehicle po... turing sector... 1976 was a year of low... ally controlled man... potential for Machin... ment programme ha... Industrial Electrical Di... dependence on the cur... Allen West & Simp... down in 1975, has su... ant business, which... for coal-mining equ... National Sales and... Tube... Plastic Appliance... Heating... Cable... Industrial Electrical... West & Simplex-G... Summer Finance... cases... and other contr... minimum: Proportion... tax attributable to

TI's business strategies are coming through in profits

In his statement to shareholders the TI Chairman, Mr. Brian Kellett, says: "We are now beginning to see the fruits of deliberate strategies over recent years aimed at much improved performance. The results of our efforts have so far come through most strongly in the Steel Tube and Aluminium Divisions". In other areas "much of the groundwork has been done and we are confident that we are now moving strongly in the right direction. We have a range of basically sound businesses making products people want and are likely to go on wanting".

Despite the continuing recession in the UK and in many overseas markets, the value of TI's sales increased by 16% in 1976 to £716 million, while profit before tax rose 17% to £49.6 million. Although the seasonal rate of profits is normally higher towards the end of the year, it is notable that in 1976 £31.1 million of the profits were earned in the second half. This performance represents considerable progress in a number of TI's key business areas.

Progress in the Divisions

The **Steel Tube Division** had a good year. The substantial capital expenditure over recent years at the major seamless tubemaking plants at TI Weldless and TI Desford and on gas cylinder manufacture at TI Chesterfield has proved very successful. Effective operation of these capital-intensive plants requires an assured supply of consistently high quality steel. For this reason TI has backed the continuous casting scheme at Round Oak Steel Works, jointly owned with the British Steel Corporation; steel from the new unit is now being processed in the tube works with excellent results.

The **Cycle Division** recovered well in 1976. Its world wide spread of business enabled the effects of the collapse of the USA market to be offset by increased sales in other markets, particularly Nigeria. Substantial sums have been committed to two expenditure schemes at Sturmer Archer and Cox of Watford to improve plant layout and productivity.

The **Domestic Appliance Division** had a difficult year as a result of the low UK demand for consumer durables. Reorganisation programmes have now brought capacity in all the Division's significant products into proper relationship with prospective demand, while extensive plant re-equipment programmes are beginning to show results. Improved prospects for 1977 are evident.

In the **Engineering Division**, Crane Packing maintained its excellent performance. The Transport Equipment companies made good progress, demand for their products being related to the steadily increasing vehicle population rather than to the vehicle manufacturing sector.

1976 was a year of low demand for machine tools. Numerically controlled machines are, however, seen to have great growth potential for **Machine Division**. An important re-equipment programme has been put in hand at Charles Churchill.

Industrial Electrical Division maintained its profits, despite its close dependence on the currently depressed construction industry. **Allen West & Simplex-GE Division**, which acquired Wallacetown in 1975, has successfully extended the flameproof component business, which is well equipped to meet increasing demands for coal-mining equipment.

British Aluminium achieved a substantial expansion in profits as the result of a comprehensive business strategy following up the commissioning of the Invergordon smelter.

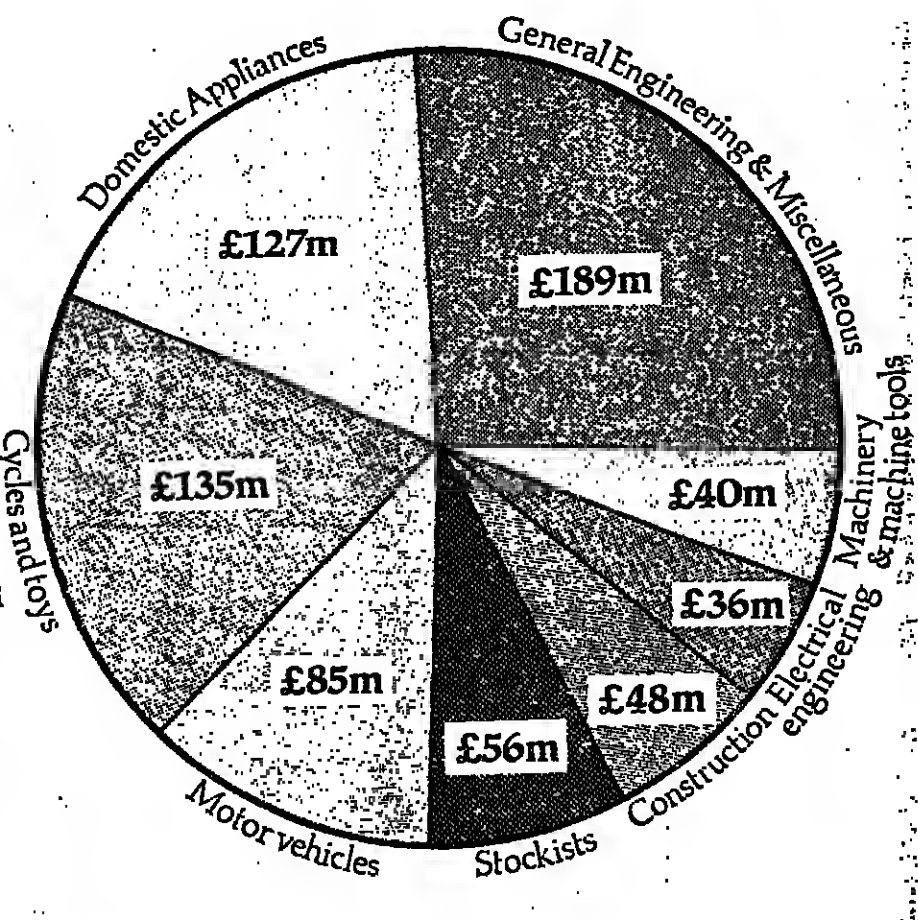
TI's spread of business

TI's business is spread between the UK and overseas markets, and between capital and consumer goods. Much of the credit for the increase in sales in 1976 is due to overseas business, both locally by the Group's overseas subsidiaries, and from exports from the UK based companies.

Sales to overseas customers rose by £62 million to £322 million, an increase of 24%. TI's overseas spread is shown on the diagram below and illustrates the continuing importance of North America and the EEC. Of the Group's total sales, 45% now come from overseas or export business.

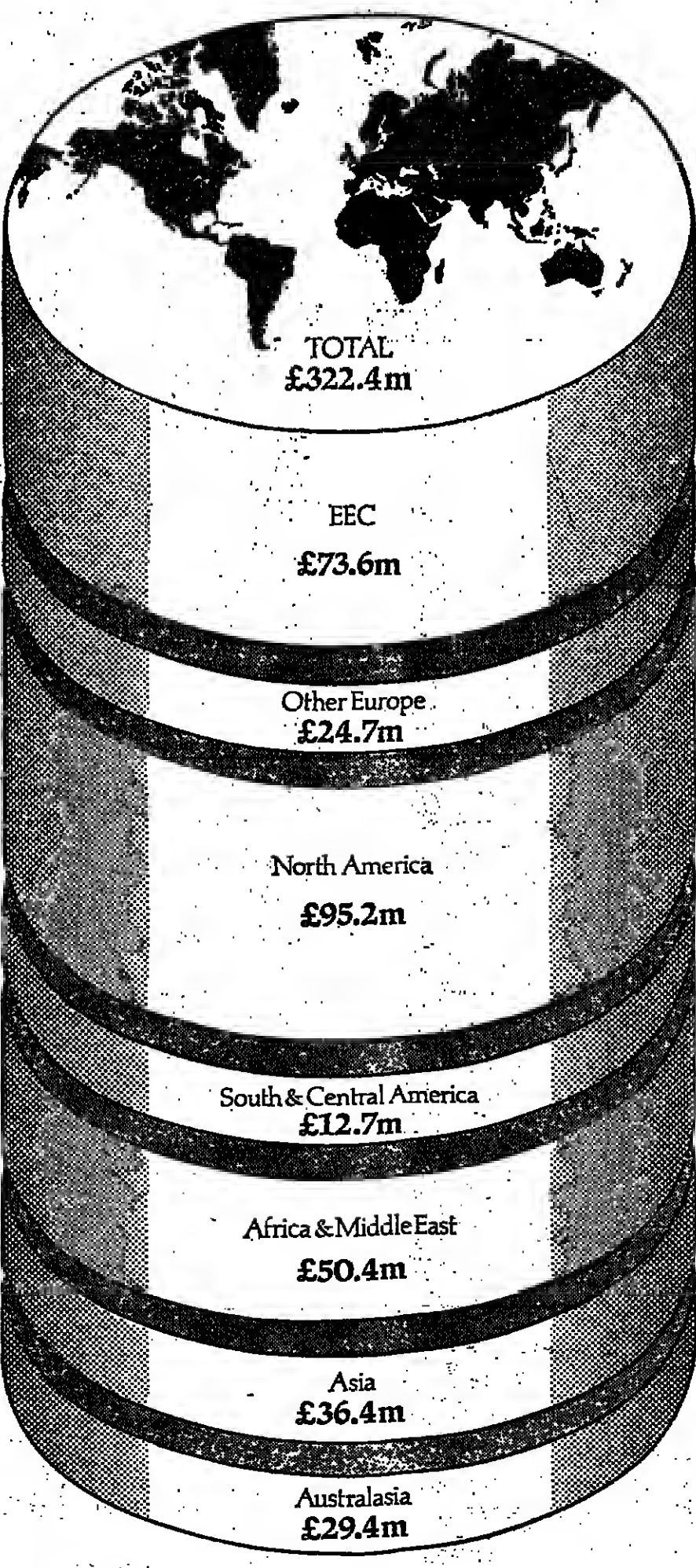
The end uses of the Group's sales are approximately as shown in the chart below.

Sales by End Use



TOTAL - £716 million

Geographical Distribution of Overseas Sales



Capital expenditure and cash

In 1976 TI devoted £21.9 million to capital expenditure schemes - an increase of 41% on the figure for 1975 - and it is intended to increase the rate of spending still further in the future. Half the expenditure is aimed at reducing costs through modernising plant and machinery. 80% of the spending is on projects in the UK, though overseas investment is also a vital support to TI's UK businesses.

The increased capital expenditure programme, together with the need to spend more on working capital to service the increase in sales, led to a planned increase in TI's borrowings. Part of the increase was also due to a revaluation of the Group's borrowings in overseas currencies, but Mr. Kellett sounds a note of warning in the TI Report to Employees: "We did not generate enough cash last year to meet all our needs, and our borrowings increased by £18 million during the year. This demonstrates that if we are to continue with our spending programmes, which are so vital for our future, we need much higher profits yet. I am sure this is the right course for TI - to develop into a high-profit, well-equipped Group".

Where TI stands

In his statement to shareholders Mr. Kellett writes: "We are clear that the final test for us is in the market place. We must produce goods and services which we are able to sell in sufficient volume and at a sufficient price to enable us to generate enough profit to sustain our businesses for the future. That requires us to be at least as well-equipped as our international competitors, and as efficient and productive in our processes and our working practices".

Referring to employee participation in industry he states: "TI has long recognised that people want to know and should know what is going on in the areas that concern them and their work. They want to understand the decisions that affect them and to be able to feel confident that these decisions are sensible and based on rational criteria. Only if these reasonable aspirations are met can the conditions for a successful business be created and sustained. Among these conditions are pride in product and performance, and the identification of job security with company prosperity and of individual reward with contribution to that prosperity".

He rejects the Bullock proposals as potentially damaging and writes: "The constructive approach we are adopting in TI is to continue our efforts to improve communication at operating levels about the progress and prospects of the businesses, and to develop closer understanding and involvement by employees in the business developments and decisions that may affect them".

Division	Sales (£ million)	Profit (£ million)
Steel Tube	231.5	26.6
Cycle	107.9	6.1
Domestic Appliance	114.1	1.0
Engineering	60.6	3.7
Machine	41.9	0.8
Industrial Electrical	15.5	0.5
Allen West & Simplex-GE	29.7	2.8
Consumer Finance	3.4	1.4
Overseas	111.8	7.9
Service and other companies	—	(0.3)
Aluminium: Proportion of BA Group profit before tax attributable to TI	—	6.4
Total	716.4	56.9



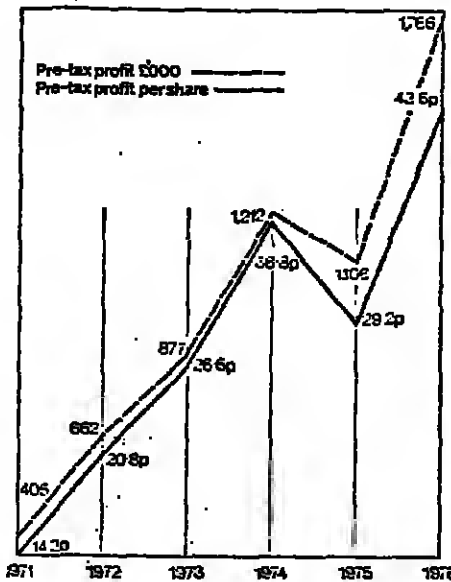
Copies of the TI Annual Report for 1976, containing the Chairman's Statement, a Business Review and the Directors' Report and Accounts, may be obtained from the Secretary, Tube Investments Limited, TI House, Five Ways, Birmingham B16 8SQ.

Record £16m. John Laing

Simon Engineering even better with over £10m.

Ash & Lacy teamwork boosts profits 60%

	1976	1975
	£'000	£'000
External sales	23,990	16,705
Profit before taxation	1,766	1,106
Profit after taxation	850	514
Earnings per share	21.0p	13.6p



25% COMPOUND GROWTH RATE IN PRE-TAX PROFIT PER SHARE SINCE 1971

ASH & LACY LIMITED

Manufacturers of perforated and expanded metal, steel cladding sheets, tanks and plastic products; galvanizers; stockholders and processors of steel and non ferrous sheet and plate; hardware distributors.



SMETHWICK WARLEY WEST MIDLANDS

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interests—Liquor and Leisure Industries, Newman Granger Industries, Spencer Geats, Unichrome International.

Fluoro—Belgrave (Blackheath), Bodyscot International, Brook Street Bureau of Mailart, Davies and Newman, Ellis and Goldron, F. C. Pinner, Faircliff Lawson, Farnell Electronics, Hockliffe, Newnham Richards and Wellington Industries, Science Business Holdings, Silcombridge, Style Shoes, Teac Komaky and Muburn.

FUTURE DATES

Common Brax April 28

Avonmouth Construction May 3

Barr and Wallace Arnold Trust May 10

Flight Releasing May 3

Hambleton May 10

Lyon and Lyon April 27

Misses Holdings April 28

Eastern Hotels April 28

Peninsular & Oriental Steam Nav. May 4

Pickles (William) May 2

Company increased from £12,974 to £28,810 during 1976. U.K. tax takes £3,337 (14.24%), Kenyan withholding tax was £18,147 (110.44%) and Indonesian tax £17,220 (114.64%). The dividend per £1 share is 25p (20p).

comment

Adding back the pensions top-up, Simon's profits are 83 per cent ahead pre-tax. The reason has been some loss elimination, while the turnaround to interest receivable accounts for more than a quarter of the pre-tax upturn. But the underlying performance was strong with margins widening by almost a third against 1975. At 64p the 1/2 is 4 and has a well covered yield of 61 per cent. Balance sheet net cash could be worth some two-fifths of the current £22m. market capitalisation and Simon expects continued profits growth in 1977.

Sennah Rubber

Pre-tax profit of Sennah Rubber

Depressed start by London Brick

Trading at the London Brick Company in the opening weeks of the current year has been at a depressed level, reports Sir Ronald Stewart, chairman.

Brick deliveries have been adversely affected both by the waterlogged condition of building sites and by the poor demand for new building. Recently, however, there have been signs of an improvement and the level of stockpiling has been somewhat reduced.

The chairman says that the continuing fall in the price of funds into building societies gives him reason to hope that the climate for private house building is now improving and this will in due course be reflected in an improvement in private housing starts.

If this is the case the heavy brick stocks accumulated over the winter period will stand the group in good stead over the peak of the building season.

Sir Ronald says that the unfavourable outlook for construction prompted the group to take a further step into the related field of home improvement, with the successful offer for Croxley, makers of rubber and plastic products for the home and garden.

Over £1m. for Brooks Watson

A RISE IN second half pre-tax profit from £15,000 to £22,000 for Brooks Watson £1.2m. for 1976 compared with £0.7m., an advance of 73 per cent. Turnover was £13.83m. ahead at £66.99m.

The directors state that although the effects of the recession and inflation are still evident in the economy, the group expects to make continued progress during the current year.

The purchase will further reduce the company's dependence on the cyclical nature of new house building and will broaden the service provided to the individual householder.

In 1976 group pre-tax profits increased from £3.79m. to £10.52m. On a CCA basis the profit would be £7.9m.

The chairman says that the gain in profit would have been greater had not bad weather and more particularly the effects of the Government measures on house-building adversely affected brick deliveries in the closing months of the year.

Again the main market was hit by cuts in Government spending in the public sector together with the demoralising effect of high interest rates in the private sector.

The chairman says that the group's vulnerability to the cyclical nature of the construction industry is well known and has led the group in recent years to broaden its base in this country and to seek new markets overseas.

Export sales have shown a dramatic increase reaching £1.40m. representing efforts to extend overseas activities. The new factory at Tehran will come on stream in the autumn and will for 1977.

Increased profit for Hawtin

FOR THE year ended January 31, 1977, Hawtin has made a further recovery in profits from £227,000 to £334,000. No Ordinary dividend is being recommended, but payment of the Preference arrears (from July 1, 1974) will be considered during the current year. Earnings per share are shown at 1.32p (0.60p). Tax has been reduced by ACT of £227,918 written off in previous years and now carried forward as an asset and deducted from deferred tax liabilities of certain subsidiaries against which it will be recoverable when such liabilities become payable.

NEW FOOD COMPANY

Mr. James Gullivar, former chairman and chief executive of Fine Fare and latterly chief executive of Oriol Foods, has formed Gullivar Associates with the object of identifying and investing in a number of situations within the food sector and certain related consumer markets.

He will be chairman and principal shareholder. Other executive directors and shareholders will be Mr. Alistair Grant, Mr. David Webster and Mr. Martin Soerell.

COMPARED WITH a forecast of 20p share (as reported in 1976), compared with last year's single payment of 1.04p. Earnings of John Laing and Son were shown to be ahead at 6.06p against 5.85p.

In the builders' providers division, a profit was recorded of £307,000, against a loss of £44,000. This turnaround is welcome, the directors state, but conditions in the construction industry remain difficult. Brooks Houghton in Cork and Brooks Hanley in Sligo had a satisfactory year, but operating costs in Brooks Thomas Dublin remain too high in relation to trading volume and margins, they add.

The year-end profit is struck on a £2.24m. (£1.88m.) provision for reduction in the value of land held for future development and, due to modification of accounting principles, is greater than would have been expected, increased from £248m. to £249m.

To meet close company legislation the dividend total is being increased to 2.52575p with a final of 2.07375p. In the previous year the total was 1.477063p adjusting for the one-for-five scrip issue.

Before provision for the reduction in land value, stated earnings are 14.8p (12.8p adjusted) and after 12.2p (10.8p adjusted).

Particular attention has been paid to the continuing need for prudence in identifying and investing in uncompleted construction contracts, it is stated.

Liquidity improved by a further £14.6m. in 1976. With net cash resources of £26.8m. at year end the group is well placed to meet outstanding capital commitments and take advantage of further investment opportunities at home and overseas.

Assoc. Biscuit U.K. decline explained

Mr. R. P. Carr, the chairman of Associated Biscuit Manufacturers, says that the main reason for the decline in the group's U.K. profits in 1976 was the reduced margin in the biscuit industry, due partly to exceptional cost increases for flour and sugar.

In addition, Humbley Borna and Stevens, the group's tin box and light engineering division, took longer to recover from the recession than was expected and traded at a loss. Trading in recent months has improved, Mr. Carr says.

Group pre-tax profit in 1976 advanced from £9.74m. to £10.17m. and dividends were raised from 2.5p to 2.55p net per share.

Setback at Utd. Guarantee

After a half-time turnaround from a pre-tax loss of £33,157 to a profit of £23, United Guarantee (Holdings) slipped back into loss in the second half to end the year to September 30, 1976, with a pre-tax loss of £11,750 against £19,700. Turnover was ahead from £4.81m. to £4.93m.

After a tax credit of £37,621 (£31,421) and extraordinary debits of £28,810, the group's net profit attributable was £13,347 (£38,293). There was no dividend, and the company has not paid a dividend since the 0.2p net per 5p share for 1974.

As part consideration for this, the liabilities relating to a substantial block of appropriate life assurance business were transferred by way of re-assignment. Mr. Whyte states that Welfare no longer requires any dispensation from the regulator and this action would result in Welfare becoming a profitable subsidiary much quicker.

Mr. Whyte reports another satisfactory year for the company with increasing premium income, higher yields on the funds and success in controlling the rise in the normal expenses of operation.

The report for last year shows that premium income rose by 10 per cent to £11.2m. in the ordinary branch and by 11 per cent to £12.1m. in the industrial branch with investment income rising by 14 per cent and 15 per cent to £10.4m. and £8.9m. respectively.

Claims and expenses rose dramatically in both branches so that over the year the ordinary branch fund rose by 22m. including

Silhouette upturn with £0.5m

ON SALES, which showed per cent rise in the second to reach a full-time total of £1.53m. against £1.37m. in 1976 from a depressed £1 to £226,719. Profit in the six months—up 73 per cent to £237,200—was benefited by elimination of residual losses incurred in the closure of the pen's Thurness plant.

Turnover in the first half up 11 per cent, and for the year reports from the improved by 45 per cent. Directors report that sales in the first quarter of the current show a satisfactory increase.

Stated earnings per 20p share were more than doubled at (2.2p) and a net final dividend of 2.2625p lifts the total to 3.2 (2.2625p).

The tax charge was £38 (£125,208) leaving a net of £160,214 (£63,795).

The comparative figures have been adjusted for a change in accounting for stock and progress in line with accounting standards.

British Inv earnings up

Basic earnings per 25p share of the British Investment Trust increased from 3.5p to 4.30p, and after the first time this year and fully diluted they are from 3.32p to 4.23p.

Revenue amounted to £5,500,000 against £4,450m. subject to £1.63m. (£1.38m.) of expenses. The dividend is stepped from 3.5p to 4.5p, with a £1,000,000 improvement of 2.3p.

Net asset value per Ordinary share was 167p (152.50p) or 17p (171.5p) assuming full conversion of £500,000 has been issued by the Group.

London & Manchester Assurance

Last year was one of reorganisation for London and Manchester Assurance, reports Mr. Lewis G. Whyte, to his chairman's statement for 1976. The company, acquired from National Westminster Bank is 49 per cent shareholder in Welfare Insurance and that company became a wholly-owned subsidiary of L. & M.

The directors deemed it prudent to transfer at proper value certain assets from Welfare to L. & M. to avoid problems of valuation and admissibility under the Insurance Companies Act 1974.

As part consideration for this, the liabilities relating to a substantial block of appropriate life assurance business were transferred by way of re-assignment. Mr. Whyte states that Welfare no longer requires any dispensation from the regulator and this action would result in Welfare becoming a profitable subsidiary much quicker.

Mr. Whyte reports another satisfactory year for the company with increasing premium income, higher yields on the funds and success in controlling the rise in the normal expenses of operation.

The report for last year shows that premium income rose by 10 per cent to £11.2m. in the ordinary branch and by 11 per cent to £12.1m. in the industrial branch with investment income rising by 14 per cent and 15 per cent to £10.4m. and £8.9m. respectively.

Claims and expenses rose dramatically in both branches so that over the year the ordinary branch fund rose by 22m. including

William Baird

SUMMARY OF RESULTS

Year ended 31st December 1976		1975
	£'000	£'000
Turnover	81,716	55,050
Operating Profit		
Textiles: Baird Textile Holdings	2,589	693
Dawson International (29.7% of profit)	1,819	14
Industrial: Darchem Services	4,408	707
Investments	1,364	1,089
	157	573
	141	430
Interest payable and Central Administration	6,070	2,798
	(1,239)	(1,024)
Profit before taxation	4,631	1,774
Profit after taxation and outside shareholders' interests	3,046	1,086
Issued capital in £1 Ordinary Stock Units	13,763	11,251
Earnings per £1 Ordinary Share	22.1p	9.7p
Dividends: net	8.3105p	7.553p
with related tax credits (at 35%)	18.7854p	11.6231p

Note: 1. Group results for 1976 include figures for Thomas Marshall Investments for nine months to 31st December 1976. 2. During the year the Group's 20% holding in Hatterwick-Hays was sold. Operating Profit of Investments includes 1976 dividend from that company £24,000, 1975 share of profit £261,000.

- Salient points from Mr. S.A. Field's Statement to stockholders**
- * Improved profitability (between branches)
 - * Increased dividend
 - * Textile recovery maintained
 - * Satisfactory growth in Industrial profits
 - * Restructuring of Services completed
 - * Continued improvement in sales and profits for the first quarter of 1977

The Report and Accounts 1976, including the Chairman's Statement in full, will be dispatched to stockholders on Tuesday, 3rd May 1977. The Annual General Meeting will be held in Glasgow on Friday, 27th May 1977.

William Baird & Company Limited

Administrative Office: City Wall House, 54/90 Clivewell Street, London EC1Y 4TP.
Registered Office: 165 West George Street, Glasgow G2 2NS.

Arab Bank Ltd



Highlights of 1976 results

Continuous growth
Record balance sheet figures were reached in 1976, nearly double those of 1975.

Record earnings
Earnings increased from JD36 million in 1975 to JD52 million in 1976.

New branches
Five new branches were opened during the year.

BALANCE SHEET, 31st DECEMBER, 1976

ASSETS		LIABILITIES			
1976	1975	1976	1975		
JD'000	JD'000	JD'000	JD'000		
CASH IN HAND & AT BANKS	392,342	255,010	DEPOSITS & OTHER ACCOUNTS	681,628	468,588
ITEMS IN TRANSIT (between branches)	4,393	—	ITEMS IN TRANSIT (between branches)	—	3,274
BONDS (Government & Other)	24,305	25,185	CAPITAL AUTHORIZED & FULLY PAID (JD10 per share)	11,000	5,500
INVESTMENTS (incl. Subsidiaries)	6,203	4,733	STATUTORY RESERVE	6,000	4,750
BILLS DISCOUNTED	33,078	23,303	GENERAL RESERVE	10,000	7,000
LOANS TO CUSTOMERS	248,085	181,177	VOLUNTARY RESERVE	3,000	2,750
BANK PREMISES (less depreciation)	2,266	1,781	NET PROFIT (for distribution)	1,108	1,106
FURNITURE & EQUIPMENT (less depreciation)	753	596			
OTHER ASSETS	1,309	1,183			
TOTAL ASSETS	712,734	492,968	TOTAL LIABILITIES	712,734	492,968
CUSTOMERS' LIABILITY (GUARANTEES, CREDITS & ACCEPTANCES (per contra))	659,030	380,499	GUARANTEES, CREDITS & ACCEPTANCES (per contra)	659,030	380,499
TOTAL	1,371,764	853,467	TOTAL	1,371,764	853,467

Jordan Dinar (JD) = U.S.\$3.02 (approximately)

The City Offices Company Limited

Extracts from the Report and Accounts for the Year 1976

Pre-tax profits have increased for the eleventh successive year and the maximum permissible dividend has been declared.

Net rental income is higher and more freehold industrial property was acquired during the year.

A revaluation of investment properties has disclosed a net appreciation of £944,778.

Summary of Results

Year ended 31st December		1976
	£'000	£'000
Group income	1,058	1,124
Profit after Taxation	376	435
Dividends, net	308	324
Profit retained	69	111
Earnings per share, net	1.62p	1.89p

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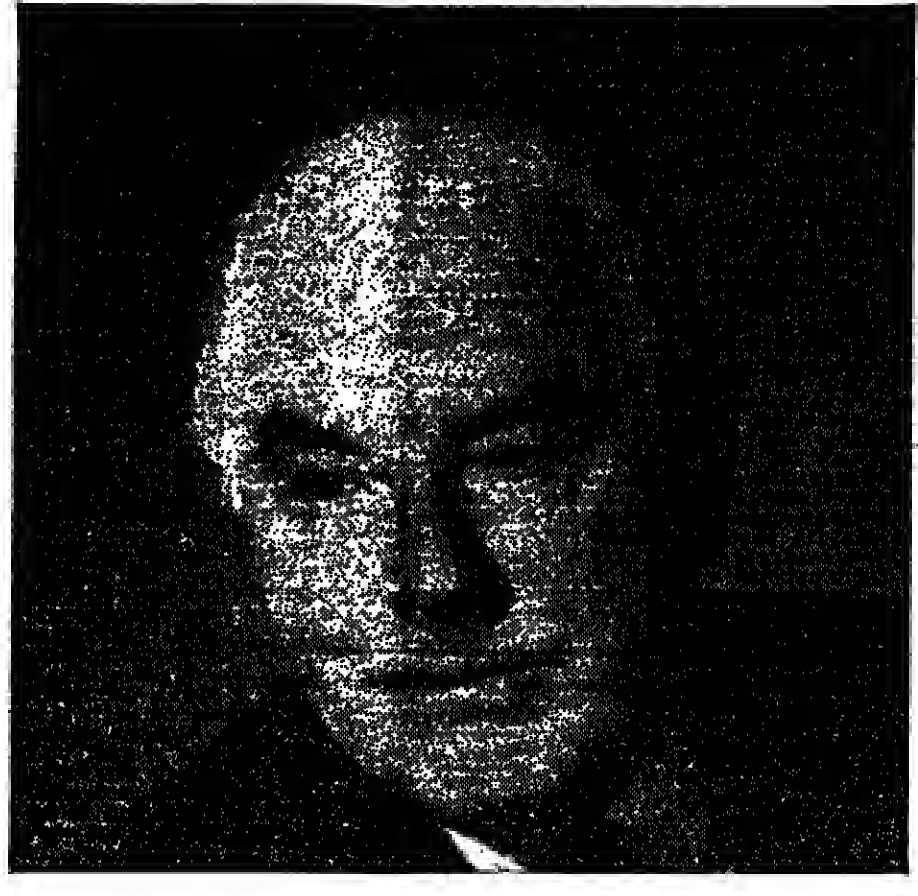
Financial Times Tuesday April 26 1977
 £16m
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 with £0.5
 British Inv
 earnings
 & Manchester
 The City Offices
 Company Limited
 Extracts from
 the Report and Accounts
 for the Year 1976

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LONDON BRICK COMPANY

LIMITED

Sir Ronald Stewart, Bt., Announces Record Results and Comments on Monopolies Commission Report



The following are extracts from the circulated statement of the Chairman, Sir Ronald Stewart, Bt., for the year ended 31st December, 1976:

FINANCIAL

Profits for 1976 were in excess of those of the previous year and established a new record for the Group. Turnover increased from £66,964,000 to £76,580,000, and for the first time the value of export sales exceeded £1,000,000. Profits before charging depreciation amounted to £12,141,000, compared with £11,340,000 for the previous year. After charging depreciation of £1,620,000 compared with £1,549,000, the profit before taxation was £10,521,000 compared with £9,791,000, an improvement of 7 per cent. After providing corporation tax at 52 per cent, the profits after taxation amounted to £5,196,000, compared with £4,605,000 for the previous year.

A provision of £900,000 has been made against the cost of investments held by the Group.

On the Ordinary Stock an interim dividend of 1.1325p per Ordinary Stock unit of 25p, has been paid, and a final dividend for the year of 1.7575p per Ordinary Stock unit is recommended. The total dividend for the year on the Ordinary Stock is the maximum amount permitted by the Treasury. The retained profit for the year amounted to £2,581,000 and has been transferred to reserves.

TRADING YEAR

Although profits, before taxation, constituted a new record and turnover showed a further increase, the year would have been greater had not bad weather and more particularly the damaging effect of Government measures on housebuilding adversely affected brick deliveries in the closing months of the year. Once again our main market was hit by cuts in Government spending in the public sector combined with the damaging effect of high interest rates in the private sector, and the stability for which the industry craves was once again denied us. Our vulnerability as a process industry to the cyclical nature of construction in this country is by now well known and has led us in recent years both to broaden our base in this country and to seek new markets overseas.

MONOPOLIES COMMISSION REPORT

The report of the Monopolies Commission into the supply of building bricks which came out in the summer of 1976 was of course mainly concerned with our own brickmaking operations and whilst its findings are now largely historic they do deserve some special comment in this year's statement.

First we were impressed by the depth and thoroughness of the report and by the fairness and impartiality shown by the Commissioners and their staff in tackling such a complex and difficult task.

Secondly, there must inevitably be a certain degree of conflict between the Commissioners who are seeking to establish where the public interest lies and your management whose job it is to expand the business in the best interest of stockholders and employees.

MONOPOLY OF FLETTON BRICKS

Central to the Commission's findings is, of course, the fact that the Company supplies over 40 per cent of the market for building bricks and that its dominance of fletton brickmaking has undoubtedly given it substantial additional market power. Stockholders will recall that this complete monopoly of fletton brickmaking is relatively recent and has been brought about by the acquisitions of Merston Valley Brick Company Limited in 1968, the fletton brickworks of Redland Limited in 1971 and those of Whitehouse Central Brick Company Limited in 1973. The Commission saw the acquisition of these works as a sensible and logical step. It was content that its efficiency could be further increased if the scale of its operations could be enlarged and it considered that it was necessary in order to meet competition from alternative materials and methods of building. The Commission concluded that the Company welcomed the opportunity to acquire its remaining competitors in fletton brickmaking but that there was no evidence that its present complete monopoly position was deliberately and specifically sought. Indeed it went further than this and suggested that they had no reason to doubt that in terms of fletton brick manufacture London Brick's efficiency was superior to that of its erstwhile competitors.

PRODUCTION

The Commission was obviously impressed by the Company's experience and skill in the manufacture of fletton bricks and the steps it had taken both to build new works and to bring the efficiency of works that it had acquired up to its own overall standard of efficiency. They noted, however, that the Company had quite understandably kept in production older and higher cost works and that these had acted as a valuable buffer against the vagaries of the building

cycle. After thoroughly examining the Company's record of investment in replacement plant and in evaluating the economics of building new works as against maintaining existing plant, the Commission recorded that they saw no grounds for criticism of the Company's recent investment performance or of its current strategy.

DEMAND

The overall figure of 325,000 houses started in 1976, whilst much the same in total to the previous year, masks a continuing rise in starts in the first half of the year, followed by a fall which gained momentum as the year progressed. As the Monopolies Commission pointed out, the brick industry has suffered more than perhaps any other producer of building materials from fluctuations in construction activity, not only because of the high proportion of bricks used in housing—the most cyclical sector—but because bricks are a storable material in the construction process and there is, therefore, little pre-wiring of rapid changes in demand.

It pointed out that such fluctuations create additional costs and increase the risks of investment and concluded significantly that "there are no remedies short of a more stable climate for the industry for which Government has a special degree of responsibility".

SERVICE

In a year in which our marketing organisation had some difficulty in meeting customers' full requirements over the summer period only to be faced by cancellation of orders and cutbacks in deliveries as the year progressed, it is again worthwhile to relate our performance in terms of service to the consumer to the evidence provided to the Commission and the conclusions drawn from it. The Commission was under no illusions as to the root cause of our inability at certain times to meet the full requirements of the trade. They had however to investigate whether at times when fletton bricks were in short supply, our sales staff sought to deal fairly with all our customers and in particular to provide a proper balance between bricks supplied direct to builders and those supplied through merchant channels. In fact, the evidence demonstrated conclusively that the Company has for many years supplied bricks on a regular basis to all areas of the United Kingdom, that they have long established Sales Offices and local delivery depots in all parts of the country, and that supplies to particular regions are quite unaffected by the overall demand for bricks at any particular time.

Apart from delivery service, the Commission was given evidence on the way in which the Company sought to maintain a good standard of brick quality in what is perhaps still the lowest cost component used in building. Figures given in the report showed that the number of complaints received in relation to bricks delivered were minimal.

PRICES

Whilst in 1976 the pace of wage inflation slackened, the inexorable rise in the cost of fuel and those other materials and services which we have to obtain in order to manufacture and distribute fletton bricks continued. As a consequence, price increases noted in the Price Commission had the effect of raising the average delivered cost of fletton bricks by 17 per cent during the year. The Monopolies Commission, judging the London Brick price record over a 20-year period, noted that the Company sought to achieve its profit objectives by increasing the volume and efficiency of its production rather than by raising prices and concluded that the Company had at no time exploited its monopoly position to charge excessive prices.

DISTRIBUTION

The one practice operated by the Company which was felt by a majority of the Commission to be against the public interest lay in the field of distribution. I say majority because even with this criticism, one member of the Commission felt sufficiently strongly to sign a note of dissent supporting the policy adopted by the Company. The practice related to the treatment of delivery charges in the completion of the Company's delivered prices for bricks at distant points and whilst rather unimportant in commercial terms, is interesting in the broader context of seeking to decide where the common interest lies.

Before the War when London Brick was seeking to expand its markets throughout the country, a policy was adopted of seeking a lower return on the price of bricks delivered longer distances from the works from those delivered nearer home. This was unashamedly designed to establish wider markets for the fletton brick at a time when the "fletton" was not nationally accepted and when a few pence off the price could mean the difference between winning or losing an order. Those days have long since gone and for some years the sales of LBC bricks has been firmly established throughout the country at prices considerably below those of its competitors. The practice however of accepting some lower margin on bricks delivered over

longer distances and balancing this by rather higher margins in bricks delivered nearer home has been maintained for rather different reasons. It was believed that, as fletton bricks are a basic material for building and particularly used in low cost housing, it was in the interest of both our builder and local authority customers engaged in brick construction to apply some element of levelling in the prices charged throughout the country. Secondly, it was felt that through maintaining a large volume of business at distant points we would gain the same additional benefit of economy of scale, both in our production and perhaps more important in our methods of distribution. So successful was in fact that policy been that in recent times the element of "subsidy" on bricks delivered to distant points has been greatly reduced and now only represents a maximum of about 7 per cent on the delivered price.

The Commission in deciding that this practice contravened the public interest stated that they had no wish to discourage London Brick's further penetration of the brick market, but thought that "the Company should, so far as it is reasonably practicable so to do, relate its transport charges to the customer to the cost of delivery to him".

In commercial terms, the adoption of the Commission's recommendation will have only a marginal impact on the Company's sales at distant points, and we shall of course co-operate with the Office of Fair Trading in bringing about the necessary changes in our pricing structure.

INDUSTRIAL RELATIONS

If close and effective relations are to be maintained, a continuing dialogue must take place between representatives of both sides, not only on matters relating purely to terms and conditions of employment, but on all major problems and opportunities confronting the industry.

One of the difficulties encountered in seeking to achieve this is that if higher management seek to talk directly to Trade Union officials and shop stewards, senior staff and middle management who are not at present unionised but who are vital to the success of the Company's operations, can often feel left out of day to day consultation. It is because of this that we are experimenting with new forms of regular consultation where representatives of senior staff can hear from executive directors on the overall progress of the Company and discuss with them matters of policy. In terms of the Bullock Committee Report on industrial democracy, it is perhaps worth mentioning that in the case of your own eight executive directors, they have between them some 173 years full time service with the Company—an average of 21 years per man—during which time they worked their way up to their present positions on the Board, and are therefore particularly well qualified to understand the aspirations of employees and to balance these against the equally important rights of stockholders and the interest of the consumer, without whose continuing support we could not gain our livelihood.

MANAGEMENT

One of the aspects that concerned the Monopolies Commission was whether in the absence of competition within the fletton industry there was sufficient spur to the Company's management in seeking to improve service to the customer, reduce operating cost, develop new methods and products and generally to strive for greater efficiency. The Commission concluded "LBC claims that virtually all innovation in the fletton industry has originated within the Company. We have not been able to test these claims but have no reason to doubt them. We note innovations such as Selfstek and the development of the Flatliner service and its initiative in the design of 'new generation works'. We have noted also its methods of monitoring its external efficiency and the development of its operational and scheduling model for the efficient control and development of the Company's operation. We have already referred to LBC's general investment

policy and performance. Our broad conclusion is that LBC is efficiently managed."

PROFITABILITY

The Monopolies Commission were satisfied that the Company had not used its monopoly position to make excessive profit out of fletton brickmaking. The report showed that in terms of capital employed on an historic basis, at no time over the last 20 years had the return exceeded 30 per cent, and that the average level of Group profit had been 23 per cent. In a significant passage the Commission stated that they were struck by the consistency of the Company's profit record. "This suggests that the risks attached to LBC brick-making activities are less than might be inferred from the vagaries of the brickmaking industry. The evidence indicates that LBC has not exploited its market power to raise prices at times when demand for bricks has been strong but has been able to use its market power to raise its prices in a recession so as to recover its profitability." Use of market power in this way is, I would contend, wholly legitimate. Not only does it safeguard the livelihood of those engaged in the industry and protect the interests of stockholders, but it ensures that the industry remains viable and that the customer continues to receive an efficient service in the supply of fletton bricks. The Commission had no criticism or additional comment to make.

ESTATES

For many years the Company has derived profits from one activity that is wholly divorced from fletton brickmaking and yet consequent upon it. I refer to our farming activities. The Company has been farighted over the years in its acquisition of clay-bearing land and its reserves have been augmented by the land acquired from the other fletton brickmakers. Indeed so extensive has this land bank become that the Company has been accused both of forcing its competitors out of business through their inability to obtain the Oxford clay from which fletton bricks are made and also preventing newcomers from entering the field. The Monopolies Commission after undertaking an independent geological investigation of the extent of fletton clay reserves concluded that neither accusation was true. There was no evidence to suggest that former competitors had "surrendered" to London Brick through shortage of mineral and that so far as untapped resources of Oxford clay were concerned, it would be perfectly possible for a new entrant to establish a footing in fletton brickmaking.

LONDON BRICK LAND DEVELOPMENT

It is sometimes forgotten that the restoration of the Company's worked-out pits, the task performed by our subsidiary company London Brick Land Development, can profitably include the allocation of pits for future water storage. As the Monopolies Commission pointed out some 4,500 acres have been excavated over the years and digging for the valuable Oxford clay continues at a rate of 100 acres a year. There is therefore plenty of scope for redeveloping worked-out pits for water storage in addition to reclamation being undertaken through our waste disposal activities. Certainly potential exists in the future for redevelopment of this kind and the creation of new reservoirs in fletton pits not already allocated for other uses would obviate the need to flood further agricultural land and provide new opportunities for development of leisure activities.

At present, however, the profits of London Brick Land Development are mainly derived from the service we provide to the treatment and disposal of waste. Our present day society continues to generate more waste and this has to be disposed of in a way that is both economic and environmentally acceptable. Waste disposal and particularly planning permission to operate new pits excites emotional and sometimes unjustified comment in the media and this often provokes local opposition to new schemes going through. This is perhaps understandable in view of the activities of some "cowboy" operators in the past. It is therefore all the more important to ensure that such operations are carried out by large and reputable companies who are publicly accountable and who have the technological resources to ensure that the best modern practice in the treatment and disposal of waste is adopted. Landfill operations, if properly undertaken, provide a long term benefit to the community in restoring derelict land and provide, environmentally, a better solution than incineration which can itself be a cause of pollution. We believe that the re-use of our pits for waste disposal is just as much in the long term public interest as the earlier extraction of Oxford clay for fletton brickmaking.

LONDON BRICK BUILDINGS

It seemed a logical step in 1976 to change the name of the Banbury Holding Company to that of London Brick Buildings Limited. During 1976 the sales of the different companies within London Brick Buildings was to a larger or lesser

extent affected by the growing squeeze on disposable incomes. Hardest hit were perhaps those whose products involved substantial outlay to the householder. There was a reduction in demand for garages, home extensions and fencing. On the other hand, the high cost of food in the shops helped to maintain the demand for greenhouses, and Alton with its unique position in this market made a substantial contribution to the overall profit.

The downturn in the home market for some of the Banbury range of products has allowed us to rationalise production and to begin to group operating companies into a divisional structure. As part of this reorganisation, the production of Willan porches and replacement windows has been moved from Willenhall to New and approved premises at Banbury's Ironstone Works, and a new company, Banbury Display Centres Limited, has been set up to operate the well known Banbury show sites.

OVERSEAS ACTIVITIES

Once again there has been a dramatic increase in export sales, and whilst this still only represents a fraction of total turnover it does represent a conscious effort on behalf of our management to extend overseas activities.

Last year I spoke at some length of the establishment of our joint venture in Iran and of the formation of Tehran London Brick Company to build a new brickworks at Tehran. The new factory at Tehran will come on stream in the autumn of this year and will be the first plant abroad to use the London Brick system of manufacture. Our intention is to utilise the expertise and experience in brickmaking that we possess to help other developing countries to modernise their brick industries and in so doing sell both our skills and machinery.

Although London Brick Buildings' overseas activities are obviously on a smaller scale, they are more widespread and are rapidly expanding. At a time when construction demand in the United Kingdom is at a low ebb, the pioneering of overseas projects has provided a spur to our management and helped to maintain employment in this country.

TRIBUTE

Exporting is certainly not fun and those engaging in expanding our overseas sales deserve our encouragement and support. The great body of our employees continue however to be involved in our major manufacturing activities in this country, and because many of them have spent their working lives with this Company they are all too familiar with the problems posed by changes in Government policy to construction. They have as in the past been steadfast in their loyalty and support and deserve our gratitude. It is only by working together as a team and making the most of the skills that we possess that we can surmount our problems and continue to prosper.

PROSPECTS

Trading in the opening weeks of the current year has been at a depressed level. Brick deliveries have been adversely affected both by the waterlogged condition of building sites and by the poor demand for new building.

The continuing fall in Minimum Lending Rate and the consequent improvement in the flow of funds into the building societies gives us reason to hope that the climate for private housebuilding is now improving and that this will in due course be reflected in an improvement in private housing starts. If this is the case the heavy brick stocks accumulated over the winter period will stand us in good stead over the peak of the building season.

The unfavourable outlook for construction has prompted us to take a further step into the related field of home improvement. On 4th January an announcement was made that the Company was making an offer to acquire all the ordinary shares of The Croydex Company Limited, a manufacturer of rubber and plastic products for the home and garden. The offer was unanimously recommended to shareholders by the Directors of Croydex and they and certain other shareholders undertook to accept the offer in respect of their beneficial interests amounting to some 29 per cent of the issued share capital. By 9th February, the date on which the offer closed, the Company owned or had received acceptances in respect of 93 per cent of the total issued capital of Croydex and the offer became unconditional.

London Brick has given assurances that it intends to retain the independent trading identity and operations of Croydex under the existing management and to encourage and assist Croydex's continued growth and development. The terms and conditions of service of Croydex employees will remain unaltered and their pension rights will be fully safeguarded.

The acquisition of Croydex will further reduce the Company's dependence on the cyclical nature of new housebuilding and will broaden the service we can provide to the individual householder.

SHARE DISCLOSURES

KIO stake in Lyle Ship

The Kuwait Investment Office... KIO stake in Lyle Ship... The Kuwait Investment Office...

BIDS AND DEALS

Tote buys Reo Stakis shops for £600,000

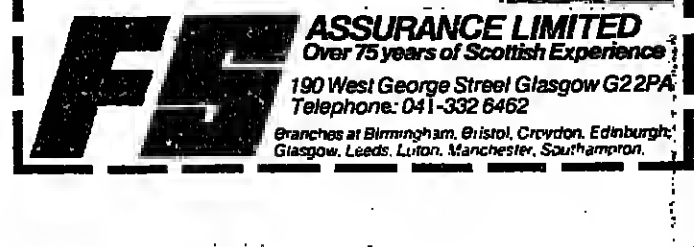
REO STAKIS has agreed to sell for £600,000 the 30 licensed betting offices operated by its subsidiary Queen Bookmakers to Tote Bookmakers.

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WITH AN ADAPTABLE PERSONAL PENSION, YOU CAN RETIRE AT YOUR LEISURE.

If you're self-employed, or in a non-pensionable employment, with nothing to look forward to except a State pension—it will pay you to take a close look at an Adaptable Personal Pension from FS Assurance.

Form for FS Assurance application: Name, Telephone No., Date of Birth, Full Postal Address.



General Investors and Trustee: London and Manchester Assurance, and its subsidiaries have total shareholding of 1,052,324 Ordinary shares (6.19 per cent).

Standard Trust: Acceptances of Prudential Assurance's offer for Standard Trust have been received in respect of over 61 per cent of the Ordinary and over 80 per cent of the Preference shares.

Benjamin Priest: Benjamin Priest and Sons (Holdings) has reached final agreement with the vendors of Integrated Developments regarding the total number of shares to be issued to the vendor for the acquisition of that company in January 1977.

William Pickles: Through its subsidiary Harrow Fabrics (International), William Pickles has acquired the capital of Abbotsford Fabrics of Gal-

W. H. Whiteley: Generale Bank Zurich holds 383,300 Ordinary shares. General Scottish Trust: The company reports the following stakes: Scottish Investment Trust 20,000 5 per cent Cumulative Preference shares (5.86 per cent).

Patani Para: Consolidated Plantations has received acceptances in respect of 302,445 shares of Patani Para Plantations which, with the 281,900 held prior to the offer, makes total of 584,345 (61.3 per cent).

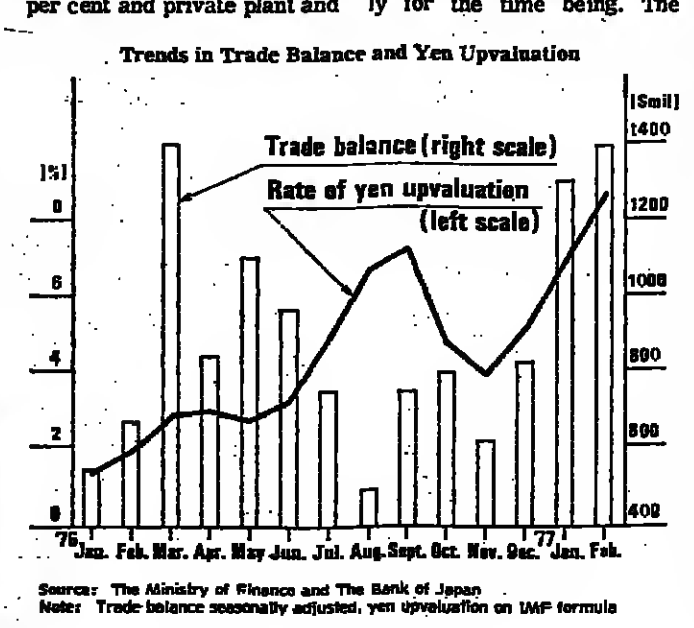
Adwest Group: Tuscan Engineering of Bridgend, Mid Glamorgan, manufacturer of flameproof electric motors and AC and DC motors up to 75 h.p., has been acquired by Adwest Group. Tuscan will continue to trade under its own name and management.

Consumption spending, capital expenditures are still in a sluggish state

The pause in the recovery of domestic business has continued since the middle of 1976. In a series of corporate business surveys announced recently by major research organs, corporate business results in the latest semi-annual accounting term that ended last month all have been revised downward, testifying to the extremely slow tempo of domestic business recovery.

DKB'S ECONOMIC JOURNAL

December quarter of 1976 totalled ¥2,041,300 million (based on real GNP), up soundly over the ¥1,869,400 million in the July-September quarter.



Production forecast index estimates a 0.6 per cent gain in the manufacturing sector in March, after a dip of 0.4 per cent in February. Personal spending & capital outlay: Personal spending has continued bearish. According to a survey taken by the Prime Minister's Office, the increase of spending in household budgets (the national average) over the year-ago level remained competitively moderate at 11.4 per cent in the January-March quarter of 1976, 10.2 per cent in the April-June quarter, 10.5 per cent in the July-September quarter and 10.6 per cent in the October-December quarter.

Private plant and equipment investments have started to slowly recover, but they still lack vitality. Shipments of capital goods (excluding transportation machinery), a major forerunner of private plant and equipment investments, have been on an upswing since the January-March quarter of 1976, but registered a decrease of 3.1 per cent this January, from the previous month (seasonally adjusted).

PONTIN'S LIMITED

INTERIM STATEMENT ON THE GROUP PROFIT FOR THE SEVEN MONTHS ENDED 31st OCTOBER, 1976

Table with 4 columns: Unaudited 7 Months Ended 31st October, Audited 7 Months Ended 31st March, 1976, 1975, 1976. Rows include Group Turnover, Group Profit before Debenture and other Long-Term Interest, Taxation, Earnings per Share, Dividend per Share.

Notes: (a) Includes £175,793 commission waived by the Chairman and Managing Director. (b) Corporation Tax will be assessable in due course on the Trading Profits for the year ended 31st March 1977 when finally ascertained.

THE AIRCRAFT AND SHIPBUILDING INDUSTRIES ACT 1977

Notice of Appointment of Stockholders' Representative John G. Kincaid & Company Limited. NOTICE IS HEREBY GIVEN pursuant to paragraph 3 of the Sixth Schedule to the Aircraft and Shipbuilding Industries Act 1977 that Alan W. Brookland, of Coopers & Lybrand, Abacus House, Gutter Lane, Chesham, London, EGY SAH was appointed stockholders' representative for the above company on the 14th day of April 1977.

General Investors and Trustee: London and Manchester Assurance, and its subsidiaries have total shareholding of 1,052,324 Ordinary shares (6.19 per cent). E. H. Lloyd-Hughes: Prudential Assurance holds 1,885,750 Ordinary stock units (8.28 per cent).

INTL. FINANCIAL AND COMPANY NEWS



London and Manchester Assurance Company Limited

Extracts from the statement by the Chairman, Mr. Lewis Whyte, C.B.E., F.F.A., on the Group Report and Accounts for 1976

Year of reorganisation Growth in premium income Increased bonuses

1976 has been another satisfactory year for your Company. Good progress has been made in increasing the premium income...

with an appreciation of £26.6m. for 1975. This figure is based on (a) the Stock Exchange investments (including 75 per cent of the security dollar premium) at middle market price at the end of 1976...

Group Reorganisation 1976 has also been a year of reorganisation within the group. Following the Extraordinary General Meeting held on 2nd August, 1976 your Company acquired from National Westminster Bank Limited its 49 per cent shareholding in Welfare Insurance Company Limited...

In my review of our investment policy last year I commented that at times of uncertainty there was much to be said for the old investment adage: "look after the income and the capital will look after itself".

In my letter to shareholders of 8th July, 1976, I referred to the problems of Welfare Insurance meeting the valuation and admissibility regulations made under the Insurance Companies Act, 1974...

For nearly 25 years we have pursued a policy of adding to investment trust equity, or convertible holdings whenever they appeared intrinsically and relatively attractive.

I am glad to report that Welfare now no longer requires dispensation from any of the regulations. We are convinced that the time when Welfare becomes a profitable subsidiary has been brought forward.

The merits of investing in investment trust company stocks are well known and need not be restated here, but there were two developments last year worthy of particular comment.

At about the time of the transfer of assets already referred to, Welfare Insurance had made an offer to acquire the balance of the issued share capital of Keith & Henderson Limited not already owned by it.

At the same time many investment trust companies, which are free from dividend limitations since they operate as investment media, were paying out a higher proportion of earnings and giving in many cases very satisfactory dividend increases.

The Board In August the directors appointed Mr. D. H. Baker, F.C.A., Director and General Manager of Welfare Insurance, to the Board of your Company.

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

The Rt. Hon. Lord Rhyll retires at the Annual General Meeting having reached the age of 70. Lord Rhyll has been a director of the Company since 1960 and I take this opportunity of expressing the Board's warm appreciation of his shrewd wisdom and advice during the past 17 years.

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

Subject to shareholders' approval the directors have invited me to remain as Chairman for one further year. Accordingly, special notice has been given of a Resolution for my re-appointment as a director to be submitted at the Annual General Meeting.

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

In anticipation of my retirement in 12 months' time in the light of the need for a full-time Chairman, Mr. H. L. K. Brown, the Company's Chief Executive, has been appointed as a Deputy Chairman with a view to his appointment as Chairman to succeed me. Lord Wakehurst will continue to hold office as a Deputy Chairman.

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

Ordinary Branch The increased figures for new annuities assured and new annual premiums reflect the business reassured from Welfare. During the year there was a welcome increase in business from our own full-time Field Staff...

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

As a result of our acquisition of Welfare, a company which has specialised in the pension field for many years, we are now able to offer a full range of group life and individual pension contracts through the London and Manchester marketing organisation.

There are four borrowers: the Qatar General Petroleum Co. will get \$50m., the Qatar Fertilizer Co. \$100m., and a further \$100m. will go to the Qatar Petroleum Chemical Co.

Industrial Branch New annual premiums are some 6.2 per cent higher than those for 1975 and the premium income has continued to grow at about the average rate of the last few years.

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The published expense ratio increased from 46.8 per cent to 47.9 per cent but the increase was caused wholly by the non-recurring expenditure of the move to Exeter.

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We remain confident that, with the co-operation and goodwill of our staff, we can continue to provide a service in the homes of our policyholders at an acceptable cost to them and at the same time offer a satisfying and progressive career to members of our Field Staff.

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General Branch The growth in premium income during 1976 was 17 per cent but, in common with the general experience in the industry, claims experience was poor.

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Losses arising from heavy subsidence claims due to the drought of last summer, following considerable storm damage in the early part of the year, had an adverse effect on our profit share and, after charging administration costs, there was a loss of £198,000.

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Welfare Insurance The level of Welfare's new business for 1976 was somewhat down on the previous year though, within the overall figures, pensions new business showed a healthy increase.

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Chief Office The new Chief Office building at Winclose Manor near Exeter should be completed by the end of the current financial year and we anticipate moving into these premises in the Spring of 1978.

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The major part of the Chief Office administration has been accommodated in temporary premises in Exeter where we have recruited some 230 staff to join the 90 people who have transferred from London.

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The premises at Finsbury Square, which have been the London end of Manchester headquarters for many years, have been sold to Canadian Pacific Steamships for a sum of approximately £11m.

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The move to Exeter will enable us to house the Chief Office operations of London and Manchester and Welfare in one place and to effect considerable economies in group administration costs.

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The move of Welfare staff has now commenced and will continue until the middle of 1978 when Welfare's new head office building overlooking the Channel at Folkestone will be vacated and available for letting or sale.

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The Annual General Meeting will be held on 18th May, 1977. Copies of the Report, which includes the full text of the Chairman's Statement may be obtained from the Secretary at 50 Finsbury Square, EC2A 1HE.

AMERICAN NEWS

Poor first quarter for Exxon

BY STEWART FLEMING

NEW YORK, April 25.

EXXON, the world's largest oil company, today reported a sharp decline in first quarter earnings from \$730m. in the same period of 1976 to \$545m.

performance were higher borrowing to finance development of Alaskan north slope oil and gas reserves, unrecovered crude oil price increases and bad weather, though an improvement was seen in March.

Table with 2 columns: Company Name, 1976-77, 1975-76. Rows include UNITED BRANDS, R. J. REYNOLDS INC., BABCOCK AND WILCOX, BURLINGTON INDUSTRIES, BOISE CASCADE, MOTOROLA, AMERICAN AIRLINES, SQUIBB CORP.

earnings were reduced by \$16m. (against \$10m. a year earlier) as a result of "the unfavourable effect of exchange gains and losses and adjustments related to foreign currency translations."

First quarter net interest rose to \$17m. (\$7.8m.) as a result of higher borrowing for the north slope development. Net interest will continue to rise this year and after the start up of the Alaskan pipeline.

With net realised capital gains of \$800,000 taken into account, the quarter's net profits were \$247.5m. or \$1.17 a share, down from \$262.5m. or \$1.26 a share in the same period last year.

Market factors the company said, prevented prices being raised sufficiently to meet rising raw material costs and higher wage rates. At the same time, the market for the company's shares fell 1.5 per cent to \$42.50.

At its annual general meeting, the bank said it had resolved the problem over the New York-based Franklin National Bank, formerly owned by Sig. Siodona.

Continental Corp. NET EARNINGS from operations of Continental Corporation in the first quarter rose sharply, to \$42m., from \$22.6m. in the same period last year.

Refining and marketing earnings abroad rose by \$25m. to \$33m., partly reflecting some recovery in the depressed European market, Exxon said.

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Sohio profits down STANDARD OIL Company of Ohio (Sohio) net profits in the first quarter of the year were \$18.5m., or 63¢ a share, down from \$24.3m., or 62¢ a year earlier.

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\$350m. loan for Qatar A MANDATE has been awarded to six banks, Chase Manhattan Ltd., Arab and Morgan Grenfell, First Chicago Ltd., Wardley Middle East Ltd., Banque de Paris et des Pays Bas and UAB, which is acting as agent, to raise \$350m. for seven years over a spread of 1 per cent over Libor for Qatar.

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Italian banking profits AGAINST A background of a highly fluctuating lira and a Bank of Italy discount rate which has now reached a historic high of 15 per cent, four major Italian banks have declared over the week-end profits for last year.

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CREDIT SUISSE THE ANNOUNCEMENT by Credit Suisse that the Liechtenstein company Texon-Finanzanstalt handled clients' funds of the bank's Chiasso branch and invested them in certain Italian companies answers a central question in the story of the Swiss bank scandal.

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Albarella The Italian headquarters company, Winefood SPA, itself had a capital of £28m., according to latest registrations. Last year, working with 44 Italian and foreign subsidiaries in the wine, catering and real estate fields, Winefood showed a profit of £9m.

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EUROBONDS Secondary market steady BY MARY CAMPBELL

sharp fall in the price and the widening of the spread in the secondary market for the large volume of new issues announced over the weekend was considerably better than might have been feared.

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Questions still unanswered BY JOHN WICKS IN ZURICH

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Auditing Fundamentally, the chaotic appears to have been opened up by the fact that Reducor, accounts have for the past few years been excluded from the audit of the Swiss bank's balance sheet.

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With net realised capital gains of \$800,000 taken into account, the quarter's net profits were \$2

INTERNATIONAL FINANCIAL NEWS

Peak half year revenues for securities houses

BY DOUGLAS RAMSEY

CASHING IN on the stock market boom last December and January, Japan's major securities companies are reporting record revenues for the business year ending March 31.

In terms of stock volume traded in the Tokyo Stock Exchange, though, Nikko has fallen back slightly from its best-ever showing in the last fiscal year (to September) when it transacted 14.34 per cent of all shares traded on the TSE.

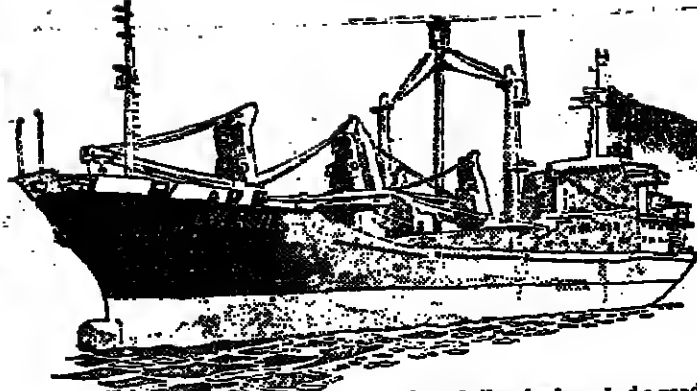
The structure of Nikko's commission earnings, significantly changed in the recent business term, with much greater reliance on stock and investment trust (as against bond market) trading.

Loan of \$300m. for Quebec well received

TOKYO, April 25.

By Robert Gibbons in Montreal and Francis Ghiles in London THE PROVINCE of Quebec is raising \$300m. in the medium term market for seven years at a split rate above Libor of 11% for the first two years and 11% for the remaining five.

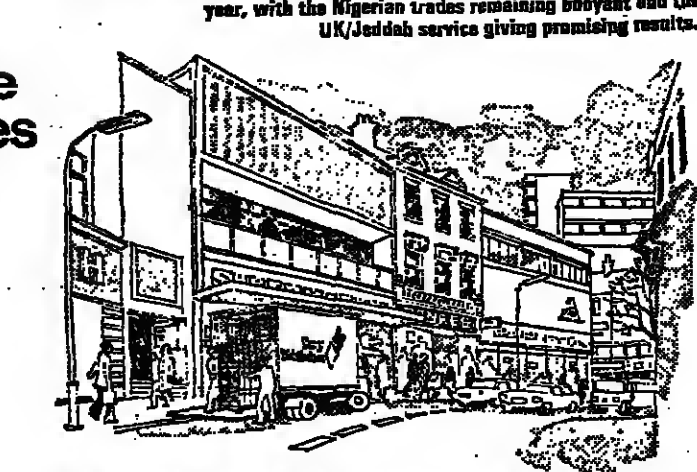
The wide world of Ocean



Sir Lindsay Alexander, Chairman, reports:

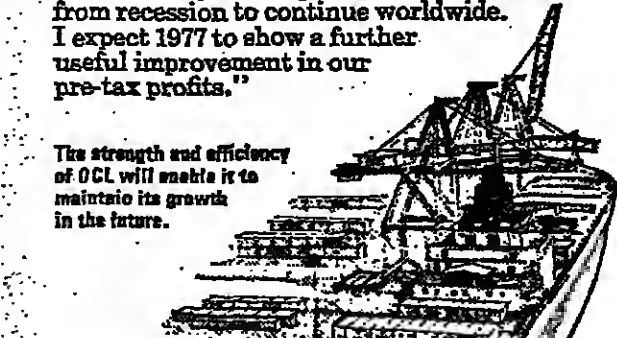
"Our position has steadily strengthened... We have substantial liquid resources for deployment."

* \$41m pre-tax profit, 82.5% higher than in 1976. * The Group's net contribution to the Balance of Payments was \$46m.



Cory Distribution continued its encouraging progress in High Street distribution, recording a significant increase in volume.

SUMMARY OF RESULTS table with columns for 1976 and 1975, rows for Turnover, Profit before taxation, Profit attributable to Stockholders, Earnings per stock unit, Dividends per stock unit (incl. tax credit).



Copies of the Full Report and Review by the Chairman, Sir Lindsay Alexander, can be obtained from the Secretary, Ocean Transport & Trading Ltd., India Buildings, Liverpool, L2 0RB.

Ocean Transport & Trading Limited

All these securities having been sold, this announcement appears as a matter of record only.

500,000 American Depositary Shares

Trio Kenwood Corporation (A Japanese Corporation)

Representing 5,000,000 Shares of Common Stock

- List of financial institutions and agents: Kuhn Loeb & Co., The Nikko Securities Co., Bache Halsey Stuart Inc., The First Boston Corporation, Blyth Eastman Dillon & Co., Daiwa Securities America Inc., Dillon, Read & Co. Inc., Donaldson, Lufkin & Jenrette, Drexel Burnham Lambert, Hornblower & Weeks-Hemphill, Noyes E.F. Hutton & Company Inc., Kidder, Peabody & Co., Lazard Freres & Co., Lehman Brothers, Loeb Rhoades & Co. Inc., Nomura Securities International, Inc., Paine, Webber, Jackson & Curtis, Reynolds Securities Inc., Salomon Brothers, Smith Barney, Harris Upham & Co., Wertheim & Co., Inc., White, Weld & Co., Dean Witter & Co., Banque Bruxelles Lambert S.A., Robert Fleming, Yamaichi International (America), Inc., Alex. Brown & Sons, L.F. Rothschild, Unterberg, Towbin, Shields Model Roland Securities, Thomson McKimmon Securities Inc., ABD Securities Corporation, Baer Securities Corporation, Banque de Neufize, Schlumberger, Mallet, Banque de l'Union Europeenne, Basle Securities Corporation, Bayerische Vereinsbank, Berliner Handels- und Frankfurter Bank, James Capel & Co., Cazenove & Co., (Overseas), County Bank, Crédit Lyonnais, Den norske Creditbank, Kleinwort, Benson, New Court Securities Corporation, New Japan Securities International Inc., Sal. Oppenheim jr. & Cie., Pierson, Holding & Pierson N.V., J. Henry Schroder Wagg & Co., SoGen-Swiss International Corporation, Vereins- und Westbank, Vickers, da Costa & Co. Bahamas, Westdentsche Landesbank, Hambro-Mitsui, IBJ International, Kyowa Finance (Hong Kong) Ltd., Sanwa Bank (Underwriters), Takagin International (Asia), Tokai Bank Nederland N.V., Tokai Kyowa Morgan Grenfell, Wako Securities California, Inc., Yamatane Securities Co. Ltd.

S. Kopparberg stock dividend

BY WILLIAM DULLFORCE

STORA KOPPARBERG, the Swedish steel and forest industry group which recorded a 64 per cent profit collapse last year, sees little hope of a better performance in 1977.

Stocks, which rose by a further Kr.460m. last year to Kr.1,677m. reflected in the Kr.57m. growth in net interest costs to a total of over Kr.123m.

THE MARKET situation and the competitive position must improve substantially during the second half, if MoDo, the Swedish pulp and paper concern, is to avoid a loss, this year, it is stated in the 1976 shareholders' report.

Nestlé recommends higher dividend

BY JOHN WICKS

THE BOARD of Nestlé Alimentations SA, the Vevey-based parent company of the Nestlé group, is on May 12 to recommend to its annual general meeting payment of an increased dividend of Sw.Frs.172 per share, following the rise in net profits for 1976 to Sw.Frs.254.5m. (Sw.Frs.228.5m.).

in deteriorate against the Swiss franc in which group figures are expressed, the turnover would have risen by some 12 per cent, instead of by only 4.6 per cent.

although these would hardly be of a major nature. Nestlé also intends to introduce hotel and restaurant activities to new countries.

SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

Table with columns for Bond Name, Bid, Offer, Bid, Offer. Includes entries like Straights, Floating Rate Notes, D-Mark Bonds, Convertibles.

At a press conference in Zurich, company president Dr. Arthur Furer, expressed his satisfaction at the rise in consolidated group trading profits in 1976 to a record Sw.Frs.1.8bn. (1975: Sw.Frs.1.68bn.).

Consolidated net profits, which reached a peak level of Sw.Frs.372m. (1975: Sw.Frs.279m.), were equal to 4.5 per cent of annual turnover.

Dr. Furer said that Nestlé would like to return to the 10 per cent share attained last in 1970, but that "this year is not the best point of departure."

We are pleased to announce that Willy A. Breitschmid has joined our Company as an Associate Director, Manager, Eurobond Department.

LOEB RHOADES INTERNATIONAL LIMITED 55 Grosvenor Street, London W1X 9DB Tel: 01-491 4482 Telex: 25432 LRINT

Down 12.4% Institutional selling

BY OUR WALL STREET CORRESPONDENT

INSTITUTIONAL SELLING led to sharp and widespread losses on Wall Street today, reflecting the uncertain economic outlook.

The Dow Jones Industrial Average dropped a further 12.4 to 814.60, its lowest since another 69 cents to 830, while declines outpaced gains by more than a four-to-one majority.

Trading volume was little changed at 20.44m (120.7m) shares.

Analysts said that inflation continued to be a major stock market problem.

After the market closed on Friday, the Administration changed its economic forecast, revising upward its forecast for inflation in 1977. The Office of

projected slightly higher economic growth and little change in unemployment.

There was also some concern that the Federal Reserve might allow short-term interest rates to rise because of rapid expansion of the money supply.

Eastman Kodak dropped 19 to \$60, following its week-end report of a 20 per cent decline in first quarter net earnings to 38 (73) cents a share.

Phillips Petroleum was active and down \$4 to \$33 on its North Sea oil blowout.

Health Management stocks were lower. American Medical International lost \$1 to \$17.

International lost \$1 to \$17. Hospital Affiliates \$1 to \$19. President

changed U.S. issues were lower. AMSTERDAM—Mixed trends.

International. Also were up. Philips 12.5 to 13.5, Phillips 12.5 to 13.5, and Unilever 12.5 to 13.5.

Banks and insurance were steady, while Transportations improved. Shipping Union rose

to 15.40 to 15.125, Van Ommerlae 15.40 to 15.125, and KNSM Group 15.40 to 15.125.

But Holland America Lines Holdings rose to 15.40 to 15.125, and KLM shed 15.1 to 15.55.

Dutch Industrials were narrowly mixed. Bonds eased up to 15.50.

GERMANY—Mainly lower, with less generally up to D32, following last week's gain.

Banks however, rose against the general trend, with Commerzbank up D32.50.

In Electricals, AEG lost DM1.20 and Siemens 1.20 to 1.15.

DMV, while Chemicals declined to DM1.80, Stores up to DM3.50 and Steels DM1.50.

Among Engineering, KHD dipped DM3 and Linde DM1.50.

The Bond Market was quiet and moved between DM10.30 and DM10.20 up.

The Repeating Auctions, however, were nominal of stock. Foreign Markets

Loans were barely steady. SWITZERLAND—Mostly lower

in active trading. Banks declined, due to the problem

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MONDAYS ACTIVE STOCKS

Stock	Change
Eastman Kodak	19.00
Phillips Petroleum	4.00
Risk S.S.	2.00
General Electric	1.00
Reagan Co. Pr. C.	2.00
Putnam	1.00
Amer. Home Prod.	1.00
Fannie Mae	1.00
Patrick Marine	1.00
New Chemical	1.00

OTHER MARKETS

Canada again lower
All sectors were again lower on Canadian Stock markets yesterday.

The Metals and Minerals Index rose 1.2 to 107.8. Golds 1.8 to 1,087.2, Utilities 1.21 to 147.51, Banks 1.82 to 218.88 and Papers 1.50 to 105.75.

Management and Budget changed its projection of the Consumer Price Index growth this year to Moore 8.1 to 8.31, as did Moore 6.7 per cent. from the 5.3 per

Indices

NEW YORK - DOW JONES

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	May 5
Industrial	814.60	827.07	838.82	840.59	830.77	842.76	859.75	814.60	1061.76	41.72	
Home Bldg	21.92	21.92	21.92	21.92	21.92	21.92	21.92	21.92	21.92	21.92	
Transport	222.80	222.80	222.80	222.80	222.80	222.80	222.80	222.80	222.80	222.80	
Utilities	107.82	107.82	107.82	107.82	107.82	107.82	107.82	107.82	107.82	107.82	

MONTEREAL

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	
Transport	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	
Utilities	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	

TORONTO

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	
Transport	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	
Utilities	174.96	172.28	178.94	178.28	174.95	174.95	174.95	174.95	174.95	174.95	

JOHANNESBURG

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	154.8	153.7	155.8	172.4	180.4	174.1	146.4	146.4	146.4	146.4	
Transport	154.8	153.7	155.8	172.4	180.4	174.1	146.4	146.4	146.4	146.4	
Utilities	154.8	153.7	155.8	172.4	180.4	174.1	146.4	146.4	146.4	146.4	

STANDARD AND POOLS

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Transport	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Utilities	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	

BRUSSELS/LUXEMBOURG

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Transport	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Utilities	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	

AMSTERDAM

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Transport	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	
Utilities	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	

TOKYO

Index	Apr 25	Apr 26	Apr 27	Apr 28	Apr 29	Apr 30	May 1	May 2	May 3	May 4	
Industrial	107.84	108.05	110.82	111.26	110.57	111.52	110.22	107.84	114.64	38.2	

Vertical text on the left edge of the page, including 'GOLD MARKET', 'FOREIGN EXCHANGE', and 'FORWARD RATES'.

U.S. wheat price plan denied
WASHINGTON, April 25. THE U.S. is not seeking agreement with other exporting countries to fix wheat prices...

Japan hits at sugar plan
TOKYO, April 25. JAPAN is opposed in principle to an international stockpile of raw sugar...

Australia cuts sunflower seed crop estimate
CANBERRA, April 25. THE BUREAU of Agricultural Economics has estimated the 1976-77 Australian sunflowerseed output...

Record soyabean prices 'should peak soon'

BY OUR COMMODITIES STAFF
SOYABEAN supplies are likely to be relatively tight in the European market...

Sharp fall in coffee values

By Richard Mounsey
THE "BEARISH" trend in coffee was reasserted yesterday with the July position on the London futures market...

Pig industry presents depressing picture

By JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT
FARMERS LOBBYING MPA over the pig industry yesterday had a depressing case...

General downturn in metals

BY PETER BULLEN
THERE WAS a general move downwards in prices of base metals on the London Metal Exchange yesterday...

'Paltry' fines anger U.K. fishermen

By Our Commodities Staff
BRITISH FISHERMEN are discontented over the unequal penalties imposed on foreign fishermen caught fishing illegally in U.K. waters...

Farmers protest

FINANCIAL TIMES REPORTER
More than 300 pig farmers lobbied MPs at the House of Commons yesterday to protest against Common Market subsidies on pigmeat imports...

COMMODITY MARKET REPORTS AND PRICES

Table with multiple columns listing commodity prices for various metals, grains, and other goods. Includes sub-sections for 'BASE METALS', 'COFFEE', 'RUBBER', 'SUGAR', 'WOOL FUTURES', 'MEAT/VEGETABLES', 'SOYABEAN MEAL', 'GRAINS', 'JUTE', 'PALM OIL', 'COTTON', and 'COCOA'.

COMPANY NOTICES

E.N.E.L.
7 1/2% 1971/1986 Loan of ECU 60,000,000
Notice is hereby given to bondholders of the above loan that the Deutsche Mark (1 ECU = 3.36 DM) has been selected as payment currency...

ELECTRICITY SUPPLY COMMISSION - ESCOM

1971/1986 8 1/2% UA 20,000,000
Notice is hereby given to bondholders of the above loan that the amount redeemable on June 11, 1977, i.e. UA 1,330,000, was bought in the market.

Sugar Stirs!

For so long in the doldrums the sugar price has recently shown signs of a revival, prompting speculation that levels above £200 per tonne could be seen by the end of the year.

CCSI Commodities Ltd

Walsingham House 35 Seething Lane, London EC3N 4AH.
LONDON COMMODITY CHARTS
Daily High/Low/Close figures. Please refer to page 27 for details.

FINANCIAL TIMES

Table with columns for 'REUTERS' and 'DOW JONES' showing index values and dates.

HONG KONG 'OPEN EXCHANGE'

HONG KONG, April 25. The Hong Kong Commodity Exchange is expected to open trading soon.

U.S. Markets

Table listing U.S. market prices for various commodities like cotton, sugar, and other goods.

PRICE CHANGES

Table showing price changes for various commodities, including metals, grains, and other goods.

REUTERS

Table with columns for 'REUTERS' and 'DOW JONES' showing index values and dates.

Financial Times AUTH

STOCK EXCHANGE REPORT

Quiet start to Account on continuing uncertainties Index off 3.3 at 419.0—Short Gilts steady—Properties up

Account Dealing Dates... First Declared Last Account Dealings Dates Dealings Day

The recent firm tone in equities gave way to softer conditions yesterday at the start of a new Account. Prices were generally opened a shade harder following last Friday's continued lowering of interest rates, but potential buyers were inhibited following Press comment on the uncertainty attaching to the next stage of the pay policy, worries about which initially also adversely affected the pound in foreign exchange markets.

briefly and the close was marginally easier. The possibility of another small fall this week in Minimum Lending Rate failed to draw any fresh buying enthusiasm and there was obviously some disappointment with the cut of 1 per cent, whereas 1 per cent had been expected, in clearing bank base lending rates. Sporadic selling in the absence of any balancing trade thus transformed early gains extending to 1 1/2 points to losses of 3/4 points, while the medium recorded similar movements. The call of 140 on the partly-paid Exchequer 121 per cent, 1992, down 1/4 at 54 1/2 in 55-paid form, no doubt contributed to the dearth of any worthwhile buying interest. Shorter maturities also opened firmly but tended to drift of later although the undertone at the end of the market was underpinned by its favourable price structure in relation to current interest rates. Improvements ranging to 1/2 point were made by Corporations, but Southern Rhodesian bonds continued their drift lower, but only by a point, following developments in the constitutional issue. Further institutional demand for the purpose of investment to U.S. securities met with a continuing reluctance on the part of sellers and investment currency and the premium made fresh headway to close 1/2 higher at 122 1/2 per cent. Yesterday's SE conversion factor was 0.8890 (0.8839).

Telephone Rentals hardened 2 to 8p ahead of tomorrow's annual results. The Store majors displayed no sat trend after a minimal business. W. H. Smith A continued firmly at 482 1/2, up 1/2, and UDS edged forward 2 to 7 1/2. Marks and Spencer, on the other hand, shaded to 1 1/2. The annual figures are due on Thursday. Among secondary issues, Carrys put on 4 to 12 1/2, and P. J. Muller 2 to 10 1/2. Mail Order concerns improved on Press comment, Empire hardening 2 to 12 1/2 and Freemans a penny.

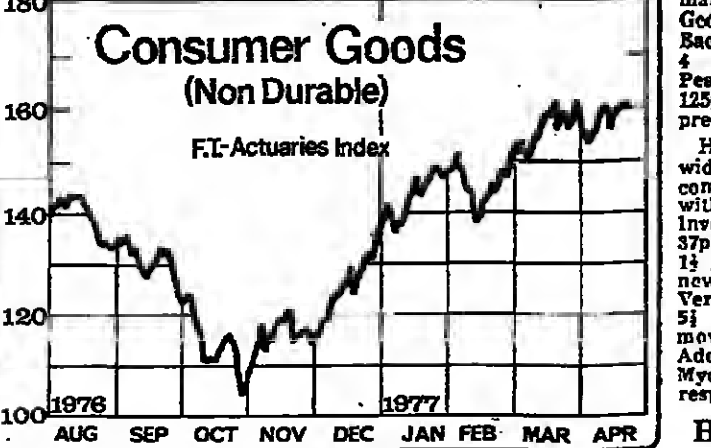
Foodstuffs had little to commend them. Avans, still reflecting bid hopes, moved up another 1/2 to 30 1/2. Spillers, preliminary results due to-morrow, finished marginally better at 85 1/2, while Geo. Bassett, 8p, and Danish Bacon "A", 130p, up 1/2, and 3 1/2 respectively. Nardas and Peaseck were also notably firm at 125 1/2, up 1/2, in front of to-morrow's preliminary results. Hotels and Caterers closed widely better following Press comment. Rowton responded with a rise of 7 to 12 1/2. CCH Investments hardened a penny to 57 1/2, and De La Rue 12 1/2 to 47 1/2, the latter awaiting news of the bid approach. De Vere, to-morrow, improved 1/2 to 150. Trust Houses Forte moved up similarly to 146 1/2. Addo International, 2 1/2, and Myddleton, 11 1/2, put on 1/2 and 3 respectively.

Hay's Wharf jump The miscellaneous Industrial leaders closed on a quietly dull note, after showing initial small gains. Beecham ended 6 off at 450 1/2, while Boots, 15 1/2, and Glaxo, 47 1/2, both finished up. Lend Lease, 14 1/2, and Wharf featured with a jump of 47 to 15 1/2 following news of the bid worth 155p cash from Oceanic. The bid was for 14 1/2. Lend Lease's Sterling were noteworthy for a rise of 7 1/2, but the half-year loss prompted declines in Change Wares, which advanced 4 to 20 1/2. De La Rue advanced 6 more to 38 1/2 in a restricted market, while Whatman rose 15 to 28 1/2 ahead of the preliminary statement, due on Friday. Wm. Baird (20 1/2) advanced 6 more to 38 1/2 in a restricted market, while Whatman rose 15 to 28 1/2 ahead of the preliminary statement, due on Friday. Wm. Baird (20 1/2) advanced 6 more to 38 1/2 in a restricted market, while Whatman rose 15 to 28 1/2 ahead of the preliminary statement, due on Friday.

Oil's react Although sentiment in Oils was underpinned by the global oil price disaster, there was very little selling. British Petroleum drifted lower on lack of support to close 1/4 cheaper at 910, while Shell eased 8 to 508 and Ultramar 4 to 120. The reduction in clearing banks' base lending rates following hard on the heels of last Friday's cut in Minimum Lending Rate helped stimulate interest in the Property sector. Leaders to attract buyers' attention included English, 1 1/2, 1 1/2, and Land Securities, 3 higher at 170. MFCP improved 8p in response to week-end Press mention before closing at 30p. Dock Units were a penny dearer at 8 1/2. Speculative demand left Estates and Agency 11 more at 57 1/2, while City Offices gained 3 1/2 to 43 for a similar reason. Gill and Duffus, 7 higher at 22 1/2, were exceptionally firm in Overseas Traders in front of the preliminary figures which are due on Friday. Ladbroke, however, closed a penny dearer at 70 1/2, the rights issue, Machine and Other Tools 5 1/2, drifting back on small public buying, selling to close at 20p premium, after 19p premium.

FINANCIAL TIMES STOCK INDICES Table with columns for various indices and their values.

HIGHS AND LOWS S.E. ACTIVITY Table showing high and low prices for various stocks and their activity.



Bank's steady Having already discounted the fresh round of base rate reductions by the clearing banks, prices traded quietly around pre-weekend levels and, at the close, Barclays provided the only movement, note at 25 1/2, down 1/2. Discounts edged higher in places and Smith St. Aubyn ended 2 better at 70p in front of to-morrow's preliminary results. Another firm, Lloyds, and Scottish improved 2 more to 91p on small speculative buying; the interim figures are due on May 12.

Reynolds good Favourable week-end Press comment stimulated buying interest in Reynolds Parsons, which surged higher to 18 1/2, before closing at 17 1/2. In contrast, other leading Electricals ended on a slightly dull note. GEC touched 17 1/2 initially, but reacted to flash 2 off on base rate news, closing at 16 1/2. Plesey, 67p, both eased a penny. Already a good market at 125p, Farnell improved further to 12 1/2, up 1/2, on the good preliminary report directed attention to Bond up in United Kingdom, 7 to the good at 20 1/2, and Pethwa, a similar amount higher at 14 1/2. Decca "A" firmed 5 to 30 1/2, and A. E. Electronic 3 to 85 1/2, while

to 205p. Week-end mention also drew buyers' attention to Lee Cooper, which rose 4 to 52p. In Shoes, Style improved a shade to 29 1/2 in anticipation of to-day's preliminary results. Features in the Engineering sector were to be found among secondary issues. Press comment drew buyers' attention to United Wire which rose 8 to 6 1/2, while WGI improved 4 to 7 1/2 for a similar reason. Lateral advanced 1 1/2 to 11 1/2, the latter's preliminary results are due on May 3. Quickly firm Television concerns had Grampey "A" 2 1/2 up at 24 1/2 and Westward a penny dearer at 20 1/2.

Official markings totalled 6,500 composed with 6,556 last Friday and 5,592 on the week-end level. Properties provided the only movement, note at 25 1/2, down 1/2. Discounts edged higher in places and Smith St. Aubyn ended 2 better at 70p in front of to-morrow's preliminary results. Another firm, Lloyds, and Scottish improved 2 more to 91p on small speculative buying; the interim figures are due on May 12.

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speculation. Commo Bro. opened easier at 23 1/2 and drifted lower on small selling and lack of support to close 1 1/2 cheaper on the day at 23 1/2. Other Shippings were quieter and little changed. P & O Deferred ended a penny dearer at 24 1/2, the rights issue, however, contrasted with week-end of 4 to 12 1/2, while Marney Dock Units were a penny dearer at 7 1/2. The capital repayment of 15p, which was announced yesterday, was acquired a near 30 per cent. hold-up in Lyle as a long-term investment. Textiles were generally better than expected. Sakers Inter-continental continued firmly, picking up another 1/2 at 14 1/2, while the rights issue, Machine and Other Tools 5 1/2, drifting back on small public buying, selling to close at 20p premium, after 19p premium.

Gilts lack interest An extension of Friday's upturn in British Funds lasted only

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ENTERTAINMENT GUIDE

Opera & Ballet... Covent Garden... Sadler's Wells... Theatre... Adelphi Theatre... Comedy... Drama... Musical... Variety...

Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre...

Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre...

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Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre... Theatre...

ENTERTAINMENT GUIDE (continued)

RECENT ISSUES EQUITIES

Table of recent issues and equities with columns for issue price, high, low, and change.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for issue price, high, low, and change.

FT-ACTUARIES SHARE INDICES

Table of FT-Actuaries Share Indices with columns for index number, date, and change.

BASE LENDING... RISES AND FALLS YESTERDAY... NEW HIGHS AND LOWS FOR 1977... Various financial data and market news.

AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Handwritten note: 5000/1000

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ART GALLERIES table listing art gallery exhibitions and dates.

PERSONAL table listing personal services and advertisements.

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National and Commercial table listing national and commercial fund managers.

Stewart Unit Tr. Managers Ltd. table listing details for Stewart unit trust managers.

Target Tr. Mgrs. Ltd. table listing details for Target trust managers.

Life Assurance Co. Ltd. table listing details for life assurance companies.

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IS YOUR HOUSE TOO LARGE? Advertisement for house services.

NEW COURT FUND MANAGERS LTD. Advertisement for court fund managers.

UNIT TRUST ACCOUNT & MGMT. LTD. Advertisement for unit trust account management.

INSURANCE, PROPERTY, BONDS Advertisement for insurance and bonds services.

INSURANCE BASE RATES Advertisement for insurance base rates.

CORAL INDEX: Close 415.420

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BRITISH FUNDS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Treasury 10-yr	101.1	+1.3	7.7
101.1	99.7	Treasury 5-yr	101.1	+1.3	7.7
101.1	99.7	Treasury 3-yr	101.1	+1.3	7.7
101.1	99.7	Treasury 1-yr	101.1	+1.3	7.7

BANKS AND HIRE PURCHASE

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Bank of England	101.1	+1.3	7.7
101.1	99.7	Bank of Scotland	101.1	+1.3	7.7
101.1	99.7	Bank of Ireland	101.1	+1.3	7.7

CORPORATION LOANS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	British Steel	101.1	+1.3	7.7
101.1	99.7	British Airways	101.1	+1.3	7.7
101.1	99.7	British Telecom	101.1	+1.3	7.7

COMMONWEALTH & AFRICAN LOANS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	World Bank	101.1	+1.3	7.7
101.1	99.7	IMR	101.1	+1.3	7.7

FOREIGN BONDS & RAILS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	US Gov 10-yr	101.1	+1.3	7.7
101.1	99.7	US Gov 5-yr	101.1	+1.3	7.7

AMERICANS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	IBM	101.1	+1.3	7.7
101.1	99.7	AT&T	101.1	+1.3	7.7
101.1	99.7	General Electric	101.1	+1.3	7.7

CANADIANS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Bank of Montreal	101.1	+1.3	7.7
101.1	99.7	Bank of Toronto	101.1	+1.3	7.7

BUILDING INDUSTRY - Continued

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

CHEMICALS, PLASTICS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	ICI	101.1	+1.3	7.7
101.1	99.7	Imperial Chemicals	101.1	+1.3	7.7

CINEMAS, THEATRES AND TV

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	British Screen	101.1	+1.3	7.7
101.1	99.7	British Screen	101.1	+1.3	7.7

BUILDING INDUSTRY, TIMBER AND ROADS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

DRAPERY AND STORES - Continued

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
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ELECTRICAL AND RADIO

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

ENGINEERING, MACHINE TOOLS

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

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INDUSTRIALS - Continued

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

INSURANCE

1977 High	Low	Stock	Price	% Chg	Yield
101.1	99.7	Amalgamated	101.1	+1.3	7.7
101.1	99.7	Bechtel	101.1	+1.3	7.7

U.S. & DM prices exclude int. \$ premium

Conversion factor 0.6996 (0.6930)

S.E. List Premium 46% based on S.U.S.1802 per \$

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Apr 26 1977

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The Financial Times Tuesday April 26 1977

INDUSTRIALS—Continued

Table of industrial stock prices including companies like British Airways, British Petroleum, and various engineering firms.

MOTORS, AIRCRAFT TRADES

Table listing prices for various motor vehicles, aircraft, and related components.

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TRUSTS—Continued

Table of trust prices, including various investment trusts.

TRUSTS—Continued

Table of trust prices, including various investment trusts.

YASUDA TRUST AND BANKING logo and contact information.

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Options 3-month Call rates section.

Options table listing 3-month call rates.

A selection of Options traded in the London Stock Exchange.

REDIFON COMPUTERS cut computing costs

FINANCIAL TIMES

Tuesday April 26 1977

Top quality ventilation Vent-Ax the fug fighter

Rebel-held town falls to Mobutu's troops

BY STEWART DALSY

KINSHASA, April 25.

ZAIRE GOVERNMENT forces today recaptured the strategically important town of Mutshahha in Shaba province, according to the semi-official news agency AZAP. The town, with a population of 5,000, was the main centre over-run by the insurgents who started their invasion of Shaba (formerly Katanga) from neighbouring Angola on March 8. It was retaken by Government forces supported by Moroccan troops at dawn in the first major action of the Government's counter-offensive. The insurgents have held Mutshahha, which is on the Benguela railway, for one month. The backbone of the insurgent force is thought to consist of former supporters of the late Moïse Tshombe, who led the Katangan secession in the early 1960s. The town of Mutshahha about 200 kms. from the Angolan border, was the deepest point to which the Katangan gendarmes had penetrated into Shaba. The next target of the Zairean-Moroccan forces is likely to be the town of Kipushi on one side, and American Methodist missionaries are held under house arrest by the rebel forces.

Tax cuts likely to precede deal

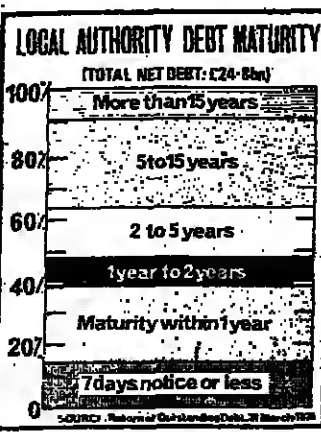
BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENT may have summer mini-Budget as another to go ahead with the proposals. This intention was being agreed from the TUC on any Phase Three pay policy. The position results from the acceptance by Ministers that no agreement on Phase Three is likely until after the end of the trade union conference season in mid-July. However, the Finance Bill has to become law before August 5 to allow the continued collection of direct taxes. So under the expected timetable, early July is about the latest time when the amendments embodying the conditional cuts in the income-tax rate could be proposed at the Bill's Commons report stage. The Government may therefore be forced to go ahead on the basis of "substantive" indications at that time provided by the talks with TUC leaders and the various confederations. The general expectation in the City and elsewhere is that the conditional tax cuts will be proposed almost whatever happens, especially because the economic recovery is looking even more sluggish than at the time of the Budget. This prospect, together with the frosty reception by the TUC to the Budget, has apparently increased the chance of a further economic stimulus in a future.

Laing shrugs off overseas loss

THE LEX COLUMN

Index fell 3.3 to 419.0



John Laing's profits continued to move ahead in 1976 despite a turnaround into losses on overseas construction and yet another provision against U.K. development land. Spain was sluggish last year, but it is the major Iranian defence contract where work has apparently stopped pending a re-negotiation—that is mostly responsible for a move from profits of £3.48m. to a loss of £0.14m. overseas. In contrast U.K. profits in building and engineering have more than doubled (to £10.5m.)—presumably thanks to the way that profits are only taken after contracts are completed. Building materials have also done well, and the apshot is an overall pre-tax gain of £3.7m. to £18.25m. The figures are after a £2.2m. provision on land values—making nearly £3m. to date—and it is a measure of Laing's conservative accounting that it charges this item to profits but is not going to consolidate a £26.5m. surplus on a revaluation of investment properties. Perhaps the balance sheet is already embarrassingly rich: net cash at the year-end of £26.8m. compares with a current market capitalisation of £48m. The taxman, at any rate, evidently feels that Laing can afford to pay out more without prejudice to its business—which is the yardstick used when it comes to setting minimum distribution levels for a close company like Laing. In these circumstances, naturally, the Revenue has priority over the Treasury, so Laing's payment goes up by a full 90 per cent. Even so, the yield is only 4.9 per cent at 91p.

Local authorities

The local authorities' plans to lengthen their debt profiles, enshrined in a proposed voluntary code of practice, are less severe than the Treasury's original proposals, but nevertheless they would have a major impact on the money markets. The increasing reliance of the local authorities on short-term money has been worrying the Treasury for some time. As interest rates have risen the authorities have moved shorter and shorter. In the final quarter of last year, half the £1.6bn. of gross "long-term" borrowing was for under a year, while only £8m. was for over 10 years. Just four years ago they were borrowing as much money of over 10 years maturity as they were of under a year.

This shows up quite dramatically in individual authorities' debt patterns. At one extreme there is the West Midlands which, according to the latest return of outstanding debt, had 78.6 per cent of its £51.8m. debt due to mature within seven days. At the other extreme, there is Merseyside where 57.4 per cent of its debt has a maturity of 15 years or longer. Clearly there is a glaring need to introduce some uniformity into the authorities' debt profile. As the authorities turn over their debt faster and faster the chance of a possible liquidity crisis increases. Even though the local authorities' proposals are still under discussion the implications are already being seen in the money markets. The steady stream of "yearling bonds" has started to flag. Another area which is likely to decrease in importance as the authorities lengthen the average life of their debt is the so-called "option" money, where the lenders advance funds for a certain period but have the option to call in the loan. This money has proved especially popular with the insurance companies, but it means that money which was classified as long term is effectively short term and will be caught under the new proposals. At the moment a large part of the money raised by local authorities is for just over a year, where banks, together with institutions such as the savings banks and building societies, are happy to place funds. But there is concern that as the authorities search for four and five year money would be unrealistic to attempt to introduce all the proposals by 1979, even if they are applied to large companies.

Evidence that frauds are financing Ulster armies

BY GILES MERRITT

EVIDENCE of widespread fraud and extortion in Northern Ireland, centred particularly on the building industry, has come into the hands of the Financial Times. There are clear indications that the proceeds of these rackets are going to finance the activities of both the Provisional IRA, on one side, and Loyalist private armies, such as the illegal Ulster Volunteer Force, on the other. The Financial Times has also received information that the Director of Public Prosecutions in Belfast is not to institute proceedings against former Provisional IRA detainees whose business activities have been the subject of a Scotland Yard Fraud Squad investigation. The probe into the financial practices of building companies grouped in the Andersonstown co-operative followed allegations by Mrs. Jill Edgerton, a Conservative MP for Edgbaston, that "tax-payers' money is going to support the IRA." It is understood that, after a lengthy examination of the relevant co-operative accounts and evidence in the light of special procedures issued by the Director of Public Prosecutions' office has decided not to press fraud charges. The decision is expected to lead to outspoken criticism from the Conservative Party's Northern Ireland committee. Mrs. Knight is a member of the committee. In September, 1975, she wrote to Mr. Merlyn Rees, then Northern Ireland Secretary, making a number of allegations that led to the investigation. Mrs. Knight called on Mr. Rees to explain these "staggering allegations."

More talks over Hitachi U.K. plan

BY MAX WILKINSON

AN APPLICATION by Hitachi to start manufacturing television sets in north-east England is likely to be accepted if the company can meet a series of conditions. A decision can be expected next week after the Government has had further talks with British set-makers, who are opposing the application. One of the most important issues still to be settled is whether Hitachi will agree to use a British-made picture tube in the sets. The Government would like Hitachi to reduce its sets so that those made in Britain could incorporate the Mullard 20-AX tube. Tubes by Hitachi are made on a slightly different principle and cannot be interchanged with the 20-AX without altering circuit design. The Government wants Hitachi to agree to buy the British tube as part of a condition that half the components and materials of the new set should be of British origin. It is seeking guarantees that Hitachi would use a British base to make substantial exports to Europe rather than only as a way into the U.K. market. It also wants to ensure that the new factory would help supply the U.K. market with televisions for those at present imported from Japan. In the first instance, at least, Hitachi probably would be restricted to a relatively small plant, no bigger than that of Sony in South Wales, which produces about 70,000 sets a year. This week, Government advisers will be talking to representatives of the eight British manufacturers to explore their objections. One point which the Government can be expected to put forcibly is that if Hitachi is going to expand sales in Europe anyway, the sets ought to be made in Britain rather than elsewhere. Hitachi has made its intentions clear by helping to set up a new television tube factory in Finland. The factory, which is to make Hitachi tubes under licence, will start production next year. There has been speculation that the company would like to send Finnish-made tubes to the U.K. to be assembled into sets.

Dividend controls lifted for RTZ

BY MICHAEL LAFFERTY, CITY STAFF

RIO TINTO-ZINC Corporation, the international metals and minerals group, has been granted exemption by the Treasury from all U.K. dividend controls. The company is accordingly to increase its 1976 dividend by almost 50 per cent. The permitted increase cannot normally exceed 10 per cent per year. The exemption is on the grounds that the RTZ group's trading profits and margins are almost exclusively overseas or based on overseas operations. About 90 per cent of RTZ's assets are overseas and last year the company derived 80 per cent of its earnings and 85 per cent of its pre-tax profits from activities abroad. The company will remain outside the controls so long as this situation remains unchanged. RTZ applied for dividend restrictions to be lifted about three weeks ago shortly after the International trading group which raised £25m. in the Eurobond market through a convertible issue, became the first big company to take advantage of the exemptions under this category. Similar relaxations have been made by the Treasury in a few other cases. RTZ said yesterday that its exemption was "very generous." The company had not applied for a similar relaxation in previous years. The relaxation is on the company's preliminary results for 1976, issued earlier this month, the RTZ directors now recommend a final Ordinary dividend for 1976 of 4.25p per share instead of the 2.75p previously recommended. This makes a total of 5p for the year. News that the dividend relaxation had been granted pushed up RTZ's shares 7p to 245p—the highest level for the year—but they slipped back to end unchanged at 238p. SICOVAM, the official French nominee agency holding company, said yesterday that it held 7.93 per cent of RTZ's Ordinary shares on behalf of many shareholders.

Left and Right launch attack on prices Bill

BY RICHARD EVANS, LOBBY EDITOR

THE GOVERNMENT failed to achieve an adequate curb on price increases. Although on paper opposition from both the Tories and the Labour Left would defeat the Bill, neither group is likely to vote for the amendment of the other. The Tories said they would not vote against the Bill as this could be misinterpreted as lack of enthusiasm for the containment of prices. Nevertheless, the strength of opposition in a Parliamentary situation where the Government is in a minority means that the Bill could face considerable difficulties during its line-by-line committee stage in the summer.

Print unions to see Hattersley

BY MAX WILKINSON

PRINT UNION representatives will see Mr. Roy Hattersley, the Prices Secretary and MPs to-day in discussion of the possible merger of the London Evening Standard and the Evening News. The unions hope that they may be able to intervene to avert up to 2,000 jobs threatened by the plan for Beaverbrook Newspapers to sell the Standard for £2m. to Associated Newspapers, publisher of the News. Associated plans to merge the two papers and launch a new London evening in their place. Mr. Hattersley's problem is that even if the merger does not take place, London is likely to be left with only one evening newspaper, because the Evening News is losing about £5m. a year.

Weather

U.K. TO-DAY SHOWERS, heavy in W., blustery in Scotland, N. Ireland, Sunny spells in England, Wales. London, E. Anglia, Cent. Southern England, Midlands Sunny intervals, scattered showers, Max. 13C (55F). S.E. England, Channel Islands Cloudy, rain at first. Bright but showery later. Max. 13C (55F). N. Wales, N.W. England, Lakes, Isle of Man, S.W. Scotland, Glasgow, W. Ireland Showers, heavy at times. Gales on exposed coasts. Max. 11C (52F). S. Wales, S.W., E. Cent. N., E. England, Borders, Edinburgh, S. Wales, Aberdeen Occasional showers, sunny intervals. Max. 11-13C (52-54F). Highlands, Moray Firth, N.E., N.W. Scotland, Argyll, Orkney, Shetland Showers, heavy at times, wintry over high ground. Gales on exposed coasts. Max. 10C (50F). Outlook: Showers, sunny intervals in most parts.

HOLIDAY RESORTS

Table with columns for location, weather, and temperature. Locations include Alicante, Almeria, Athens, Bahrain, Barcelona, Beirut, Bilbao, Belfast, Berlin, Birmingham, Bristol, Brussels, Budapest, Cardiff, Catania, Cologne, Copenhagen, Dublin, Edinburgh, Frankfurt, Geneva, Glasgow, Harrogate, Helsinki, London, Luxembourg, Madrid, Manchester, Milan, Newcastle, Nice, Nottingham, Oxford, Paris, Rome, Southampton, Swansea, Telford, Torquay, Vienna, Wrexham, Zurich.

Advertisement for KIENZLE magnetic ledger cards. Text: "We've outgrown magnetic ledger cards", "Bet you haven't" says KIENZLE. Features: "Ideal for the growing business", "You still want visible records but desperately need to speed up the whole accounting cycle - right?", "The symptoms are familiar. Delays in invoicing, overtime in accounts, errors, complaints and inadequate management figures.", "Kienzle have the answer... the KIENZLE 6600". Includes image of the KIENZLE 6600 magnetic ledger card system and contact information: "Kienzle Data Systems 224 Bath Road Slough SL1 4DS Telephone: Slough 33355 Telex: 848535 KIENZLE G".

Vertical advertisement for VENT-A-X ventilation systems. Text: "Top quality ventilation Vent-A-X the fug fighter", "Business is merc", "Business Success". Includes image of a Vent-A-X unit and contact information: "Kienzle Computers", "Bristol Manchester (0273) 43446, 061-797 1880, Washington (0632) 464 897".

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